Before Starting the CoC Application

The CoC Consolidated Application consists of three parts, the CoC Application, the CoC Priority Listing, and all the CoC's project applications that were either approved and ranked, or rejected. All three must be submitted for the CoC Consolidated Application to be considered complete.

The Collaborative Applicant is responsible for reviewing the following:

1. The FY 2019 CoC Program Competition Notice of Funding Available (NOFA) for specific application and program requirements.
2. The FY 2019 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.
6. Questions marked with an asterisk (*), which are mandatory and require a response.

1A. Continuum of Care (CoC) Identification

Instructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.
Please submit technical questions to the HUD Exchange Ask-A-Question at https://www.hudexchange.info/program-support/my-question/

Resources:
The FY 2019 CoC Application Detailed Instruction can be found at: https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources
The FY 2019 CoC Program Competition Notice of Funding Availability at: https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices

1A-1. CoC Name and Number: GA-500 - Atlanta CoC

1A-2. Collaborative Applicant Name: Partners for HOME

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Georgia Housing and Finance Authority

1B. Continuum of Care (CoC) Engagement

Instructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.
Please submit technical questions to the HUD Exchange Ask-A-Question at https://www.hudexchange.info/program-support/my-question/

Resources:
The FY 2019 CoC Application Detailed Instruction can be found at: https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources
The FY 2019 CoC Program Competition Notice of Funding Availability at: https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices

Warning! The CoC Application score could be affected if information is incomplete on this formlet.

1B-1. CoC Meeting Participants.

For the period of May 1, 2018 to April 30, 2019, applicants must indicate whether the Organization/Person listed:
1. participated in CoC meetings;
2. voted, including selecting CoC Board members; and
3. participated in the CoC's coordinated entry system.

Organization/Person	Participates in CoC Meetings	Votes, including selecting CoC Board Members	Participates in Coordinated Entry System
Local Government Staff/Officials	Yes	Yes	Yes
CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
Law Enforcement	Yes	No	Yes
Local Jail(s)	Yes	Yes	Yes
Hospital(s)	Yes	Yes	Yes
EMS/Crisis Response Team(s)	Yes	No	No
Mental Health Service Organizations	Yes	Yes	Yes
Substance Abuse Service Organizations	Yes	Yes	Yes
Affordable Housing Developer(s)	Yes	Yes	Yes
Disability Service Organizations	Yes	Yes	No
Disability Advocates	Yes	Yes	Yes
Public Housing Authorities	Yes	Yes	Yes
CoC Funded Youth Homeless Organizations	Yes	Yes	Yes
Non-CoC Funded Youth Homeless Organizations	Yes	Yes	Yes

Youth Advocates	Yes	Yes	Yes
School Administrators/Homeless Liaisons	Yes	Yes	No
CoC Funded Victim Service Providers	Yes	Yes	Yes
Non-CoC Funded Victim Service Providers	Yes	Yes	No
Domestic Violence Advocates	Yes	Yes	Yes
Street Outreach Team(s)	Yes	Yes	Yes
Lesbian, Gay, Bisexual, Transgender (LGBT) Advocates	Yes	Yes	Yes
LGBT Service Organizations	Yes	Yes	Yes
Agencies that serve survivors of human trafficking	Yes	Yes	Yes
Other homeless subpopulation advocates	Yes	Yes	Yes
Homeless or Formerly Homeless Persons	Yes	Yes	Yes
Mental Illness Advocates	Yes	Yes	Yes
Substance Abuse Advocates	Yes	Yes	Yes
Other:(limit 50 characters)			
Municipal Court	Yes	Yes	Yes
Public Library System	Yes	Yes	Yes
Downtown Community Development Organization	Yes	Yes	Yes

1B-1a. CoC's Strategy to Solicit/Consider Opinions on Preventing/Ending Homelessness.

Applicants must describe how the CoC:
1. solicits and considers opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2. communicates information during public meetings or other forums the CoC uses to solicit public information;
3. takes into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness; and
4. ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats, e.g., PDF. (limit 2,000 characters)

1.All CoC, Governing Council, and Committee/Workgroup meetings are open to the public. There are over 100 agencies represented with a voting member, and an additional 450 people on the CoC email list. Members include social service agencies, housing providers, government agencies, faith partners, community groups, businesses, and other interested parties. At CoC meetings, which occur at least six times/year, there is always time on the agenda for open discussion to allow input regarding preventing and ending homelessness. Special meetings are called to solicit specific input. To accommodate people who may not be able to attend meetings, Partners for HOME (PFH), will send out surveys to solicit additional input. These methods allow for input from a wide range of individuals and agencies, which then guides the direction of the CoC. Also, CoC committees work with providers who are experts in the field of that committee to get their input, feedback, and help with decisions.
2. All meetings and survey notices are sent out to the entire email list, posted

and shared on social media, and posted on the PFH website, when applicable. Meetings and surveys are shared with the local entitlement jurisdiction to share with their partners and subgrantees.
3. In addition to information that is gathered at CoC meetings and surveys, PFH and other CoC representatives are often involved in various community meetings that address preventing and ending homelessness as well as a community wide housing affordability taskforce. This includes local city council meetings, a commission on homelessness, created by the Mayor, neighborhood meetings and forums, and smaller meetings to address specific concerns. These various meetings and forums are additional avenues for the CoC to solicit and consider new ways to address homelessness.
4. PFH works to ensure people with disabilities are able to access materials by converting everything to PDF, which allows for the text to be read aloud.

1B-2. Open Invitation for New Members.

Applicants must describe:
1. the invitation process;
2. how the CoC communicates the invitation process to solicit new members;
3. how the CoC ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats;
4. how often the CoC solicits new members; and
5. any special outreach the CoC conducted to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join the CoC.
(limit 2,000 characters)

1. The Atlanta CoC has an open invitation for new members. The process to join the CoC is to complete a short survey, which is available for anyone who visits the website, and is also linked on the City of Atlanta Human Services webpage (for entitlement funds, and also for citizens looking for information).
2. The information on becoming a CoC member is always posted on the CoC website, and announced at the CoC meetings, which occur every other month. Additionally, notice for new members is included at least twice year in the monthly newsletter that is directly sent to over 500 people, and encouraged to be forwarded on to other interested parties. This is done to make an additional concerted effort to encourage new members. Another way that the CoC solicits and gains new members is at the various meetings that members and PFH staff attend. These include CoC-related meetings, but also city council meetings, neighborhood forums, and individual meetings with concerned citizens.
3. Most materials are converted to PDF, which allows for a read aloud function.
4. The membership process is always open, and people can, and do, join year-round. Specific notices are included in the monthly newsletter at least twice a year.
4.The primary way the CoC does outreach to people who may be, or have been, homeless is through partnership with member agencies sharing the information, and from announcements at meetings, both at the CoC meetings, but more commonly, at neighborhood meetings.

1B-3. Public Notification for Proposals from Organizations Not Previously Funded.

Applicants must describe:
1. how the CoC notifies the public that it is accepting project application proposals, and that it is open to and will consider applications from organizations that have not previously received CoC Program funding, as well as the method in which proposals should be submitted;
2. the process the CoC uses to determine whether the project application will be included in the FY 2019 CoC Program Competition process;
3. the date(s) the CoC publicly announced it was open to proposal;
4. how the CoC ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats; and
5. if the CoC does not accept proposals from organizations that have not previously received CoC Program funding or did not announce it was open to proposals from non-CoC Program funded organizations, the applicant must state this fact in the response and provide the reason the CoC does not accept proposals from organizations that have not previously received CoC Program funding.
(limit 2,000 characters)

1. In the February 2019 PFH newsletter, sent to 500+ people, information regarding the HUD CoC process was shared and an open invitation was made to agencies to attend an info webinar about the CoC and the competition process. On 7/18, notice of the local funding opportunity was sent to the email list, which includes funded and non-funded agencies, government officials, advocacy groups, and interested parties. It was encouraged that it be forwarded to others who may not be on the email list. The notice and materials were posted on the CoC website, FB, and Twitter on 7/22. In addition, there were three info meetings (in-person 7/23, webinars 7/24 and 7/30). The various notices and meetings explained that applications were to be submitted via an online system and would be reviewed by an independent committee, based on criteria in the HUD application, priorities set by the CoC, and the local strategic plan.
2. Once all applications, new and renewal, were received, the Rank and Review Committee reviewed and scored them. This independent committee was made up of representatives from the housing authority, employment service agencies, outreach service agencies, homeless prevention agencies, LGBTQ agencies, and others. Agencies with currently funded projects were provided their preliminary performance data scores to review, in the event that there was an error. The committee reviews were combined with input regarding data quality, housing first fidelity, CE involvement, and overall CoC participation. Once all scores were compiled, the committee met to discuss and rank all applications, based on the established and published CoC competition policy, which was developed by the NOFA Policy Committee. The proposed ranking was then presented to the CoC Governing Council for review and discussion, and then for final approval.
3. On 7/18, notice was given that the RFP process was open.
4. Materials were posted in PDF format, allowing for read aloud.
5. n/a

1C. Continuum of Care (CoC) Coordination

Instructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.
Please submit technical questions to the HUD Exchange Ask-A-Question at https://www.hudexchange.info/program-support/my-question/

Resources:
The FY 2019 CoC Application Detailed Instruction can be found at: https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources
The FY 2019 CoC Program Competition Notice of Funding Availability at: https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices

Warning! The CoC Application score could be affected if information is incomplete on this formlet.

1C-1. CoCs Coordination, Planning, and Operation of Projects.

Applicants must select the appropriate response for each federal, state, local, private, other organizations, or program source the CoC included in the planning and operation of projects that serve individuals experiencing homelessness, families experiencing homelessness, unaccompanied youth experiencing homelessness, persons who are fleeing domestic violence, or persons at risk of homelessness.

Entities or Organizations the CoC coordinates planning and operation of projects	Coordinates with Planning and Operation of Projects
Housing Opportunities for Persons with AIDS (HOPWA)	Yes
Temporary Assistance for Needy Families (TANF)	Yes
Runaway and Homeless Youth (RHY)	Yes
Head Start Program	Yes
Funding Collaboratives	Yes
Private Foundations	Yes
Housing and services programs funded through U.S. Department of Justice (DOJ) Funded Housing and Service Programs	Yes
Housing and services programs funded through U.S. Health and Human Services (HHS) Funded Housing and Service Programs	Yes
Housing and service programs funded through other Federal resources	Yes
Housing and services programs funded through State Government	Yes
Housing and services programs funded through Local Government	Yes
Housing and service programs funded through private entities, including foundations	Yes
Other:(limit 50 characters)	

1C-2. CoC Consultation with ESG Program Recipients.

Applicants must describe how the CoC:
1. consulted with ESG Program recipients in planning and allocating ESG funds;
2. participated in the evaluating and reporting performance of ESG Program recipients and subrecipients; and
3. ensured local homelessness information is communicated and addressed in the Consolidated Plan updates.
(limit 2,000 characters)

1. The CoC participates in the planning and allocation of the Atlanta ESG funds, which is the only entitlement that overlaps with the CoC. All ESG applications are reviewed by the CoC and funding recommendations are made jointly. Additionally, scoring criteria for ESG includes participation with the CoC. The CoC also presents at ESG application orientations and discusses participation within the CoC, including attendance at meetings, utilization of Coordinated Entry, and Housing First. Additionally, when there are supplemental funds available, the CoC staff also assists in the development of the application, application evaluation, and awarding of the funds. The city offices that oversee the ESG award process recently had leadership changes. Since these changes, there has been even more collaboration between them and PFH. One example of this includes assistance in the development and update of the ESG application and scoring process. Also feedback on ESG is solicited from the entire CoC membership about twice a year.
2. All ESG applications are reviewed by the CoC and funding recommendations are made jointly. Additionally, scoring criteria for ESG includes participation with the CoC. This includes, but is not limited to, attendance at meetings, alignment with Housing First and low barrier, adherence to the Equal Access Final Rule, participation in CE. The ESG application and scoring process is currently being evaluated and updated. To ensure that the new process is performance based, the CoC is closely involved in that process.
3. Partners for HOME is actively involved in the Annual Action Plan and Consolidated Plan activities for the jurisdiction, serving on the planning committee, reporting data, and communicating with the CoC. The CoC participates in meetings and forums regarding Con Plan updates. In Sept. 2019, the CoC meeting included a presentation on the upcoming Con Plan process and ways for the CoC to remain involved and share information.

1C-2a. Providing PIT and HIC Data to Consolidated Plan Jurisdictions. **Applicants must indicate whether the CoC provided Point-in-Time (PIT) and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area.**	Yes to both
1C-2b. Providing Other Data to Consolidated	Yes

Plan Jurisdictions.

Applicants must indicate whether the CoC ensured local homelessness information is communicated to Consolidated Plan Jurisdictions within its geographic area so it can be addressed in Consolidated Plan updates.

1C-3. Addressing the Safety Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.

Applicants must describe:
1. the CoC's protocols, including protocols for coordinated entry and the CoC's emergency transfer plan, that prioritize safety and incorporate trauma-informed, victim-centered services; and
2. how the CoC, through its coordinated entry, maximizes client choice for housing and services while ensuring safety and confidentiality.
(limit 2,000 characters)

1. The CoC has adopted an emergency transfer plan, which is reviewed at least annually with CoC agencies, regardless of funding source, and with CE providers. This plan discusses ways agencies should meet the needs of individuals and families fleeing violence to ensure their safety and to minimize additional trauma. The CE Policy and Procedures includes information regarding working with survivors of violence and outline processes for safety and confidentiality. The CoC coordinates with the state DV coalition and hotline, which provides information and referrals to anyone experiencing any DV. If a victim presents at the Coordinated Access Point (CAP) or at a service agency, whether funded by CoC, ESG, DOJ, HHS, or non-funded, and it is determined that immediate safety is at risk, referrals are made to the local family violence agency or to the DV coalition. Anyone fleeing DV is able to call the DV hotline to do a phone assessment. The information obtained in the assessment is then sent to PFH in a protected document that includes a client ID number but no identifying information in order to be used for matching and referrals within the Atlanta CoC.
2. The unique circumstances that survivors may present with do not prohibit them from receiving housing or services. Client-choice remains a top priority regardless of situations or backgrounds. Issues related to safety and confidentiality are never a barrier to housing and the CoC works to ensure that individuals and families experiencing DV have access to the same housing opportunities that are being offered to others. CAP staff discuss all possible options with DV survivors and allow client choice to determine next steps. Related, DV survivors have equal access to all housing and services in the CoC, if they opt not to use the DV services. Also, an HMIS-comparable system is used to protect confidentiality. Victim service providers and homeless providers use a unique identifier for each household as added protection.

1C-3a. Training–Best Practices in Serving DV Survivors.

Applicants must describe how the CoC coordinates with victim services providers to provide training, at least on an annual basis, for:

1. CoC area project staff that addresses safety and best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence; and
2. Coordinated Entry staff that addresses safety and best practices (e.g., Trauma Informed Care) on safety and planning protocols in serving survivors of domestic violence.
(limit 2,000 characters)

1. At least annually, the CoC has a training on working with survivors of violence and to review the CoC Emergency Transfer Plan. Staff from over 40 agencies, including staff from the Central Access Point for coordinated entry and staff from several outreach teams, who also conduct coordinated entry assessments, attend. This is offered by Partnership for Domestic Violence, the victim-service provider in the CoC.

Safety and best practices concepts for working with survivors of violence is also discussed in other trainings throughout the year. Most recently, this was in a CoC-wide training related to working with LGBTQ individuals, as they often face a high level of domestic violence. These trainings are for all CoC agencies, funded or not, and for coordinated entry staff. Other recent trainings included day-long sessions on self-care and motivational interviewing and a two-day trauma informed care training. Partners for HOME also works with the Corporation for Supportive Housing, which is providing training covering a variety of topics, including but not limited to Housing First, motivational interviewing, fair housing, and tenant leadership. While these are not specific to working with survivors of domestic violence, the various best practices are covered, which are practical to use across populations. Additionally, with PADV in attendance, they are available to offer additional guidance specific to working with survivors of domestic violence.

These trainings, including the annual training, are for both CoC area project staff and CE staff.

2. The trainings discussed above, including the annual one offered by the victim-service provider, are for Coordinated Entry staff, as well as CoC area project staff.

1C-3b. Domestic Violence–Community Need Data.

Applicants must describe how the CoC uses de-identified aggregate data from a comparable database to assess the special needs related to domestic violence, dating violence, sexual assault, and stalking.
(limit 2,000 characters)

To assess the needs of scope of the needs of individuals and families experiencing domestic violence, Partnership Against Domestic Violence, the CoC victim services provider, provided data and statistics regarding people served and unmet need. They gathered this unidentified data from their HMIS comparable system. This provider also met with Partners for HOME staff to discuss the data and the unmet needs. Additionally, unidentified data from the 2019 Point in Time count and unidentified data from the housing queue was reviewed. This information was useful in looking at the scope of needs for people who entered the homeless service system, not through the victim services provider, which helps to assess the unmet need. Data from the state

coalition was also reviewed.

*1C-4. PHAs within CoC. Attachments Required.

Applicants must submit information for the two largest PHAs or the two PHAs with which the CoC has a working relationship within the CoC's geographic area.

Public Housing Agency Name	% New Admissions into Public Housing and Housing Choice Voucher Program during FY 2018 who were experiencing homelessness at entry	PHA has General or Limited Homeless Preference	PHA has a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On
Atlanta Housing	32.00%	Yes-Both	Yes-Both

1C-4a. PHAs' Written Policies on Homeless Admission Preferences.

Applicants must:
1. provide the steps the CoC has taken, with the two largest PHAs within the CoC's geographic area or the two PHAs the CoC has working relationships with, to adopt a homeless admission preference–if the CoC only has one PHA within its geographic area, applicants may respond for one; or
2. state that the CoC does not work with the PHAs in its geographic area. (limit 2,000 characters)

1. Atlanta Housing (AH), the only PHA in the Atlanta CoC, is an incredible partner and has an excellent working relationship with the CoC. In partnership with PFH and the CoC, AH has several programs that are designed to prevent and reduce homelessness, including using special admissions criteria, rather than preferences, per se. As a Moving to Work (MTW) agency, AH stated that they have broad authority with HUD to establish special admissions criteria and preferences in order to address local needs, such as homelessness.

A vice president of AH is on the CoC Governing Council, and others from AH participate in the youth work, outreach work, and coordinated entry work of the CoC. Because of these relationships, the special admissions criteria and preferences have been easy to establish and continue to expand. One example of this is AH using the coordinated entry system for HUD Mainstream Vouchers and MTW vouchers. Additionally, AH has committed 15 years of PBRA for the CoC's new PSH pipeline, committing rental subsidy for all 550 units developed. In this initiative, AH also agreed to reduce administrative barriers by partnering to create a joint application for funds, streamlining access to funding streams to attract new developer interest in PSH development. AH commits 325 move on vouchers every three years to increase the attrition of the CoC's PSH portfolio and provided an additional 100 vouchers for a PSH initiative resulting from the closure of the City's largest emergency shelter.

The CoC and AH continue to explore ways to increase collaboration and special admission criteria and preferences for people who are experiencing

homelessness.

2. n/a

1C-4b. Moving On Strategy with Affordable Housing Providers.

Applicants must indicate whether the CoC has a Moving On Strategy with affordable housing providers in its jurisdiction.

Yes

If "Yes" is selected above, describe the type of provider, for example, multifamily assisted housing owners, PHAs, Low Income Tax Credit (LIHTC) developments, or local low-income housing programs. (limit 1,000 characters)

In a collaborative partnership with Atlanta Housing, the PHA for the City of Atlanta, the CoC is able to access housing choice vouchers to move individuals and families who are housed in permanent supportive housing programs, but are no longer in need of the intense services, to more independent living in affordable housing units. This strategy includes engagement and recruitment of affordable housing landlords and property management companies to identify and secure units that will accept the housing choice vouchers, which creates a system to flow formerly homeless persons out of permanent supportive housing and generate vacancies for chronically homeless individuals and families. Light touch case management is integrated into the move on strategy to ensure success after the transition from permanent supportive housing to independent affordable housing to prevent individuals and families from returning to homelessness.
This partnership began about four years ago, and continues to see improvements and progress. From July 2018 through June 2019, just under XXX households moved from CoC funded permanent supportive housing to a housing choice voucher from Atlanta Housing. Effective July 2019, an additional 125 vouchers a year, for the next three years, are committed for this program.

1C-5. Protecting Against Discrimination.

Applicants must describe the actions the CoC has taken to address all forms of discrimination, such as discrimination based on any protected classes under the Fair Housing Act and 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or -Insured Housing. (limit 2,000 characters)

1. The CE system covers the entire geography of the CoC, as it strategically operates in each quadrant of the city. There are 3 street outreach teams, 5 PATH teams, 1 downtown stationary access point, 2 youth specific stationary access points, 1 youth specific mobile site, and 1 mobile assessment team that visits 5 difference organizations on a rotating schedule.
2. Since March 2019, a new six-person outreach team conducts coordinated outreach as a branch of the CE System. The clinician conducts an observation tool for individuals with severe MI who may be unable or unwilling to complete

an assessment to ensure those people most resistant and least likely to access assistance are connected. That observation tool is then submitted to the Atlanta CoC and the client is added to the non-assessed priority list. This team also responds to calls from people who have identified a need for outreach, no matter where the location, which is especially helpful in reaching those individuals who are not likely to reach out to an agency for services. Each street outreach team is trained to seek out those who are outside and least likely to apply for the assistance.
3. Through the various VI-SPDAT tools, the common assessment tools that the CoC uses, additional points are awarded to people who are outside and least likely to access housing. Case-conferencing is also used to address situations where someone's vulnerability is not clearly reflected in the prioritization tool and to make necessary adjustments to individual scores. The tool also allows the CoC to assess someone who is highly vulnerable and allows for a quick referral to housing without needing to be added to a waiting list. As part of the overall assessment, the length of time someone has been homeless will also prioritize them for housing to ensure those with the longest homelessness history are prioritized first.

*1C-5a. Anti-Discrimination Policy and Training.

Applicants must indicate whether the CoC implemented an anti-discrimination policy and conduct training:

1. Did the CoC implement a CoC-wide anti-discrimination policy that applies to all projects regardless of funding source?	Yes
2. Did the CoC conduct annual CoC-wide training with providers on how to effectively address discrimination based on any protected class under the Fair Housing Act?	Yes
3. Did the CoC conduct annual training on how to effectively address discrimination based on any protected class under 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or -Insured Housing?	Yes

*1C-6. Criminalization of Homelessness.

Applicants must select all that apply that describe the strategies the CoC implemented to prevent the criminalization of homelessness in the CoC's geographic area.

1. Engaged/educated local policymakers:	X
2. Engaged/educated law enforcement:	X
3. Engaged/educated local business leaders:	X
4. Implemented communitywide plans:	X
5. No strategies have been implemented:	
6. Other:(limit 50 characters)	

Engage/educate Public Defender/PreArrest Dvrsn.	X
Engage/Educate downtown community development org	X

1C-7. Centralized or Coordinated Assessment System. Attachment Required.

Applicants must:
1. demonstrate the coordinated entry system covers the entire CoC geographic area;
2. demonstrate the coordinated entry system reaches people who are least likely to apply for homelessness assistance in the absence of special outreach; and
3. demonstrate the assessment process prioritizes people most in need of assistance and ensures they receive assistance in a timely manner. (limit 2,000 characters)

1. The CE system covers the entire geography of the CoC, as it strategically operates in each quadrant of the city. There are 3 street outreach teams, 5 PATH teams, 1 downtown stationary access point, 2 youth specific stationary access points, 1 youth specific mobile site, and 1 mobile assessment team that visits 5 difference organizations on a rotating schedule.
2. Since March 2019, a new six-person outreach team conducts coordinated outreach as a branch of the CE System. The clinician conducts an observation tool for individuals with severe MI who may be unable or unwilling to complete an assessment to ensure those people most resistant and least likely to access assistance are connected. That observation tool is then submitted to the Atlanta CoC and the client is added to the non-assessed priority list. This team also responds to calls from people who have identified a need for outreach, no matter where the location, which is especially helpful in reaching those individuals who are not likely to reach out to an agency for services. Each street outreach team is trained to seek out those who are outside and least likely to apply for the assistance.
3. Through the various VI-SPDAT tools, the common assessment tools that the CoC uses, additional points are awarded to people who are outside and least likely to access housing. Case-conferencing is also used to address situations where someone's vulnerability is not clearly reflected in the prioritization tool and to make necessary adjustments to individual scores. The tool also allows the CoC to assess someone who is highly vulnerable and allows for a quick referral to housing without needing to be added to a waiting list. As part of the overall assessment, the length of time someone has been homeless will also prioritize them for housing to ensure those with the longest homelessness history are prioritized first.

1D. Continuum of Care (CoC) Discharge Planning

Instructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.
Please submit technical questions to the HUD Exchange Ask-A-Question at https://www.hudexchange.info/program-support/my-question/

Resources:
The FY 2019 CoC Application Detailed Instruction can be found at: https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources
The FY 2019 CoC Program Competition Notice of Funding Availability at: https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices

Warning! The CoC Application score could be affected if information is incomplete on this formlet.

1D-1. Discharge Planning Coordination.

Applicants must indicate whether the CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs. Check all that apply (note that when "None:" is selected no other system of care should be selected).

Foster Care:	X
Health Care:	X
Mental Health Care:	X
Correctional Facilities:	X
None:	

1E. Local CoC Competition

Instructions

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.
Please submit technical questions to the HUD Exchange Ask-A-Question at https://www.hudexchange.info/program-support/my-question/

Resources:
The FY 2019 CoC Application Detailed Instruction can be found at: https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources
The FY 2019 CoC Program Competition Notice of Funding Availability at: https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices

Warning! The CoC Application score could be affected if information is incomplete on this formlet.

*1E-1. Local CoC Competition–Announcement, Established Deadline, Applicant Notifications. Attachments Required.

Applicants must indicate whether the CoC:

1. informed project applicants in its local competition announcement about point values or other ranking criteria the CoC would use to rank projects on the CoC Project Listings for submission to HUD for the FY 2019 CoC Program Competition;	Yes
2. established a local competition deadline, and posted publicly, for project applications that was no later than 30 days before the FY 2019 CoC Program Competition Application submission deadline;	Yes
3. notified applicants that their project application(s) were being rejected or reduced, in writing along with the reason for the decision, outside of e-snaps, at least 15 days before the FY 2019 CoC Program Competition Application submission deadline; and	Did not reject or reduce any project
4. notified applicants that their project applications were accepted and ranked on the CoC Priority Listing in writing, outside of e-snaps, at least 15 days before the FY 2019 CoC Program Competition Application submission deadline.	Yes

1E-2. Project Review and Ranking–Objective Criteria.

Applicants must indicate whether the CoC used the following to rank and select project applications for the FY 2019 CoC Program Competition:

1. Used objective criteria to review and rank projects for funding (e.g., cost effectiveness of the project, performance data, type of population served);	Yes
2. Included one factor related to improving system performance (e.g., exits to permanent housing (PH) destinations, retention of PH, length of time homeless, returns to homelessness, job/income growth, etc.); and	Yes
3. Included a specific method for evaluating projects submitted by victim services providers that utilized data generated from a comparable database and evaluated these projects on the degree they improve safety for the population served.	Yes

1E-3. Project Review and Ranking–Severity of Needs and Vulnerabilities.

Applicants must describe:
1. the specific severity of needs and vulnerabilities the CoC considered when reviewing and ranking projects; and
2. how the CoC takes severity of needs and vulnerabilities into account when reviewing and ranking projects.
(limit 2,000 characters)

1. The following barriers were included when evaluating the projects and the people they served: chronic homelessness; mental health issues; alcohol abuse; drug abuse; both alcohol and drug abuse; chronic health conditions; HIV/AIDS; developmental disabilities; physical disabilities; immediately fleeing domestic violence; zero cash income at entry; and the number of barriers presented. Projects were awarded points for serving higher percentages of people with the above barriers. All new referrals into projects come from coordinated entry, thereby reducing the input agencies have on who they serve, these vulnerabilities are still important to measure and are taken into consideration when reviewing other measures, such as housing stability and income increase. Agencies that have clients with these higher vulnerabilities may see a dip in those other measures.

2. The Rank and Review Committee took the above into account also when scoring and ranking. This was in addition to the set scoring tool that assigned points based on number of participants served with special needs and barriers. Additionally, projects also were evaluated on which, if any, of the following requirements individuals needed to move into projects: employment or other income; state issued identification; sobriety; compliance with medication; and/or order of protection if fleeing violence. These factors are all considered (negatively) during the ranking process and they are worked into the scoring tool. The Committee also weighed in the uniqueness of the project when ranking, so if a project was the only one serving a population (youth or family violence, for example), that was given consideration. This specifically came up regarding the placement of a youth project. Although it was not a high performer, the Committee decided to rank it above a new project, because of the population, with the caveat that additional TA support is provided in the coming year.

1E-4. Public Postings–CoC Consolidated Application. Attachment Required.

Applicants must:
1. indicate how the CoC made public the review and ranking process the CoC used for all project applications; or
2. check 6 if the CoC did not make public the review and ranking process; and
3. indicate how the CoC made public the CoC Consolidated Application–including the CoC Application and CoC Priority Listing that includes all project applications accepted and ranked or rejected–which HUD required CoCs to post to their websites, or partners websites, at least 2 days before the FY 2019 CoC Program Competition application submission deadline; or

4. check 6 if the CoC did not make public the CoC Consolidated Application.

Public Posting of Objective Review and Ranking Process		Public Posting of CoC Consolidated Application including: CoC Application, CoC Priority Listing, Project Listings	
1. Email	X	1. Email	X
2. Mail		2. Mail	
3. Advertising in Local Newspaper(s)		3. Advertising in Local Newspaper(s)	
4. Advertising on Radio or Television		4. Advertising on Radio or Television	
5. Social Media (Twitter, Facebook, etc.)	X	5. Social Media (Twitter, Facebook, etc.)	X
6. Did Not Publicly Post Review and Ranking Process		6. Did Not Publicly Post CoC Consolidated Application	

1E-5. Reallocation between FY 2015 and FY 2018.

Applicants must report the percentage of the CoC's ARD that was reallocated between the FY 2015 and FY 2018 CoC Program Competitions.

Reallocation: 25%

1E-5a. Reallocation–CoC Review of Performance of Existing Projects.

Applicants must:
1. describe the CoC written process for reallocation;
2. indicate whether the CoC approved the reallocation process;
3. describe how the CoC communicated to all applicants the reallocation process;
4. describe how the CoC identified projects that were low performing or for which there is less need; and
5. describe how the CoC determined whether projects that were deemed low performing would be reallocated.
(limit 2,000 characters)

1. The CoC NOFA Policy Committee, on behalf of the CoC, sets the policy for the local process, based on the HUD NOFA and the established CoC priorities. The policy that was created stated that low performing and/or underspending renewal projects could be all or partially reallocated to new projects. The Rank and Review Committee was given the authority to make that decision, based on the scoring and quality of the project applications.
2. Yes, the CoC NOFA Policy Committee, on behalf of the CoC and authorized by the CoC Governing Council, created and approved this reallocation process.

3. The reallocation process, as well as any other information regarding the 2019 CoC NOFA policies and procedures, was shared several ways. It was emailed to all current grantees, as well as to the entire CoC list of about 500 people. It was also posted on the Partners for HOME website. It was also reviewed and shared at the information meetings (1 in person and 2 webinar options).
4. Based on a scoring rubric that assesses projects on a variety of factors, including but not limited to severity of needs served, housing stability, increase in income, data quality, cost effectiveness, spenddown, and CoC participation, projects were reviewed, scored, and ranked. Based on the applications and the scores, the Rank and Review Committee then discussed any concerns about the projects that were low performing or not meeting a need of the CoC.
5. The Rank and Review Committee also assessed the quality of any new project applications. The Committee then determined which if any renewal projects would be reduced or reallocated to a new project.

DV Bonus

Instructions

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.
Please submit technical questions to the HUD Exchange Ask-A-Question at https://www.hudexchange.info/program-support/my-question/

Resources:
The FY 2019 CoC Application Detailed Instruction can be found at: https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources
The FY 2019 CoC Program Competition Notice of Funding Availability at: https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices

Warning! The CoC Application score could be affected if information is incomplete on this formlet.

1F-1 DV Bonus Projects.

Applicants must indicate whether the CoC is requesting DV Bonus projects which are included on the CoC Priority Listing: Yes

1F-1a. Applicants must indicate the type(s) of project(s) included in the CoC Priority Listing.

1. PH-RRH	
2. Joint TH/RRH	
3. SSO Coordinated Entry	X

*1F-2. Number of Domestic Violence Survivors in CoC's Geographic Area.

Applicants must report the number of DV survivors in the CoC's geographic area that:

Need Housing or Services	249.00
the CoC is Currently Serving	42.00

1F-2a. Local Need for DV Projects.

Applicants must describe:
1. how the CoC calculated the number of DV survivors needing housing or service in question 1F-2; and
2. the data source (e.g., HMIS, comparable database, other administrative data, external data source).
(limit 500 characters)

From 7/18-6/19, there were 249 survivors of DV who were in need of housing or services. This was provided by the Partnership Against Domestic Violence, which is the victim services provider in the CoC, and it was calculated from their HMIS comparable database.

Please note: It was difficult to determine how many DV survivors that CoC is currently serving, as some do not disclose. However, there are currently only 10 dedicated housing interventions for DV survivors.

1F-3. : SSO-CE Project–CoC including an SSO-CE project for DV Bonus funding in their CoC Priority Listing must provide information in the chart below about the project applicant and respond to Question 1F-3a.

DUNS Number	080543384
Applicant Name	Partners for HOME

1F-3a. Addressing Coordinated Entry Inadequacy.

Applicants must describe how:
1. the current Coordinated Entry is inadequate to address the needs of survivors of domestic violence, dating violence, or stalking; and
2. the proposed project addresses inadequacies identified in 1. above.
(limit 2,000 characters)

The current coordinated entry system lacks the staff capacity to be available to assess survivors of domestic violence, dating violence, or stalking on a 24/7 basis. The current domestic violence hotline has a coordinated entry specialist available during regular business hours. This one staff person does not have the capacity to answer all calls. The proposed project would include the expansion of staffing capacity to do coordinated entry assessments and housing connections for those eligible on the domestic violence crisis hotline and at the county courthouse, which has a Safe Families project, which provides legal services to people in
need because of domestic violence. There is also a need to expand navigation services so that clients who are assessed can have the support needed to be navigated to a housing resource.

1F-4. PH-RRH and Joint TH and PH-RRH Project Applicant Capacity.

Applicants must provide information for each unique project applicant applying for PH-RRH and Joint TH and PH-RRH DV Bonus projects which the CoC is including in its CoC Priority Listing–using the list feature

below.

Applicant Name	DUNS Number
This list contains no items	

2A. Homeless Management Information System (HMIS) Implementation

Intructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.
Please submit technical questions to the HUD Exchange Ask-A-Question at https://www.hudexchange.info/program-support/my-question/

Resources:
The FY 2019 CoC Application Detailed Instruction can be found at: https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources
The FY 2019 CoC Program Competition Notice of Funding Availability at: https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices

Warning! The CoC Application score could be affected if information is incomplete on this formlet.

2A-1. HMIS Vendor Identification. Eccovia - ClientTrack

Applicants must review the HMIS software vendor name brought forward from FY 2018 CoC Application and update the information if there was a change.

2A-2. Bed Coverage Rate Using HIC and HMIS Data.

Using 2019 HIC and HMIS data, applicants must report by project type:

Project Type	Total Number of Beds in 2019 HIC	Total Beds Dedicated for DV in 2019 HIC	Total Number of 2019 HIC Beds in HMIS	HMIS Bed Coverage Rate
Emergency Shelter (ES) beds	1,407	31	1,274	92.59%
Safe Haven (SH) beds	0	0	0	
Transitional Housing (TH) beds	1,322	0	1,061	80.26%
Rapid Re-Housing (RRH) beds	681	22	625	94.84%
Permanent Supportive Housing (PSH) beds	1,833	0	1,778	97.00%
Other Permanent Housing (OPH) beds	226	0	52	23.01%

2A-2a. Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-2.

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-2., applicants must describe:

1. steps the CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2. how the CoC will implement the steps described to increase bed coverage to at least 85 percent.
(limit 2,000 characters)

1 and 2. TH – While the HMIS bed coverage rate for TH has increased greatly since 2018, when it was 50.24%, it is still below 85%. There are a few small projects that do not currently use HMIS but once fully staffed up, HMIS staff will begin conversations with some of these agencies to encourage them to use HMIS. Adding those beds would increase the percentage to over 85%. The majority of the non-HMIS beds, however, are part of a large mission project that has been not only reluctant to use HMIS, but also reluctant to have any interaction with the CoC. HMIS staff have talked with them about increased engagements, and will continue to do so, once fully staffed.
1 and 2. OPH – There are two OPH projects in the Atlanta CoC and the low HMIS bed coverage for OPH is because one of those two projects does not use HMIS. That project has 174 beds, which had a huge impact on the bed coverage rate. Conversations did begin earlier this year to encourage this provider to use HMIS, and will resume once fully staffed.

***2A-3. Longitudinal System Analysis (LSA) Submission.**

Applicants must indicate whether the CoC submitted its LSA data to HUD in HDX 2.0.	Yes

***2A-4. HIC HDX Submission Date.**

Applicants must enter the date the CoC submitted the 2019 Housing Inventory Count (HIC) data into the Homelessness Data Exchange (HDX). (mm/dd/yyyy)	04/30/2019

2B. Continuum of Care (CoC) Point-in-Time Count

Instructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.
Please submit technical questions to the HUD Exchange Ask-A-Question at https://www.hudexchange.info/program-support/my-question/

Resources:
The FY 2019 CoC Application Detailed Instruction can be found at: https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources
The FY 2019 CoC Program Competition Notice of Funding Availability at: https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices

Warning! The CoC Application score could be affected if information is incomplete on this formlet.

2B-1. PIT Count Date. Applicants must enter the date the CoC conducted its 2019 PIT count (mm/dd/yyyy).	01/22/2019
2B-2. PIT Count Data–HDX Submission Date. Applicants must enter the date the CoC submitted its PIT count data in HDX (mm/dd/yyyy).	04/30/2019

2B-3. Sheltered PIT Count–Change in Implementation.

Applicants must describe:
1. any changes in the sheltered count implementation, including methodology or data quality methodology changes from 2018 to 2019, if applicable; and
2. how the changes affected the CoC's sheltered PIT count results; or
3. state "Not Applicable" if there were no changes.
(limit 2,000 characters)

n/a

***2B-4. Sheltered PIT Count–Changes Due to Presidentially-declared Disaster.**

Applicants must select whether the CoC added or removed emergency shelter,	No

transitional housing, or Safe-Haven inventory because of funding specific to a Presidentially-declared disaster, resulting in a change to the CoC's 2019 sheltered PIT count.

2B-5. Unsheltered PIT Count–Changes in Implementation.

Applicants must describe:
1. any changes in the unsheltered count implementation, including methodology or data quality methodology changes from 2018 to 2019, if applicable; and
2. how the changes affected the CoC's unsheltered PIT count results; or
3. state "Not Applicable" if there were no changes.
(limit 2,000 characters)

There were no changes to the methodology of the PIT 2019 Count. However, the City operated several days of overflow, emergency cold weather shelter and individuals in seeking shelter there were surveyed during the PIT Count week. The CoC expects that individuals who may have been unlikely to come inside in previous years, may have accessed cold weather shelter which is extremely low barrier . Likely, as a result, there were about 1000 more surveys completed this PIT than in previous years, which may have affected the PIT results.

*2B-6. PIT Count–Identifying Youth Experiencing Homelessness.

Applicants must:

Indicate whether the CoC implemented specific measures to identify youth experiencing homelessness in their 2019 PIT count.	Yes

2B-6a. PIT Count–Involving Youth in Implementation.

Applicants must describe how the CoC engaged stakeholders serving youth experiencing homelessness to:
1. plan the 2019 PIT count;
2. select locations where youth experiencing homelessness are most likely to be identified; and
3. involve youth in counting during the 2019 PIT count.
(limit 2,000 characters)

1. In the fall of 2018, members of the CoC Youth Committee began discussing and creating a comprehensive plan to ensure that areas frequented by homeless youth were incorporated into the City of Atlanta's 2019 PIT Count. The CoC Youth Committee, which meets monthly, is comprised of homeless youth providers, youth shelter providers, Department of Juvenile Justice, DFACS, Atlanta Public Schools, the Atlanta Coalition for LGBTQ youth, and other youth providers in the community. During this time, the CoC Youth Committee also reviewed the PIT Count survey and Youth Addendum to ensure that the most comprehensive and relevant data was being collected. Input from

this group ensured that the PIT Count was youth focused and reached youth in all areas of the city. There were about 4-5 meetings that youth were directly involved in PIT related matters.
2. The CoC Youth Committee has insight into various areas within the city where youth experiencing homelessness spend time. This group was able to identify and map areas and places that the CoC may have missed. This included youth specific emergency shelters, camps with youth residents, and day programs that are youth focused. During the PIT Count, a youth specific cold weather shelter was open and a PIT Count team provided outreach to the shelter and completed surveys and youth addendums.
3. The CoC and the CoC Youth Committee planned four “Count Me” events during the week of the PIT Count. During these events volunteers, many of them youth, spent time at youth emergency shelters and with youth providers hosting events associated with the PIT Count. These events ensured that the CoC was able to reach a substantial number of youth experiencing homelessness during the PIT Count. Additionally, several youth were involved throughout the week of PIT, assisting with surveying people who were homeless.

2B-7. PIT Count–Improvements to Implementation.

Applicants must describe the CoC’s actions implemented in its 2019 PIT count to better count:
1. individuals and families experiencing chronic homelessness;
2. families with children experiencing homelessness; and
3. Veterans experiencing homelessness.
(limit 2,000 characters)

In September 2018, the PIT Planning Committee, which included representation from Veteran Affairs, code enforcement, the police department, agencies serving chronically homeless individuals and families and families with children experiencing homelessness, as well as shelter providers and outreach teams, began meeting. This diversity in expertise was a change from previous years, in an effort to increase the ability of the CoC to identify and survey special populations. Also, these representatives could assist in identifying the places in which homeless individuals and families congregate. This group equipped the CoC with the information needed to ensure all-inclusive coverage and counting among chronics, families with children, and veterans experiencing homelessness. The CoC conducted in-person training as well as webinar training to each team lead and to each volunteer to ensure accuracy and detail in the information recorded. Twenty eight teams, led by VA staff, seasoned homeless service and housing providers, and outreach workers, were deployed to cover every city block to survey people who were on the streets, in parks, under bridges, in abandoned buildings, and in other places not meant for human habitation. In addition to the night count, throughout the week teams went to homeless service centers to survey people that slept outside the night of the PIT to ensure comprehensive coverage. Information was pulled from HMIS on chronically homeless individuals and families, families with children, and veterans who were homeless and sleeping in emergency shelter and transitional housing programs on the night of the PIT. For agencies that do not utilize the HMIS, teams of volunteers were deployed to interview the residents of the shelter programs, including a family shelter. Additionally, surveys were conducted at emergency cold weather shelters throughout the week to ensure

the CoC captured individuals who might not otherwise participate or seek shelter or services.

3A. Continuum of Care (CoC) System Performance

Instructions

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.
Please submit technical questions to the HUD Exchange Ask-A-Question at https://www.hudexchange.info/program-support/my-question/

Resources:
The FY 2019 CoC Application Detailed Instruction can be found at: https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources
The FY 2019 CoC Program Competition Notice of Funding Availability at: https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices

Warning! The CoC Application score could be affected if information is incomplete on this formlet.

*3A-1. First Time Homeless as Reported in HDX.

Applicants must:

Report the Number of First Time Homeless as Reported in HDX.	7,175

3A-1a. First Time Homeless Risk Factors.

Applicants must:
1. describe the process the CoC developed to identify risk factors the CoC uses to identify persons becoming homeless for the first time;
2. describe the CoC's strategy to address individuals and families at risk of becoming homeless; and
3. provide the name of the organization or position title that is responsible for overseeing the CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time. (limit 2,000 characters)

1. The CoC works with the Atlanta Volunteer Lawyers Foundation (AVLF), a local legal aid agency, to help identify risk factors that may indicate that homelessness may be forthcoming. This work is done primarily in conjunction with the Atlanta Public School system, targeting schools that have a high number of transient families, due to loss of housing. Additionally, during the Coordinated Entry housing assessment, specific questions are asked to determine if a household is experiencing homelessness for the first time. The information collected during the housing assessment assists the CoC with identifying risk factors associated with households that become homeless for the first time. The CoC recently developed expanded program level

performance reports that provide data on households who were experiencing homelessness for the first time.
2. The CoC has leveraged non-federal public and private dollars to implement a prevention and diversion program for families in neighborhoods that have high rates of homelessness. The prevention and diversion teams are embedded in Atlanta Public Schools and at locations frequented by families. Through this program, families are also linked to pro-bono legal services that focus on housing and eviction cases. These same public-private dollars are being used to develop a system wide implementation of prevention/diversion/and rapid exit services. These services will be widely available throughout the CoC including at adult, youth, and family emergency shelters and at all coordinated access sites. CoC leadership also serves on the HouseATL taskforce, a community wide effort laser focused on creating affordable housing policy and funding priorities supporting the Mayor's $1 billion commitment to housing affordability during her tenure.
3. Partners for HOME (CoC Lead Agency) Deputy Director is responsible for overseeing the CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time.

*3A-2. Length of Time Homeless as Reported in HDX.

Applicants must:

Report Average Length of Time Individuals and Persons in Families Remained Homeless as Reported in HDX.	95

3A-2a. Strategy to Reduce Length of Time Homeless.

Applicants must:
1. describe the CoC's strategy to reduce the length of time individuals and persons in families remain homeless;
2. describe how the CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3. provide the name of the organization or position title that is responsible for overseeing the CoC's strategy to reduce the length of time individuals and families remain homeless.
(limit 2,000 characters)

1. Over the past 4 years, that CoC has continued to grow and refine the coordinated entry system. One method the CoC has adopts to help reduce the length of time people are homeless is to place a higher priority to those people who have longer lengths of time homeless and lengths of time on the queue. This will assist those who have a lower vulnerability scores but have been on the prioritization list for longer lengths of time. Also, the SPDAT tool, which is the common assessment that the CoC uses, prioritizes those individuals and families who are most vulnerable; who are most likely to remain homeless; and who have long lengths of time homeless. Coordinated entry has also expanded to the large shelter facilities that are across the CoC to ensure that those people who are in shelter are not being missed for permanent housing solutions. All permanent supportive housing is prioritized for chronically homeless individuals and families, which also is part of the CoC strategy for housing those with the longest time homeless. The CoC has also expanded rapid rehousing through

partnerships with the Department of Family and Children's services to be able to refer more families to rapid rehousing and reduce their length of time in the homeless response system. Lastly, the CoC is developing a diversion and rapid exit model to target those families who very recently became homeless.
2. The SPDAT tool accounts for lengths of time homeless, and that helps identify individuals and families who have been homeless the longest amount of time. By looking at those who have longest been on the housing queue, the Atlanta CoC is able to refer those who have not been able to find a housing resource without an intervention and refer those individuals and families to housing resources.
3. Partners for HOME (CoC Lead Agency) Deputy Director is responsible for overseeing the CoC's strategy to reduce the length of time individuals and families remain homeless.

*3A-3. Successful Permanent Housing Placement and Retention as Reported in HDX.

Applicants must:

	Percentage
1. Report the percentage of individuals and persons in families in emergency shelter, safe havens, transitional housing, and rapid rehousing that exit to permanent housing destinations as reported in HDX.	32%
2. Report the percentage of individuals and persons in families in permanent housing projects, other than rapid rehousing, that retain their permanent housing or exit to permanent housing destinations as reported in HDX.	90%

3A-3a. Exits to Permanent Housing Destinations/Retention of Permanent Housing.

Applicants must:
1. describe the CoC's strategy to increase the rate at which individuals and persons in families in emergency shelter, safe havens, transitional housing and rapid rehousing exit to permanent housing destinations;
2. provide the organization name or position title responsible for overseeing the CoC's strategy to increase the rate at which individuals and persons in families in emergency shelter, safe havens, transitional housing and rapid rehousing exit to permanent housing destinations;
3. describe the CoC's strategy to increase the rate at which individuals and persons in families in permanent housing projects, other than rapid rehousing, retain their permanent housing or exit to permanent housing destinations; and
4. provide the organization name or position title responsible for overseeing the CoC's strategy to increase the rate at which individuals and persons in families in permanent housing projects, other than rapid rehousing, retain their permanent housing or exit to permanent housing destinations.
(limit 2,000 characters)

1. To increase the rate at which people exit to PH, the CoC continues to strengthen and expand its coordinated entry system to ensure everyone experiencing homelessness has access to and is assessed through Coordinated Entry. In partnership with the CoC, Atlanta Housing, the local

PHA, continues filling vacancies in their supportive housing programs for the homeless with people from CE. This has significantly expanded the CoC PH portfolio. The CoC is training ES projects to operate as low barrier and to focus on exiting residents to PH. These projects have specific performance measures that track how many residents are leaving the shelter to PH. The shelters have agreed to case conference all resident terminations for guidance and approval from the CoC to ensure that the maximum number of people are able to exit to permanent housing. RRH programs accept all client referrals from the CE system and work directly with the CoC to mitigate terminations that are not to PH. 2. To increase the rate at which people in PH projects retain their PH, the CoC works closely with these programs and case conferences all terminations to either avoid termination or facilitate a program transfer with the goal of reducing returns to homelessness. Over the past year PH programs have attended 10 monthly trainings led by CSH to explore new ways to handle complex situations using the Housing First model in order to increase client retention and lower terminations and evictions. The CoC has also strengthened their Move On program with the local PHA to ensure that once individuals are stable, they continue to have access to affordable permanent housing with tenancy supports to ensure they remain in permanent housing.
3. Partners for HOME (PFH)(CoC Lead Agency) Deputy Director is responsible for overseeing the CoC's strategy to increase the rate people exit into.
4. PFH Deputy Director is also responsible for overseeing the CoC's strategy to ensure people in PH maintain or exit to PH

*3A-4. Returns to Homelessness as Reported in HDX.

Applicants must:

	Percentage
1. Report the percentage of individuals and persons in families returning to homelessness over a 6-month period as reported in HDX.	8%
2. Report the percentage of individuals and persons in families returning to homelessness over a 12-month period as reported in HDX.	12%

3A-4a. Returns to Homelessness–CoC Strategy to Reduce Rate.

Applicants must:
1. describe the strategy the CoC has implemented to identify individuals and persons in families who return to homelessness;
2. describe the CoC's strategy to reduce the rate of additional returns to homelessness; and
3. provide the name of the organization or position title that is responsible for overseeing the CoC's strategy to reduce the rate individuals and persons in families return to homelessness.
(limit 2,000 characters)

1. The CoC recently completed the buildout of expanded program level performance reports from Client Track. One of the performance measures that is tracked at a program level is returns to homelessness. Program performance is analyzed quarterly and published on the CoC website. Once performance is analyzed and published, the CoC works with agencies to address common

factors that result in returns to homelessness. Additionally, the CoC provided a mandatory, 10-session Housing First training for permanent supportive housing programs. The CoC supports the Housing First model and ensures that all programs are practicing in a manner that adheres with Housing First values, which assists in helping people maintain their housing
2. The CoC case conferences all potential terminations with RRH and PSH programs and has final approval on whether a program can terminate a household from their program. During the case conferencing process, the CoC works very closely with ES, RRH, and PSH programs to provide support for complex situations that would traditionally lead to program termination. If termination cannot be prevented the CoC offers the option to transfer clients to another program of the same type. Working with programs, strengthening adherence to Housing First, allowing client transfers, and case conferencing with programs works to reduce or eliminate project terminations leading to fewer returns to homelessness.
3. Partners for HOME (CoC Lead Agency) Deputy Director is responsible for overseeing these strategies to reduce returns to homelessness.

*3A-5. Cash Income Changes as Reported in HDX.

Applicants must:

	Percentage
1. Report the percentage of individuals and persons in families in CoC Program-funded Safe Haven, transitional housing, rapid rehousing, and permanent supportive housing projects that increased their employment income from entry to exit as reported in HDX.	30%
2. Report the percentage of individuals and persons in families in CoC Program-funded Safe Haven, transitional housing, rapid rehousing, and permanent supportive housing projects that increased their non-employment cash income from entry to exit as reported in HDX.	23%

3A-5a. Increasing Employment Income.

Applicants must:
1. describe the CoC's strategy to increase employment income;
2. describe the CoC's strategy to increase access to employment;
3. describe how the CoC works with mainstream employment organizations to help individuals and families increase their cash income; and
4. provide the organization name or position title that is responsible for overseeing the CoC's strategy to increase jobs and income from employment.
(limit 2,000 characters)

1. The Atlanta CoC has contracted with Atlanta Center for Self-Sufficiency (ACSS), a dedicated employment agency focused on serving individuals experiencing homelessness, to increase access to employment and employment income with the support of Employment Navigators. The Navigators are located at designated Coordinated Access Points to assist households with accessing training/education/employment opportunities, supported employment, an
2. The CoC facilitates monthly employment committee meetings and has successfully created an Employment and Income system design for households

to access employment and income resources through Coordinated Entry. Committee members regularly share resources including information about opportunities to access eligible benefits, job training, and interview preparation. PFH, the CoC, ACSS, and Atlanta Worksource Development meet weekly to monitor progress of referrals to Workforce Innovation and Opportunity Act (WIOA) resources such as paid Work Experience (WEx) opportunities. The WEx opportunities afford participants the ability to gain “on the job” experience while earning cash income at the market rate for the industry in which they are gaining experience.
3. The Employment Committee meetings exist to leverage community resources and encourage inter-organizational collaboration. The meeting is comprised of AWDA, the state TANF agency, SOAR providers, supportive services providers, Metro Atlanta Exchange leadership, and representatives from employment/job training organizations such as First Step Staffing and West Side Works, which operate robust jobs programs including connections to culinary, CDA, construction, CAN, and other training and placement opportunities. The resources shared in meetings assist individuals in increasing their cash income.
4. Partners for HOME (CoC Lead Agency) Project Manager, Special Projects is responsible for overseeing the CoC’s strategy to increase job and income growth.

3A-5b. Increasing Non-employment Cash Income.

Applicants must:
1. describe the CoC's strategy to increase non-employment cash income;
2. describe the CoC's strategy to increase access to non-employment cash sources;
3. provide the organization name or position title that is responsible for overseeing the CoC’s strategy to increase non-employment cash income.

1. ACSS is funded to employ a full time SOAR navigator. This navigator is focused on assisting individuals to apply for SSI and SSDI. The CoC also has a referral agreement with First Step Disability, a partner CoC agency dedicated to assisting people who are homeless with disability claims, to receive clients for ongoing disability application support. CoC partner agencies work with the Georgia Department of Behavioral Health and Developmental Disabilities to regularly receive SOAR training to ensure that staff are aware of current trends and updates in assisting people in need of SSI or SSDI. Additionally, all employment navigators are trained to assess for and assist clients with applying for noncash benefits as well as for screening for clients who may need support with a disability application. They are referred to the SOAR navigator and/or to First Step for ongoing support.
2. In addition to the collaborations mentioned above, the CoC Governing Council passed an Employment and Income Workflow that the CoC developed. This workflow outlines the plan to increase income, including non-employment cash income. This includes additional SOAR Navigators who work with people who were referred as a part of the CoC coordinated entry process. The CoC and VA are also working on strengthening their partnership and doing so will expedite the opportunities for veterans to access VA benefits.
3. Partners for HOME (CoC Lead Agency) Project Manager, Special Projects is also responsible for overseeing CoC’s strategies to increase non-employment cash income.

3A-5c. Increasing Employment. Attachment Required.

Applicants must describe how the CoC:
1. promoted partnerships and access to employment opportunities with private employers and private employment organizations, such as holding job fairs, outreach to employers, and partnering with staffing agencies; and
2. is working with public and private organizations to provide meaningful, education and training, on-the-job training, internship, and employment opportunities for residents of permanent supportive housing that further their recovery and well-being.
(limit 2,000 characters)

1. Monthly Employment Committee Meetings are facilitated by the CoC to leverage community resources and encourage inter-organizational collaboration. The meeting is comprised of the contracted employment organization, ACSS, AWDA, the state TANF agency, SOAR providers, supportive services providers, and Metro Atlanta Exchange leadership (MAX). Participation by representatives of employment and job training organizations such as First Step Staffing and West Side Works are key in accessing direct hire opportunities from staffing agencies and same day access to regular employment and transportation. The CoC is consistently working to develop relationships with private employers. As previously mentioned, collaboration between the CoC and AWDA has been effective in creating opportunities to access Workforce Innovation and Opportunity Act (WIOA) resources such as paid Work Experience (WEx) opportunities and Individual Training Accounts (ITAs).
2. The CoC and AWDA have been diligent in partnering with organizations that provide education, training, professional development, and access to employment opportunities upon completion. Career Navigators at ACSS work closely with people to assist with linkage to employment opportunities that further their recovery and well-being. Lastly, the CoC and ACSS engage in weekly outreach to employers that are aware of the barriers to employment for many people experiencing homelessness, and recently homeless, and who desire to be an active part of the effort to increase employment. The CoC plans to maintain engagement with private employers by assisting them in pre-screening and preparing jobseekers identified through CE and the Employment Navigation team at ACSS. Once actively seeking employers and job seekers are prepared, the CoC, ACSS, and AWDA will host monthly hiring fairs that will lead to direct hire opportunities.

3A-5d. Promoting Employment, Volunteerism, and Community Service.

Applicants must select all the steps the CoC has taken to promote employment, volunteerism and community service among people experiencing homelessness in the CoC's geographic area:

1. The CoC trains provider organization staff on connecting program participants and people experiencing homelessness with education and job training opportunities.	☐
2. The CoC trains provider organization staff on facilitating informal employment opportunities for program participants and people experiencing homelessness (e.g., babysitting, housekeeping, food delivery).	☐

3. The CoC trains provider organization staff on connecting program participants with formal employment opportunities.	☐
4. The CoC trains provider organization staff on volunteer opportunities for program participants and people experiencing homelessness.	☐
5. The CoC works with organizations to create volunteer opportunities for program participants.	☐
6. The CoC works with community organizations to create opportunities for civic participation for people experiencing homelessness (e.g., townhall forums, meeting with public officials).	☐
7. Provider organizations within the CoC have incentives for employment.	☐
8. The CoC trains provider organization staff on helping program participants budget and maximize their income to maintain stability in permanent housing.	☐

3A-6. System Performance Measures Data–HDX Submission Date 05/31/2019

Applicants must enter the date the CoCs submitted its FY 2018 System Performance Measures data in HDX. (mm/dd/yyyy)

3B. Continuum of Care (CoC) Performance and Strategic Planning Objectives

Instructions

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.
Please submit technical questions to the HUD Exchange Ask-A-Question at https://www.hudexchange.info/program-support/my-question/

Resources:
The FY 2019 CoC Application Detailed Instruction can be found at: https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources
The FY 2019 CoC Program Competition Notice of Funding Availability at: https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices

Warning! The CoC Application score could be affected if information is incomplete on this formlet.

3B-1. Prioritizing Households with Children.

Applicants must check each factor the CoC currently uses to prioritize households with children for assistance during FY 2019.

1. History of or Vulnerability to Victimization (e.g. domestic violence, sexual assault, childhood abuse)	X
2. Number of previous homeless episodes	X
3. Unsheltered homelessness	X
4. Criminal History	X
5. Bad credit or rental history	X
6. Head of Household with Mental/Physical Disability	X

3B-1a. Rapid Rehousing of Families with Children.

Applicants must:
1. describe how the CoC currently rehouses every household of families with children within 30 days of becoming homeless that addresses both housing and service needs;
2. describe how the CoC addresses both housing and service needs to ensure families with children successfully maintain their housing once

assistance ends; and
3. provide the organization name or position title responsible for overseeing the CoC's strategy to rapidly rehouse families with children within 30 days of them becoming homeless.
(limit 2,000 characters)

1. In an effort to rehouse families rapidly, the CoC continues to increase PH interventions and expand coordinated entry. The CoC has committed to creating at least 300 new RRH interventions by 2020, by leveraging public and private funds. In partnership with leveraged TANF funds, the CoC has added 240 RRH interventions to date and another 100 will be added next month. In partnership with the local PHA, the CoC has been able to move families who no longer need the intense services associated with PSH onto housing vouchers. This opens up PSH units for other families, shortening their time spent homeless. Coordinated Entry has also been expanded beyond the existing stationary entry point. Mobile teams perform CE services on a rotating schedule among emergency shelters and where places were families frequently visit. With the ability to cast a wider net, families in need of services are met where they are, thusly reducing the amount of time to connect and access services, resulting in obtaining housing more quickly. Participating families receive comprehensive case management, connection to education and employment opportunities, and connection to permanent housing and rental subsidy.
2. To address the housing and service needs to ensure families remain housed once assistance ends the CoC created an Employment Committee to address the economic and financial needs of the families while in programs. Additionally, through a new partnership with the GA Department of Early Childcare, homeless families are prioritized for access to childcare. The strategy to utilize a multi-generational approach, through early childhood education and employment, to focus on services to increase families' economic mobility will also ensure housing sustainability once the assistance ends.
3. Partners for HOME (CoC Lead Agency) Deputy Director is responsible for overseeing these strategies to reduce returns to homelessness.

3B-1b. Antidiscrimination Policies.

Applicants must check all that apply that describe actions the CoC is taking to ensure providers (including emergency shelter, transitional housing, and permanent housing (PSH and RRH)) within the CoC adhere to antidiscrimination policies by not denying admission to or separating any family members from other members of their family or caregivers based on any protected classes under the Fair Housing Act, and consistent with 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or -Insured Housing.

1. CoC conducts mandatory training for all CoC- and ESG-funded housing and services providers on these topics.	X
2. CoC conducts optional training for all CoC- and ESG-funded housing and service providers on these topics.	
3. CoC has worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	X

4. CoC has worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within the CoC geographic area that might be out of compliance and has taken steps to work directly with those facilities to come into compliance.	X

3B-1c. Unaccompanied Youth Experiencing Homelessness–Addressing Needs.

Applicants must indicate whether the CoC's strategy to address the unique needs of unaccompanied youth experiencing homelessness who are 24 years of age and younger includes the following:

1. Unsheltered homelessness	Yes
2. Human trafficking and other forms of exploitation	Yes
3. LGBT youth homelessness	Yes
4. Exits from foster care into homelessness	Yes
5. Family reunification and community engagement	Yes
6. Positive Youth Development, Trauma Informed Care, and the use of Risk and Protective Factors in assessing youth housing and service needs	Yes

3B-1c.1. Unaccompanied Youth Experiencing Homelessness–Prioritization Based on Needs.

Applicants must check all that apply that describes the CoC's current strategy to prioritize unaccompanied youth based on their needs.

1. History of, or Vulnerability to, Victimization (e.g., domestic violence, sexual assault, childhood abuse)	X
2. Number of Previous Homeless Episodes	X
3. Unsheltered Homelessness	X
4. Criminal History	X
5. Bad Credit or Rental History	X

3B-1d. Youth Experiencing Homelessness–Housing and Services Strategies.

Applicants must describe how the CoC increased availability of housing and services for:
1. all youth experiencing homelessness, including creating new youth-focused projects or modifying current projects to be more youth-specific or youth-inclusive; and
2. youth experiencing unsheltered homelessness including creating new youth-focused projects or modifying current projects to be more youth-specific or youth-inclusive.
(limit 3,000 characters)

1-2. The CoC has strong involvement from the Youth Action Board (YAB), comprised of current and formerly homeless youth, and the Youth Committee, comprised of youth service providers, representation from the YAB, and other entities that are pivotal in addressing youth homelessness. These two groups work to ensure that the CoC continues to implement the youth specific strategic plan, which is updated annually. This plan includes several strategies to increase housing and services for youth experiencing homelessness, both sheltered and unsheltered. A recent $50 million public-private investment has funding specifically allocated for youth housing and services. This includes funding that is matched with TANF dollars for youth-headed parenting families. This project has had two successful years, housing 60 youth headed households, and was recently refunded for a third year. Another project funded by this investment has resulted in 50 RRH interventions specifically for youth. These projects are the result of securing other funding for sheltered and unsheltered youth. A youth specific coordinated entry track was created, and the TAY-SPDAT is used for all people under age 25. While youth can be, and are, assessed at any location, this youth specific option is one way to more effectively use existing resources to ensure homeless youth, especially those who are unsheltered, have access to housing and resources. Based on feedback from the YAB, youth may not be prone to go to traditional homeless service providers for services. By bringing coordinated entry to areas and programs that youth frequent, the youth are more likely to gain access to services and housing. Another strategy that the CoC is implementing to increase housing for all homeless youth is to add a point to the CE assessment for youth. While the CoC has some youth-specific housing options, youth are also eligible for placement, if desired, in any housing options in the CoC. The additional point, which would increase their placement on the housing queue, opens up more housing options. To increase access to services for youth, the CoC also implemented a youth- specific employment track, in partnership with the local worksource agency. The YAB also has been involved in providing feedback about how the CoC can improve efforts to prioritize LGBTQ youth and address some of the barriers that contribute to youth homelessness such as access to employment. Atlanta CoC Employment Navigators are now located at youth CAPs to increase opportunities for employment and income growth amongst youth. This will assist youth in securing employment while working on housing options, so that once assistance ends, they are able to financially maintain housing. Lastly, in recent funding cycles, there have been a few new CoC and ESG funded RRH projects specifically for youth. These strategies, for both sheltered and unsheltered youth, use both new funds and reorganized existing funds.

3B-1d.1. Youth Experiencing Homelessness–Measuring Effectiveness of Housing and Services Strategies.

Applicants must:
1. provide evidence the CoC uses to measure each of the strategies in question 3B-1d. to increase the availability of housing and services for youth experiencing homelessness;
2. describe the measure(s) the CoC uses to calculate the effectiveness of both strategies in question 3B-1d.; and
3. describe why the CoC believes the measure it uses is an appropriate way to determine the effectiveness of both strategies in question 3B-1d. (limit 3,000 characters)

1. The CoC measures the effectiveness of current youth-focused strategies, which provides insight on the current availability of housing and services for youth experiencing homelessness, with data from HMIS and specific performance reports that were created for the CoC. Also, the CoC, in partnership with the Youth Committee, continues to measure the effectiveness of the CoC's ability to create new youth- focused projects, modify current projects to be more youth-specific, and increase the housing and services available to youth. By creating and reviewing the youth strategic plan and annual action plan, the CoC is held accountable for increasing housing and services for youth that follow best practice guidelines for sheltered or unsheltered youth experiencing homelessness.
2. The effectiveness of these strategies is measured by assessing the number of homeless youth entering the system, the number of housing solutions and services available to youth, and the CoC's ability to quickly match youth to an effective intervention. Speed and effectiveness are measured by the length of time youth are experiencing homelessness and volume of returns to homelessness. Increase in income is also measured to assess the effectiveness of the employment work for youth. The CoC believes these to be appropriate measures to determine the effectiveness of the strategies because they clearly indicate capacity, expose existing gaps in the system, and help assess the effectiveness of the interventions.
3. Measuring the volume of sheltered and unsheltered youth in comparison to the number of housing solutions available demonstrates capacity. Measuring the length of time a youth is homeless demonstrates the CoC's effectiveness in engaging, serving, and exiting youth from the system quickly. Consistent re-evaluation of the CE system will reduce the average length of time youth are experiencing homelessness. Measuring increase in income assesses the effectiveness of youth-focused employment strategies. Lastly, measuring returns to homelessness demonstrates the effectiveness of the strategies. If youth return to homelessness after being housed, multiple elements of the system will be re-evaluated such as effectiveness of the intervention overall and connections to supportive services. The CoC works to ensure that all elements of the system function collectively to promote housing retention and stability.

3B-1e. Collaboration–Education Services.

Applicants must describe:

1. the formal partnerships with:
a. youth education providers;
b. McKinney-Vento LEA or SEA; and
c. school districts; and

2. how the CoC collaborates with:
a. youth education providers;
b. McKinney-Vento Local LEA or SEA; and
c. school districts.
(limit 2,000 characters)

1. The CoC has an MOU with the Atlanta Public Schools (APS), which is the LEA and school district for the community. There is also an MOU with the Georgia Department of Early Care and Learning and the Georgia Department of Family and Children Services. In addition to these formal partnerships, there

are several providers in the CoC that serve families, and all have partnerships with the local schools, the homeless liaison, and early childhood programs. Other education related staff and agencies that partner include representatives from foster care agencies, childcare centers specific for children who are living in shelters with their families, a new school specific for homeless children, and the main library system.

2. APS and the Homeless Education Program links the school system, community resources, families and service providers and coordinates educations services for homeless students. APS sits on the CoC Governing Council and participates in meetings and planning. In partnership with the local Headstart, there is now a direct referral link for families experiencing homelessness, ensuring that these children are prioritized for services. Headstart and CAPS also provide education classes for caretakers and connection to after school programs for children. Most recently, in September 2019, the Georgia Head Start State Collaboration Director offered a two hour overview of the GA Department of Early Care and Learning with information about CAPS, Head Start, and GAPreK access for CoC partner organizations. In partnership with the Atlanta Volunteer Lawyers Foundation, the CoC diversion program focuses on specific schools which have high rates of transient students, due to homelessness. This program places care navigators in these schools to serve families who are facing eviction and homelessness and connect them with homeless and legal services, as well as financial assistance.

3B-1e.1. Informing Individuals and Families Experiencing Homeless about Education Services Eligibility.

Applicants must describe policies and procedures the CoC adopted to inform individuals and families who become homeless of their eligibility for education services.
(limit 2,000 characters)

As outlined in the CoC Written Standards, which have been adopted by the CoC, intake processes for housing programs that serve families include questions about the educational status of all children in the household. Housing programs should provide families with information about the educational rights and protections for youth upon intake and when they enter the program. Additionally, each housing program that serves families is expected to identify a lead staff person responsible for ensuring children are enrolled in school and connected to the appropriate educational services within the community. Parents and guardians have the right to authorize the school education provider to help coordinate these services. Finally, it is the CoC policy that housing programs establish policies and practices that are consistent with, and do not restrict the exercise of rights provided by the education subtitle of the McKinney-Vento Act, and other laws related to the provision of educations and related services to individuals and families experiencing homelessness.

3B-1e.2. Written/Formal Agreements or Partnerships with Early Childhood Services Providers.

Applicant must indicate whether the CoC has an MOU/MOA or other types

of agreements with listed providers of early childhood services and supports and may add other providers not listed.

	MOU/MOA	Other Formal Agreement
Early Childhood Providers	Yes	No
Head Start	Yes	No
Early Head Start	Yes	No
Child Care and Development Fund	No	No
Federal Home Visiting Program	No	No
Healthy Start	No	No
Public Pre-K	No	No
Birth to 3 years	No	No
Tribal Home Visting Program	No	No
Other: (limit 50 characters)		
Department of Family and Children Services	Yes	No

3B-2. Active List of Veterans Experiencing Homelessness.

Applicant must indicate whether the CoC uses an active list or by-name list to identify all veterans experiencing homelessness in the CoC. Yes

3B-2a. VA Coordination–Ending Veterans Homelessness.

Applicants must indicate whether the CoC is actively working with the U.S. Department of Veterans Affairs (VA) and VA-funded programs to achieve the benchmarks and criteria for ending veteran homelessness. Yes

3B-2b. Housing First for Veterans.

Applicants must indicate whether the CoC has sufficient resources to ensure each veteran experiencing homelessness is assisted to quickly move into permanent housing using a Housing First approach. Yes

3B-3. Racial Disparity Assessment. Attachment Required.

Applicants must:
1. select all that apply to indicate the findings from the CoC's Racial Disparity Assessment; or
2. select 7 if the CoC did not conduct a Racial Disparity Assessment.

1. People of different races or ethnicities are more likely to receive homeless assistance.	X

2. People of different races or ethnicities are less likely to receive homeless assistance.	
3. People of different races or ethnicities are more likely to receive a positive outcome from homeless assistance.	X
4. People of different races or ethnicities are less likely to receive a positive outcome from homeless assistance.	
5. There are no racial or ethnic disparities in the provision or outcome of homeless assistance.	
6. The results are inconclusive for racial or ethnic disparities in the provision or outcome of homeless assistance.	
7. The CoC did not conduct a racial disparity assessment.	

3B-3a. Addressing Racial Disparities.

Applicants must select all that apply to indicate the CoC's strategy to address any racial disparities identified in its Racial Disparities Assessment:

1. The CoC is ensuring that staff at the project level are representative of the persons accessing homeless services in the CoC.	X
2. The CoC has identified the cause(s) of racial disparities in their homeless system.	X
3. The CoC has identified strategies to reduce disparities in their homeless system.	X
4. The CoC has implemented strategies to reduce disparities in their homeless system.	X
5. The CoC has identified resources available to reduce disparities in their homeless system.	X
6: The CoC did not conduct a racial disparity assessment.	

4A. Continuum of Care (CoC) Accessing Mainstream Benefits and Additional Policies

Instructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.
Please submit technical questions to the HUD Exchange Ask-A-Question at https://www.hudexchange.info/program-support/my-question/

Resources:
The FY 2019 CoC Application Detailed Instruction can be found at: https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources
The FY 2019 CoC Program Competition Notice of Funding Availability at: https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices

Warning! The CoC Application score could be affected if information is incomplete on this formlet.

4A-1. Healthcare–Enrollment/Effective Utilization

Applicants must indicate, for each type of healthcare listed below, whether the CoC assists persons experiencing homelessness with enrolling in health insurance and effectively utilizing Medicaid and other benefits.

Type of Health Care	Assist with Enrollment	Assist with Utilization of Benefits?
Public Health Care Benefits (State or Federal benefits, Medicaid, Indian Health Services)	Yes	Yes
Private Insurers:	Yes	Yes
Non-Profit, Philanthropic:	Yes	Yes
Other: (limit 50 characters)		

4A-1a. Mainstream Benefits.

Applicants must:
1. describe how the CoC systematically keeps program staff up to date regarding mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within the geographic area;
2. describe how the CoC disseminates the availability of mainstream resources and other assistance information to projects and how often;
3. describe how the CoC works with projects to collaborate with healthcare organizations to assist program participants with enrolling in

health insurance;
4. describe how the CoC provides assistance with the effective utilization of Medicaid and other benefits; and
5. provide the name of the organization or position title that is responsible for overseeing the CoC's strategy for mainstream benefits.
(limit 2,000 characters)

1. The CoC works closely with the GA Dept. of Family and Children Services, which administers TANF and the Food Stamp program, to ensure that staff are regularly updated on resources available and eligibility changes or updates. The GA Dept of Behavioral Health and Developmental Disabilities regularly provides SOAR training for CoC partners, which assist them in having up-to-date resources regarding access to SSI. CoC meetings, which are held at least six times a year also offer opportunities for partners, such as substance abuse programs, to share information about their work. Most recently, at the July 2019 meeting, a recovery group presented about some programs that they offer.
2. The CoC utilizes its monthly newsletter and CoC meetings to share important updates and changes to the public benefit programs. Additionally, the CoC contracts with a dedicated employment and benefit agency, ACSS, which staffs navigators at each coordinated entry site and is responsible for connecting individuals to mainstream resources. The CoC provides updates to ACSS regularly on new and/or changes to existing resources.
3. The CoC partners with Mercy Care, Atlanta's Federally Qualified Health Center for the Homeless, and Grady Health System, the city's public hospital system, to ensure that eligible individuals are identified and enrolled in health insurance. Mercy Care has 13 clinics across the city, many imbedded within shelter and service organizations. This past year, the CoC has worked closely with Grady to train front line staff to screen and flag individuals who need health insurance, services, and housing.
4. ACSS employment and resource navigators are responsible for ensuring that individuals with Medicaid and/or health insurance are service connected to qualified providers. They also screen for benefits clients may be eligible for and assists with enrollment.
5. Partners for HOME (CoC Lead Agency) Program Manager is responsible for overseeing this strategy.

4A-2. Lowering Barriers to Entry Data:

Applicants must report:

1. Total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in FY 2019 CoC Program Competition.	27
2. Total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in FY 2019 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	27
Percentage of new and renewal PSH, RRH, Safe-Haven, SSO non-Coordinated Entry projects the CoC has ranked in its CoC Priority Listing in the FY 2019 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

4A-3. Street Outreach.

Applicants must:

1. describe the CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2. state whether the CoC's Street Outreach covers 100 percent of the CoC's geographic area;
3. describe how often the CoC conducts street outreach; and
4. describe how the CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance. (limit 2,000 characters)

1. The Atlanta CoC formed an outreach collaboration committee to ensure that all outreach teams were working together to cover all City geography. Each year the CoC conducts a mapping strategy meeting ensure that the entire city geography is covered through street outreach. This group is comprised of 5 PATH teams, a dedicated coordinated entry outreach team, a CABHI outreach team, an airport outreach team, a youth specific outreach team, a veteran specific outreach team, and 1 other geography specific outreach team that focus on an area of high homelessness concentration.
2. By conducting the mapping exercise yearly, it is clear that the CoC street outreach covers 100% of the CoC geography, on a regular basis.
3. Street outreach is conducted Monday-Friday as well as on an as needed basis on weekends.
4. Street outreach is client centered and follows a Housing First outreach approach. Relationship building is the key to strong street outreach and the Atlanta CoC has worked to create a shared program model for outreach across the city. The outreach program model was voted on by the outreach collaboration committee and then approved by the Atlanta CoC Council. As part of the outreach program model, consistent engagement in the same locations has been the key to engaging those least likely to request assistance. The outreach team will continue to go back to the same geographic location week after week to engage those who initially were not likely to request assistance.

4A-4. RRH Beds as Reported in HIC.

Applicants must report the total number of rapid rehousing beds available to serve all household types as reported in the Housing Inventory Count (HIC) for 2018 and 2019.

	2018	2019	Difference
RRH beds available to serve all populations in the HIC	652	681	29

4A-5. Rehabilitation/Construction Costs–New Projects.

No

Applicants must indicate whether any new project application the CoC ranked and submitted in its CoC Priority Listing in the FY 2019 CoC Program Competition is requesting $200,000 or more in funding for housing rehabilitation or new construction.

4A-6. Projects Serving Homeless under Other Federal Statutes. **Applicants must indicate whether the CoC is requesting to designate one or more of its SSO or TH projects to serve families with children or youth defined as homeless under other federal statutes.**	No

4B. Attachments

Instructions:

Multiple files may be attached as a single .zip file. For instructions on how to use .zip files, a reference document is available on the e-snaps training site: https://www.hudexchange.info/resource/3118/creating-a-zip-file-and-capturing-a-screenshot-resource

Document Type	Required?	Document Description	Date Attached
_FY 2019 CoC Competition Report (HDX Report)	Yes	GA-500_FY2019 HUD...	09/23/2019
1C-4.PHA Administration Plan–Moving On Multifamily Assisted Housing Owners' Preference.	No	GA-500_GA-500_1C-...	09/23/2019
1C-4. PHA Administrative Plan Homeless Preference.	No	GA-500_1C-4. PHA ...	09/23/2019
1C-7. Centralized or Coordinated Assessment System.	Yes	GA-500_GA-500_1C-...	09/23/2019
1E-1.Public Posting–15-Day Notification Outside e-snaps–Projects Accepted.	Yes	GA-500_1E-1.Publi...	09/23/2019
1E-1. Public Posting–15-Day Notification Outside e-snaps–Projects Rejected or Reduced.	Yes	GA-500_1E-1. Publ...	09/24/2019
1E-1.Public Posting–30-Day Local Competition Deadline.	Yes	GA-500_1E-1.Publi...	09/24/2019
1E-1. Public Posting–Local Competition Announcement.	Yes	GA-500_1E-1. Publ...	09/24/2019
1E-4.Public Posting–CoC-Approved Consolidated Application	Yes	GA-500_1E-4.Publi...	09/24/2019
3A. Written Agreement with Local Education or Training Organization.	No	GA-500_3A. Writte...	09/23/2019
3A. Written Agreement with State or Local Workforce Development Board.	No	GA-500_3A. Writte...	09/23/2019
3B-3. Summary of Racial Disparity Assessment.	Yes	GA-500_3B-3. Summ...	09/23/2019
4A-7a. Project List-Homeless under Other Federal Statutes.	No		
Other	No		
Other	No		

Other	No		

Attachment Details

Document Description: GA-500_FY2019 HUD Competition Report

Attachment Details

Document Description: GA-500_GA-500_1C-4.PHA Administration Plan–Moving On Multifamily Assisted Housing Owners' Preference

Attachment Details

Document Description: GA-500_1C-4. PHA Administrative Plan Homeless Preference

Attachment Details

Document Description: GA-500_GA-500_1C-7. Centralized or Coordinated Assessment System

Attachment Details

Document Description: GA-500_1E-1.Public Posting–15-Day Notification Outside e-snaps–Projects Accepted.

Attachment Details

Document Description: GA-500_1E-1. Public Posting–15-Day Notification Outside e-snaps–Projects Rejected or Reduced.

Attachment Details

Document Description: GA-500_1E-1.Public Posting–30-Day Local Competition Deadline.

Attachment Details

Document Description: GA-500_1E-1. Public Posting–Local Competition Announcement.

Attachment Details

Document Description: GA-500_1E-4.Public Posting–CoC-Approved Consolidated Application

Attachment Details

Document Description: GA-500_3A. Written Agreement with Local Education or Training Organization

Attachment Details

Document Description: GA-500_3A. Written Agreement with State or Local Workforce Development Board

Attachment Details

Document Description: GA-500_3B-3. Summary of Racial Disparity Assessment.

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. Identification	09/19/2019
1B. Engagement	09/19/2019
1C. Coordination	09/20/2019
1D. Discharge Planning	No Input Required
1E. Local CoC Competition	09/19/2019
1F. DV Bonus	09/19/2019
2A. HMIS Implementation	09/19/2019
2B. PIT Count	09/20/2019
3A. System Performance	09/20/2019
3B. Performance and Strategic Planning	09/20/2019
4A. Mainstream Benefits and Additional Policies	09/20/2019
4B. Attachments	09/24/2019

Submission Summary	No Input Required

2019 HDX Competition Report

PIT Count Data for GA-500 - Atlanta CoC

Total Population PIT Count Data

	2016 PIT	2017 PIT	2018 PIT	2019 PIT
Total Sheltered and Unsheltered Count	**4063**	**3572**	**3076**	**3217**
Emergency Shelter Total	1782	1,567	1,146	1656
Safe Haven Total	0	0	0	0
Transitional Housing Total	1443	1,324	1,190	842
Total Sheltered Count	**3225**	**2891**	**2336**	**2498**
Total Unsheltered Count	**838**	**681**	**740**	**719**

Chronically Homeless PIT Counts

	2016 PIT	2017 PIT	2018 PIT	2019 PIT
Total Sheltered and Unsheltered Count of Chronically Homeless Persons	**556**	**346**	**335**	**376**
Sheltered Count of Chronically Homeless Persons	290	215	105	183
Unsheltered Count of Chronically Homeless Persons	266	131	230	193

2019 HDX Competition Report

PIT Count Data for GA-500 - Atlanta CoC

Homeless Households with Children PIT Counts

	2016 PIT	2017 PIT	2018 PIT	2019 PIT
Total Sheltered and Unsheltered Count of the Number of Homeless Households with Children	**141**	**163**	**166**	**154**
Sheltered Count of Homeless Households with Children	122	158	163	153
Unsheltered Count of Homeless Households with Children	19	5	3	1

Homeless Veteran PIT Counts

	2011	2016	2017	2018	2019
Total Sheltered and Unsheltered Count of the Number of Homeless Veterans	**1237**	**369**	**386**	**399**	**349**
Sheltered Count of Homeless Veterans	803	366	321	303	272
Unsheltered Count of Homeless Veterans	434	3	65	96	77

2019 HDX Competition Report

HIC Data for GA-500 - Atlanta CoC

HMIS Bed Coverage Rate

Project Type	Total Beds in 2019 HIC	Total Beds in 2019 HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
Emergency Shelter (ES) Beds	**1407**	**31**	**1274**	**92.59%**
Safe Haven (SH) Beds	**0**	**0**	**0**	**NA**
Transitional Housing (TH) Beds	**1322**	**0**	**1061**	**80.26%**
Rapid Re-Housing (RRH) Beds	**681**	**22**	**625**	**94.84%**
Permanent Supportive Housing (PSH) Beds	**1833**	**0**	**1778**	**97.00%**
Other Permanent Housing (OPH) Beds	**226**	**0**	**52**	**23.01%**
Total Beds	5,469	53	4790	88.44%

2019 HDX Competition Report

HIC Data for GA-500 - Atlanta CoC

PSH Beds Dedicated to Persons Experiencing Chronic Homelessness

Chronically Homeless Bed Counts	2016 HIC	2017 HIC	2018 HIC	2019 HIC
Number of CoC Program and non-CoC Program funded PSH beds dedicated for use by chronically homeless persons identified on the HIC	2263	1581	1421	1760

Rapid Rehousing (RRH) Units Dedicated to Persons in Household with Children

Households with Children	2016 HIC	2017 HIC	2018 HIC	2019 HIC
RRH units available to serve families on the HIC	55	44	123	198

Rapid Rehousing Beds Dedicated to All Persons

All Household Types	2016 HIC	2017 HIC	2018 HIC	2019 HIC
RRH beds available to serve all populations on the HIC	519	177	652	681

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

Summary Report for GA-500 - Atlanta CoC

For each measure enter results in each table from the System Performance Measures report generated out of your CoCs HMIS System. There are seven performance measures. Each measure may have one or more "metrics" used to measure the system performance. Click through each tab above to enter FY2017 data for each measure and associated metrics.

RESUBMITTING FY2018 DATA: If you provided revised FY2018 data, the original FY2018 submissions will be displayed for reference on each of the following screens, but will not be retained for analysis or review by HUD.

ERRORS AND WARNINGS: If data are uploaded that creates selected fatal errors, the HDX will prevent the CoC from submitting the System Performance Measures report. The CoC will need to review and correct the original HMIS data and generate a new HMIS report for submission.

Some validation checks will result in warnings that require explanation, but will not prevent submission. Users should enter a note of explanation for each validation warning received. To enter a note of explanation, move the cursor over the data entry field and click on the note box. Enter a note of explanation and "save" before closing.

Measure 1: Length of Time Persons Remain Homeless

This measures the number of clients active in the report date range across ES, SH (Metric 1.1) and then ES, SH and TH (Metric 1.2) along with their average and median length of time homeless. This includes time homeless during the report date range as well as prior to the report start date, going back no further than October, 1, 2012.

Metric 1.1: Change in the average and median length of time persons are homeless in ES and SH projects.
Metric 1.2: Change in the average and median length of time persons are homeless in ES, SH, and TH projects.

a. This measure is of the client's entry, exit, and bed night dates strictly as entered in the HMIS system.

2019 HDX Competition Report
FY2018 - Performance Measurement Module (Sys PM)

	Universe (Persons)			Average LOT Homeless (bed nights)				Median LOT Homeless (bed nights)			
	Submitted FY 2017	Revised FY 2017	FY 2018	Submitted FY 2017	Revised FY 2017	FY 2018	Difference	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
1.1 Persons in ES and SH	6553	6606	7106	65	63	69	6	31	30	35	5
1.2 Persons in ES, SH, and TH	9136	7715	8196	145	98	95	-3	64	41	48	7

b. This measure is based on data element 3.17.

This measure includes data from each client's Living Situation (Data Standards element 3.917) response as well as time spent in permanent housing projects between Project Start and Housing Move-In. This information is added to the client's entry date, effectively extending the client's entry date backward in time. This "adjusted entry date" is then used in the calculations just as if it were the client's actual entry date.

The construction of this measure changed, per HUD's specifications, between FY 2016 and FY 2017. HUD is aware that this may impact the change between these two years.

	Universe (Persons)			Average LOT Homeless (bed nights)				Median LOT Homeless (bed nights)			
	Submitted FY 2017	Revised FY 2017	FY 2018	Submitted FY 2017	Revised FY 2017	FY 2018	Difference	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
1.1 Persons in ES, SH, and PH (prior to "housing move in")	7114	7503	8283	184	271	338	67	64	77	108	31
1.2 Persons in ES, SH, TH, and PH (prior to "housing move in")	9629	8623	9402	254	332	404	72	110	97	135	38

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness

This measures clients who exited SO, ES, TH, SH or PH to a permanent housing destination in the date range two years prior to the report date range.Of those clients, the measure reports on how many of them returned to homelessness as indicated in the HMIS for up to two years after their initial exit.

After entering data, please review and confirm your entries and totals. Some HMIS reports may not list the project types in exactly the same order as they are displayed below.

	Total # of Persons who Exited to a Permanent Housing Destination (2 Years Prior)		Returns to Homelessness in Less than 6 Months			Returns to Homelessness from 6 to 12 Months			Returns to Homelessness from 13 to 24 Months			Number of Returns in 2 Years	
	Revised FY 2017	FY 2018	Revised FY 2017	FY 2018	% of Returns	Revised FY 2017	FY 2018	% of Returns	Revised FY 2017	FY 2018	% of Returns	FY 2018	% of Returns
Exit was from SO	104	257	6	21	8%	11	11	4%	12	23	9%	55	21%
Exit was from ES	794	978	93	157	16%	56	50	5%	57	82	8%	289	30%
Exit was from TH	158	367	23	38	10%	9	21	6%	13	33	9%	92	25%
Exit was from SH	0	0	0	0		0	0		0	0		0	
Exit was from PH	1048	2333	32	103	4%	34	66	3%	42	115	5%	284	12%
TOTAL Returns to Homelessness	2104	3935	154	319	8%	110	148	4%	124	253	6%	720	18%

Measure 3: Number of Homeless Persons

Metric 3.1 – Change in PIT Counts

2019 HDX Competition Report
FY2018 - Performance Measurement Module (Sys PM)

This measures the change in PIT counts of sheltered and unsheltered homeless person as reported on the PIT (not from HMIS).

	January 2017 PIT Count	January 2018 PIT Count	Difference
Universe: Total PIT Count of sheltered and unsheltered persons	3572	3076	-496
Emergency Shelter Total	1567	1146	-421
Safe Haven Total	0	0	0
Transitional Housing Total	1324	1190	-134
Total Sheltered Count	2891	2336	-555
Unsheltered Count	681	740	59

Metric 3.2 – Change in Annual Counts

This measures the change in annual counts of sheltered homeless persons in HMIS.

	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
Universe: Unduplicated Total sheltered homeless persons	9359	7905	8410	505
Emergency Shelter Total	6860	6928	7426	498
Safe Haven Total	0	0	0	0
Transitional Housing Total	3698	1497	1550	53

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects

Metric 4.1 – Change in earned income for adult system stayers during the reporting period

	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
Universe: Number of adults (system stayers)	380	366	354	-12
Number of adults with increased earned income	29	32	30	-2
Percentage of adults who increased earned income	8%	9%	8%	-1%

Metric 4.2 – Change in non-employment cash income for adult system stayers during the reporting period

	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
Universe: Number of adults (system stayers)	380	366	354	-12
Number of adults with increased non-employment cash income	94	101	132	31
Percentage of adults who increased non-employment cash income	25%	28%	37%	9%

Metric 4.3 – Change in total income for adult system stayers during the reporting period

	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
Universe: Number of adults (system stayers)	380	366	354	-12
Number of adults with increased total income	118	128	149	21
Percentage of adults who increased total income	31%	35%	42%	7%

2019 HDX Competition Report
FY2018 - Performance Measurement Module (Sys PM)

Metric 4.4 – Change in earned income for adult system leavers

	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
Universe: Number of adults who exited (system leavers)	242	215	294	79
Number of adults who exited with increased earned income	37	37	88	51
Percentage of adults who increased earned income	15%	17%	30%	13%

Metric 4.5 – Change in non-employment cash income for adult system leavers

	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
Universe: Number of adults who exited (system leavers)	242	215	294	79
Number of adults who exited with increased non-employment cash income	76	57	68	11
Percentage of adults who increased non-employment cash income	31%	27%	23%	-4%

Metric 4.6 – Change in total income for adult system leavers

	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
Universe: Number of adults who exited (system leavers)	242	215	294	79
Number of adults who exited with increased total income	106	90	144	54
Percentage of adults who increased total income	44%	42%	49%	7%

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

Measure 5: Number of persons who become homeless for the 1st time

Metric 5.1 – Change in the number of persons entering ES, SH, and TH projects with no prior enrollments in HMIS

	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
Universe: Person with entries into ES, SH or TH during the reporting period.	7808	6868	7439	571
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	2049	1855	1831	-24
Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time)	5759	5013	5608	595

Metric 5.2 – Change in the number of persons entering ES, SH, TH, and PH projects with no prior enrollments in HMIS

	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
Universe: Person with entries into ES, SH, TH or PH during the reporting period.	9487	8540	9552	1012
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	2372	2240	2377	137
Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time.)	7115	6300	7175	875

Measure 6: Homeless Prevention and Housing Placement of Persons defined by category 3 of HUD's Homeless Definition in CoC Program-funded Projects

This Measure is not applicable to CoCs in FY2018 (Oct 1, 2017 - Sept 30, 2018) reporting period.

Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing

Metric 7a.1 – Change in exits to permanent housing destinations

	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
Universe: Persons who exit Street Outreach	2054	3257	5432	2175
Of persons above, those who exited to temporary & some institutional destinations	308	322	408	86
Of the persons above, those who exited to permanent housing destinations	310	319	390	71
% Successful exits	30%	20%	15%	-5%

Metric 7b.1 – Change in exits to permanent housing destinations

FY2018 - Performance Measurement Module (Sys PM)

	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
Universe: Persons in ES, SH, TH and PH-RRH who exited, plus persons in other PH projects who exited without moving into housing	7073	6871	7313	442
Of the persons above, those who exited to permanent housing destinations	2184	2060	2353	293
% Successful exits	31%	30%	32%	2%

Metric 7b.2 – Change in exit to or retention of permanent housing

	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
Universe: Persons in all PH projects except PH-RRH	2288	2250	2576	326
Of persons above, those who remained in applicable PH projects and those who exited to permanent housing destinations	2100	2058	2317	259
% Successful exits/retention	92%	91%	90%	-1%

2019 HDX Competition Report

FY2018 - SysPM Data Quality

GA-500 - Atlanta CoC

This is a new tab for FY 2016 submissions only. Submission must be performed manually (data cannot be uploaded). Data coverage and quality will allow HUD to better interpret your Sys PM submissions.

Your bed coverage data has been imported from the HIC module. The remainder of the data quality points should be pulled from data quality reports made available by your vendor according to the specifications provided in the HMIS Standard Reporting Terminology Glossary. You may need to run multiple reports into order to get data for each combination of year and project type.

You may enter a note about any field if you wish to provide an explanation about your data quality results. This is not required.

2019 HDX Competition Report

FY2018 - SysPM Data Quality

	All ES, SH				All TH				All PSH, OPH				All RRH				All Street Outreach			
	2014-2015	2015-2016	2016-2017	2017-2018	2014-2015	2015-2016	2016-2017	2017-2018	2014-2015	2015-2016	2016-2017	2017-2018	2014-2015	2015-2016	2016-2017	2017-2018	2014-2015	2015-2016	2016-2017	2017-2018
1. Number of non-DV Beds on HIC	1601	1585	1696	1116	1966	1763	1651	1666	2247	2296	1941	1898	194	519	148	638				
2. Number of HMIS Beds	1080	852	753	672	1541	1363	922	837	1838	1931	1735	1583	194	433	133	593				
3. HMIS Participation Rate from HIC (%)	67.46	53.75	44.40	60.22	78.38	77.31	55.84	50.24	81.80	84.10	89.39	83.40	100.00	83.43	89.86	92.95				
4. Unduplicated Persons Served (HMIS)	6236	7202	6810	7174	3674	4028	3623	3484	2220	2635	2734	3288	2186	2448	1973	2509	25	201	1534	3531
5. Total Leavers (HMIS)	5470	6335	5847	6158	2497	2666	2470	2405	474	690	594	849	1243	1893	1222	1442	16	43	1095	3211
6. Destination of Don't Know, Refused, or Missing (HMIS)	614	2621	2239	2457	263	299	695	564	39	47	33	176	18	5	60	93	4	5	497	1835
7. Destination Error Rate (%)	11.22	41.37	38.29	39.90	10.53	11.22	28.14	23.45	8.23	6.81	5.56	20.73	1.45	0.26	4.91	6.45	25.00	11.63	45.39	57.15

2019 HDX Competition Report

Submission and Count Dates for GA-500 - Atlanta CoC

Date of PIT Count

	Date	Received HUD Waiver
Date CoC Conducted 2019 PIT Count	1/22/2019	

Report Submission Date in HDX

	Submitted On	Met Deadline
2019 PIT Count Submittal Date	4/30/2019	Yes
2019 HIC Count Submittal Date	4/30/2019	Yes
2018 System PM Submittal Date	5/31/2019	Yes

Public Comment Period:
February 15, 2019 – March 17, 2019
Board Approval: March 27, 2019
Submission to HUD: April 15, 2019
Approved by HUD: Pending

Plan Reminder: *Atlanta Housing (**AH**) develops its Annual MTW Plan in accordance with its HUD-approved MTW Agreement, Attachment D elements. The focus of MTW Elements (HUD Form 50900: Annual MTW Plan and Report) are included under Appendices A, B, and H.*

TABLE OF CONTENTS

- *Message from the Board of Commissioners* *v*

SECTION I: OVERVIEW

A. Atlanta Housing (*formerly the Atlanta Housing Authority*) 6

SECTION II: PRIORITIES

VISION 2022

- STRATEGY 1: REAL ESTATE 15
  - A. Projects and Purchases – Real Estate Development and Acquisitions 21
  - B. Communities - Choice Neighborhoods Implementation Grant (**CNIG**) 39
  - C. Property Management Partnerships – RE Asset & Property Management (HomeFlex) 42
  - D. AH-Owned & RAD PBV Communities – RE Asset & Property Management (AH-owned) 44
  - E. Housing Choice – Customer Service Group 48
  - F. Homeownership Opportunities – Real Estate Investments and Transactions 52
- STRATEGY 2: HUMAN DEVELOPMENT SERVICES 53

  Activities Administered by External Affairs and by Human Development Services
  - A. Community Outreach 56
  - B. Family Independence 56
  - C. HAVEN 57
  - D. Health and Wellness 60
  - E. Education and Student Achievement 61
  - F. Volunteerism 62
- STRATEGY 3: FINANCES 63

  Activities Administered by RE Investments and Transactions and by Procurement and Contracts
  - A. Gap Assistance Financing Funds (GAFF) (*formerly Co-Investment Framework*) 65
  - B. Local Blended Subsidy 66
  - C. Self-Development Entity 67
  - D. Empowering Low-Income Workers and Small Businesses 67
  - E. Measurements of Success 68

SECTION III: MOVING-TO-WORK (MTW) POLICY INNOVATIONS

Activities Administered by Office of Strategy, Policy, and Innovation (SPI)

A. Moving-to-Work (MTW) Background 70

B. Implemented Innovations (AH MTW Agreement) 71

- **Financial education and resource management**. Residents are educated and provided with resources including access to credit counseling, budgeting and asset building to increase financial competence and independence.
- **Self-Sufficiency/Supportive services**. AH, sponsors a Family Self-Sufficiency (FSS) Program, works closely with service providers in partnership to develop life skills that help program participants move closer to economic independence and housing self-sufficiency. Additionally, AH also works closely with supportive services agencies to combine case management, service navigation, and coaching efforts to assist families that may need more assistance.
- **Life skills training.** Life skills development, including the provision of soft-skills, self-efficacy, communication, problem solving and goal setting, in addition to the Good Neighbor Program, a training designed to help residents fulfill their family obligations as a participant of the Housing Choice Voucher Program. The community-based model makes training convenient to participants and offers the following components:
  - Building effective tenant/ landlord relationships
  - Improving self-reliance and personal responsibility
  - Fulfilling civic responsibilities and engagement
  - Homeownership preparation
  - Parenting
  - AH's Housing Choice Voucher Program Family Obligations
  - Comprehensive training for youth

C. HAVEN: Supportive Housing

Atlanta Housing values its role in the Atlanta community and continues to maximize its resources to advance the collective support for families and individuals facing housing instability. For more than 20 years, in partnership with numerous civic agencies, AH has implemented resources and housing solutions using its MTW flexibility and innovation. Additionally, AH utilizes its HomeFlex activity to project-base assistance at AH-owned communities, whether direct or indirect ownership, without competition as authorized in Attachment D of AH's MTW Agreement (B. Simplification of the Process to Project-Base Section 8 Vouchers). Based on the expanded authorizations, the AH Board of Commissioners establishes project limits on AH-owned properties, which may exceed HUD project caps. Through this flexibility, AH increases the number of housing choices for voucher families and addresses the shortage of property owners accepting rental assistance. Meanwhile, AH will continue to use its HomeFlex Program to expand the availability of quality, affordable housing in healthy, mixed-income communities, that further develop supportive housing, and as a tool for its Reformulation Initiative and RAD conversions.

AH's MTW Agreement provides flexibility in administering its PBV Program. Based on HUD approval of this activity and its applicable PBV Program waivers, AH plans to exceed program cap limits, percent increase, project cap limits and similar limitations outlined in HOTMA. AH created specialty vouchers under its MTW flexibility and these specialty vouchers, previously approved by HUD, fall into many of the exception categories outlined in HOTMA. AH plans to continue offering specialty vouchers, which already address local housing solutions for targeted population groups and provide over 2,000 households have the opportunity to live and thrive in safe, affordable housing. Additionally, in alignment with the Atlanta Continuum of Care (CoC), AH utilizes HUD's Homeless Management Information System (HMIS), specifically called ClientTrack in Georgia

Response to local needs through partnership

HomeFirst, launched with a City of Atlanta commitment of $25M and matched by another $25M of philanthropic dollars through the Atlanta Regional Commission on Homelessness, is a partnership created to capitalize on the community's success in reducing homelessness in Atlanta. With this investment in proven housing strategies and supportive services, in FY 2019, AH joined the citywide effort to source greatly needed new permanent supportive housing (PSH) units to address housing needs within the community. Expanding the HomeFlex for Supportive Housing initiative AH will make project-based subsidies available to qualified real estate developers that create PSH units within a development or as stand-alone communities. A contracted provider pairs the HomeFlex vouchers with wrap-around supportive services.

As a start to serve chronically homeless individuals and families, during FY 2020, HomeFirst partners anticipate bringing on approximately 60 PSH units employing AH's HomeFlex. AH's role demonstrates ongoing commitment and alignment with our community needs. The initiative supports the City's five-year strategic plan to end chronic homelessness in Atlanta. Key partners include United Way RCOH, Invest Atlanta, Enterprise Community Partners, City of Atlanta Department of Planning, and Corporation for Supportive Housing and Atlanta Housing.

Health and Housing, in line with an increased national approach to supportive housing, the Integrated Care for Permanent Supportive Housing (ICPSH) pilot aims to serve chronically homeless individuals with complex medical and behavioral health needs that routinely engage with emergency systems, i.e.: ER visits, hospitalizations, and detention centers, etc.. Using an integrated care model, ICPSH will operate as a Housing First and harm reduction pilot to provide stable housing with wrap-around case management. A 6-member multi-dimensional team for intensive, participant-led, in-home services and referrals based on identified needs, i.e. education, employment, mental health and substance abuse counseling, will support an initial target of 32 participants. Funded by a HUD-CoC annual grant, ICPSH is a health and housing collaborative between Partners for HOME (the Atlanta Continuum of Care), Mercy Care, Grady Health System, and the United Way of Greater Atlanta.

Pilot Goals

- Address the housing needs of chronically homeless individuals
- Improve the social, emotional and behavioral functioning of persons' served
- Demonstrate cost savings to emergency services and systems by reducing entry and use of the public emergency systems, e.g. emergency department, jail, EMS, etc.

Mainstream Vouchers for At-Risk Families are also known as HUD Section 811 vouchers. AH received 17 such vouchers during FY 2019 that provide permanent housing for eligible families where the head of household, spouse, or sole member is a non-elderly person with disabilities. The tenant-based program will assist those in transition from segregated setting, at risk of institutionalization, homeless, or at risk of becoming homeless. Demonstrating capacity to coordinate and collaborate with local health and human service agencies, under this special voucher program, identification and referral of applicants will come via the Atlanta CoC Coordinated Entry system. An overarching goal aligns with the Americans with Disabilities Act (ADA) to help persons with disabilities live in the most integrated setting possible.

RISE-II Program is a partnership with Partners for HOME (the Atlanta Continuum of Care) and CaringWorks, Inc., a CoC service agency and sub-grantee, the RISE-II PSH program will serve 20 chronically homeless men and women with mental illness and/or substance abuse disorders. Using AH MTW Vouchers, the program will employ a Housing First model with harm reduction to provide stable housing with intensive wrap-around supportive services. Additionally, CaringWorks will administer as a "Dedicated PLUS" project through which 100 percent of the PSH beds are dedicated to serve individuals or families in which one adult or child has a disability. A dedicated team to include case management and mental health therapy to develop a Person-Centered-Plan (PCP) that details goals that encourage housing stability and thriving within their community supports participants.

Ongoing HAVEN Initiatives

HomeFlex is AH's ongoing MTW activity that uses HomeFlex as a Strategic Tool, the **HomeFlex for Supportive Housing** initiative provides **more than 600 existing units** for disabled or formerly homeless households. Owners and service providers fill vacant or new units via referrals from the Atlanta CoC Coordinated Entry System. As a joint partner in the local *HomeFirst* initiative, AH anticipates additional HomeFlex units designated for supportive housing. (Also, see section above - *HomeFirst* and *Strategy I: LIVE* for communities listing).

Home Again, AH's short-term housing assistance program is **projected to assist at least 200 families** with short-term housing assistance to (i) overcome crisis situations that put them at risk of losing their housing; or (ii) move from transitional housing settings to affordable rental housing. Short-term housing assistance is another strategic tool to address and prevent homelessness. It is an increasingly vital community resource and administered in collaboration with United Way Regional Commission on Homelessness (RCOH) as the Service Coordinator and fiscal agent, along with local service providers that manage direct services to eligible families.

Tenant-Based Initiatives, as a facilitator of quality housing in Atlanta, the tenant-based programs address the needs of unique at-risk populations that share the common need for safe, affordable housing. During FY 2020, AH will continue special referrals programs that serve veterans, families and youth, and disabled households to include:

- **Family Unification Program (FUP)** – Through current allocation of 300 vouchers, continue to support applicants referred through Fulton County Department of Family & Children Services (DFCS) to include former foster care youth and families with children separated or at risk of separation due to the housing situation.
- **FLOW** – Commitment to 125 households that successfully transition from permanent supportive housing and require only light-touch services.
- **Homeless Students and Families** – With ongoing focus on student achievement, AH will continue partnership with Atlanta Public Schools counseling services and housing support for 50 formerly homeless students and their families.
- **Housing First** – A pilot based program modeled after the national proven model of success in reducing homelessness, where housing support for 100 households using MTW vouchers and Atlanta CoC referrals Coordinated Entry System in our service jurisdiction.
- **Mainstream One- and Five- Program** – AH will continue administration of special vouchers designed to assist households with disabled individuals with target population of both elderly and non-elderly people with disabilities as identified from the HCVP waiting list.

- **Next Step Youth Self-Sufficiency Program** – This activity continues in a pending status awaiting a final agreement with the State of Georgia. The activity is contingent upon receiving properly vetted referrals from the Division of Family and Children Services (DFCS) Foster Care element. AH is prepared to consider other options during FY 2020 to meet the needs of at-risk youth.
- **Veterans –** In coordination with Veterans Affairs and the Atlanta CoC Supportive Services for Veteran Families (SSVF) network, AH will continue administration of 270 HUD-VASH, the Housing Choice Voucher (HCV) rental assistance for homeless veterans. During FY 2020, AH may consider a project-based approach or other programming to maximize housing opportunities and lessen the stress burden, administratively and mentally, associated with housing search.

D. Health and Wellness

Resources for residents

Atlanta Housing places deliberate emphasis and desires to assist elderly and disabled families and individuals to live in their homes for as long as possible and maintain independent living. To accomplish this, AH provides residents access to programs and services that enable them to age with dignity and maintain a high quality of life. During FY 2020, AH will continue enhancement of its Aging Well Program for senior and disabled residents. Additionally, AH will continue the expanded scope to engage elderly and disabled Housing Choice program participants with a focus on healthy, active living.

Commodity Supplemental Food Program (CSFP). In support of AH's Aging Well strategy, AH facilitated enrollment for 30 high-rise community residents to receive a monthly supply of shelf-stable food products in FY 2019. Through an ongoing partnership with the Atlanta Community Food Bank and onsite PMD Resident Services staff, AH will maintain the program and resident engagement.

- **Holistic Wellness.** During FY 2020, AH will sponsor monthly educational sessions on a variety of health and wellness topics presented to senior and disabled residents, with a pilot program planned for approximately 400 residents at East Lake High-rise and Cosby Spear High-rise. ANIZ, Inc., a holistic provider that promotes emotional and physical wellness by providing mental health, substance use counseling, support services, and health education, will facilitate the program.
- **Senior Sock-Hop.** Engagement opportunity for more than 275 residents in 11 senior high-rise communities to join for a night of fun and physical exercise. Programming will be coordinated with respective Property Management Development resident services teams.
- **Seniors' Farmers Market.** Open air market providing free vegetables and fruits, games, information, healthy cooking demonstration, and entertainment. Open to all 11 senior high-rises.
- **Health & Wellness Resource Fair.** Vendors and agencies with products and services aimed at the wellbeing of our seniors. Open to all 11 senior high-rises.
- **Atlanta Senior Day.** In partnership with Playhrd-Trainhrd and Future Foundation, AH will host a day focused on health and wellness with like-missioned sponsors and organizations. The event will take place at the Home Depot Backyard at Mercedes Benz Stadium and include live fitness sessions, healthy cooking demos, wellness vendors, and other related activities, free of charge to all residents.
- **Take A Walk Campaign.** Health and Wellness educational sessions with Kaiser Permanente piloted at select high-rise communities.

ATLANTA HOUSING

230 John Wesley Dobbs Avenue
Atlanta, GA 30303-2421
Phone: 404.892.4700
www.atlantahousing.org

GA-500_1C-4. PHA Administrative Plan Homeless Preference

September 4, 2019

Cathryn Marchman, LCSW, Esq.
Executive Director
Partners for H.O.M.E. | Atlanta Homeless Continuum-of-Care
818 Pollard Avenue, S.W.
Atlanta, Georgia 30312

RE: **2019 Continuum of Care (CoC) Program Competition and Atlanta Housing's Use of Homeless Special Admissions in lieu of Preferences**

Dear Ms. Marchman:

In response to the Notice of Funding Availability (NOFA) for the 2019 Continuum of Care (CoC) Program Competition that the Department of Housing and Urban Development (HUD) released July 3, 2019, Partners for HOME (PFH), as the Collaborative Applicant for the Atlanta CoC, requested that Atlanta Housing (AH) respond to the following question:

> *1C-4. List each of the Public Housing Agencies (PHAs) within the CoC's geographic area…For each PHA, provide the percentage of new admissions that were homeless at the time of admission between July 1, 2017 and June 30, 2018 and indicate whether the PHA has a homeless admissions preference in its Public Housing and/or Housing Choice Voucher (HCV) program.*

As the only public housing authority in the city of Atlanta, AH has implemented programs designed to prevent and reduce homelessness in Atlanta using special admissions criteria rather than preferences, *per se*. AH, as a Moving to Work (MTW) agency, has broad authority under its Amended and Restated Moving to Work Agreement (MTW Agreement) with HUD to establish special admissions criteria and preferences for special initiatives and other related housing arrangements in order to address urgent local needs, such as homelessness.

AH's governing document is the *Amended and Restated Statement of Corporate Policies* (Statement of Corporate Policies) adopted by AH's Board of Commissioners. Chapter 1, Article Thirteen of the Statement of Corporate Policies sets forth a broad policy applicable to all rental assistance programs that authorizes AH to establish special programs, policies and strategic initiatives. In addition, the Statement of Corporate Policies includes policies for special admissions to AH's housing voucher programs. Such special admissions also apply to permanent supportive housing units assisted by AH. Chapter 3, Part II of the Statement of Corporate Policies sets forth, in part, the following:

> *Atlanta Housing, in its discretion, may authorize the special admission of eligible and qualified applicants to the Program, in order to implement special initiatives; offer homeownership opportunities to eligible households; admit households impacted by an owner opt-out of a housing assistance contract on a HUD-insured multi-family development; and/or address an urgent local need as determined and approved by Atlanta Housing including, but not limited to, … assistance to eligible victims of domestic violence pursuant to the Violence Against Women Act, pilot programs for at-risk populations, relocation activities and mitigation of displacement related to real estate development initiatives.*

When AH creates a pilot program with specific special admissions criteria, it could be considered a *de facto* preference. AH and the partner agency would enter into an intergovernmental agreement to establish special admissions criteria and processes for members of the Target Population. Qualified households admitted under this *de facto* preference would have full access to privately owned rental properties in the City of Atlanta that, per AH's operating policies, meet the qualifications and standards for properties in

the Housing Choice tenant-based program. Special admissions and the implementation of a *de facto* preference, are no different than what AH and many other public housing authorities have in place for special purpose voucher programs, such as the Family Unification Program, which allows a PHA to accept qualified referrals directly from the local public child welfare agency, or HUD-VASH, which allows a PHA to accept qualified referrals directly from the Department of Veterans Affairs. AH believes these arrangements with partner entities achieve the same purpose as a homeless admissions preference and constitute a substantial commitment to provide targeted housing opportunities for homeless families and individuals.

Over the last several years, AH has demonstrated commitment to the critical needs around homelessness in the City of Atlanta as noted below:

- In FY 2014, AH became the first housing authority to utilize the Homeless Management Information System (HMIS), initially for the HUD-VASH program. In FY 2017, AH expanded its use of HMIS for other supportive housing programs in alignment with the City of Atlanta's CoC coordinated assessment system.
- Initiated in FY 2015, AH continues implementation, with the City of Atlanta's CoC, the tenant-based supportive housing referred to as "FLOW." Over FY 2018-2020, AH has committed to provide 375 vouchers for individuals and families that are ready to "move on" from permanent supportive housing and intensive services into stable housing with light-touch supportive services.
- AH entered into an agreement with Partners for Home in FY 2018 to accept referrals for formerly homeless persons displaced from closure of the city's primary low-barrier shelter. For this pioneering tenant-based housing pilot, AH allocated 100 vouchers where program participants are supported with intensive case management services via a CoC contract.
- In FY 2019, AH in partnership with Partners for HOME, accepted referrals and housed formerly homeless persons identified through the CoC Coordinated Entry System using HUD Mainstream Vouchers and MTW vouchers. AH applied 17 new Mainstream vouchers and 20 MTW vouchers for the RISE II program to provision housing for formerly chronically homeless persons who will also receive intensive case management services contracted by the Partners for HOME.
- During FY 2019, AH utilized 248 of 270 Veterans Affairs Supportive Housing (VASH) Program tenant-based vouchers and works in close collaboration with the Atlanta Veterans Affairs office and CoC to maximize utilization.

AH states specific plans regarding homelessness programs to provide voucher-based housing opportunities for eligible households during the 2020 fiscal year, which began July 1, 2019. To further document AH's intent to provide housing opportunities for homeless individuals and families, AH's FY2020 MTW Annual Plan states, in part, the following:

> *Atlanta Housing values its role in the Atlanta community and continues to maximize its resources to advance the collective support for families and individuals facing housing instability. For more than 20 years, in partnership with numerous civic agencies, AH has implemented resources and housing solutions using its MTW flexibility and innovation… AH plans to continue offering specialty vouchers, which address local housing solutions for targeted population groups and provide over 2,000 households the opportunity to live and thrive in safe, affordable housing.*

In sum, Atlanta Housing fully supports the goals of the Atlanta CoC to reduce homelessness and provide housing opportunities for homeless individuals and families. As the largest public housing authority in the state and one that can effectively leverage its MTW flexibility, AH is well-positioned through the use of special admissions (i.e. *de facto* preferences) to have a significant impact in helping the Atlanta CoC achieve its housing goals.

Sincerely,

Howard W. Grant, Ph.D.
Vice President
Governmental, External Affairs and Human Development

Amended and Restated Statement of Corporate Policies

Adopted by the Board of Commissioners

March 27, 2017

4. Recertification requirements and the obligations and responsibilities of AHA-Assisted Households with respect to such requirements are set forth in various written communications and guidelines in accordance with the Operating Procedures.

ARTICLE THIRTEEN. SPECIAL PROGRAMS, POLICIES AND STRATEGIC INITIATIVES

Atlanta Housing Authority, in its discretion, may establish special programs, special admissions policies, operational protocols and/or strategies designed to address economic, human development or self-sufficiency programs, relocation activities, displacement related to real estate development initiatives, MTW initiatives, pilot programs, safe and secure community enhancements, the use of bona fide law enforcement agencies or personnel, and homeownership opportunities. Written procedures and processes developed for any special program, policy and/or strategy must be approved by AHA and/or authorized by the President and Chief Executive Officer for implementation and/or inclusion in the MTW Annual Plan.

ARTICLE FOURTEEN. ECONOMIC SELF-SUFFICIENCY

1. Atlanta Housing Authority, in its discretion, may explore strategies that recognize the progression of AHA-Assisted Households toward economic self-sufficiency which may lead to their graduation from a Rental Assistance Program.

2. HUD established the Community Service and Self-Sufficiency Requirement (CSSR) which would require unemployed AHA-Assisted Household members (ages 18 – 61 who are not receiving TANF benefits, exempt from work requirements, engaged in work activities or unable to comply because of a disability) to contribute the HUD-specified number of hours each month to community service or an economic self-sufficiency program. AHA's Work Requirement, as set forth above in Article Ten, applies to its Rental Assistance Programs instead of HUD's CSSR.

3. Each AHA-Assisted Household is responsible for ensuring that any school age member who is under 18 years of age attends school on a regular basis in accordance with local school board policies and state law. Upon the request of Atlanta Housing Authority, an Owner Entity or Management Agent, the AHA-Assisted Household must provide such information, releases and authority to verify compliance and the attendance status of any such school age member of the AHA-Assisted Household.

4. If it is determined that any school age member of the AHA-Assisted Household who is under 18 years of age is not attending school on a regular basis or who has not completed her/his secondary education, such school age member will be required to attend school on a regular basis or enroll or reenroll, as applicable in and attend an accredited public or private secondary academic or technical school. The AHA-Assisted Household must provide to Atlanta Housing Authority, the Owner Entity or the Management Agent such information, releases and authority to verify compliance and the attendance status of any such school age member of the AHA-Assisted Household.

© 2017 Atlanta Housing Authority

ARTICLE TWO WAITING LIST APPLICATION PROCESS

The form of application and administrative procedures for receiving applications from Applicants, placing Applicants on the Waiting List and selecting Applicants from the Waiting List are set forth in the Operating Procedures.

ARTICLE THREE. ORGANIZATION AND MAINTENANCE OF THE WAITING LIST

1. The equitable methods of processing Applicants on the Waiting List and the processes for organizing, updating and maintaining Applicant records are set forth in the Operating Procedures. AHA, in its discretion, may establish reasonable procedures related to the Waiting List, including but not limited to procedures for reevaluating the reliability of waiting list information provided by Applicants, exploring alternative strategies for the selection of Applicants (including the implementation of residency and other local preferences) and setting the requirement that Applicants on the Waiting List must notify AHA of their interest within a specified period of time in order to remain on the Waiting List.

2. The maintenance of the Waiting List with respect to updating applications, notice letters, and removals will be detailed in the Operating Procedures.

3. Applicant responsibilities and requirements for updating changes to the information reported during the application process and for responding to requests for information are stated in the Operating Procedures.

ARTICLE FOUR. SPECIAL ADMISSIONS

1. Atlanta Housing Authority may accept applications from eligible households who have relocated from a community owned by Atlanta Housing Authority due to demolition, repositioning, disposition or other related Atlanta Housing Authority activities without opening the Waiting List.

2. Atlanta Housing Authority, in its discretion, may authorize the special admission of eligible and qualified applicants to the Program, in order to implement special initiatives; offer homeownership opportunities to eligible households; admit households impacted by an owner opt-out of a housing assistance contract on a HUD-insured multi-family development; and/or address an urgent local need as determined and approved by Atlanta Housing Authority including, but not limited to, foreclosure assistance and natural disasters, assistance to eligible victims of domestic violence pursuant to the *Violence Against Women Act*, pilot programs for at-risk populations, relocation activities and mitigation of displacement related to real estate development initiatives. Special admissions may also be approved, as a reasonable accommodation, for transfer assistance to an eligible and qualified person with a verifiable disability who resides in an AHA-Owned Community or whose name is on a transfer/waiting list to be assisted who requires a UFAS Accessible Unit.

3. Any household eligible for a special admission, as determined by Atlanta Housing Authority, may not be denied a Voucher for admission to the Program provided that no member of the household has committed an offense specifically identified by HUD pursuant to 24 CFR 982.553 as described in Chapter 1, Article Fifteen of this Statement of Corporate Policies.

© 2017 Atlanta Housing Authority

Vulnerability Index -

Service Prioritization Decision Assistance Tool

(VI-SPDAT)

Prescreen Triage Tool for Single Adults

Modified With Additional CT HMIS Questions

Updated: 3-10-16

AMERICAN VERSION 2.0

©2015 OrgCode Consulting Inc. and Community Solutions. All rights reserved.
1 (800) 355-0420 info@orgcode.com www.orgcode.com

COMMUNITY SOLUTIONS

ORG CODE

Administration

Interviewer's Name	Agency	☐ Team ☐ Staff ☐ Volunteer
_____	_____	
Survey Date	**Survey Time**	**Survey Location**
DD/MM/YYYY ____/____/_____	__ __ : __ __ AM/PM	_____

Opening Script

Every assessor in your community regardless of organization completing the VI-SPDAT should use the same introductory script. In that script you should highlight the following information:

- the name of the assessor and their affiliation (organization that employs them, volunteer as part of a Point in Time Count, etc.)
- the purpose of the VI-SPDAT being completed
- that it usually takes less than 7 minutes to complete
- that only "Yes," "No," or one-word answers are being sought
- that any question can be skipped or refused
- where the information is going to be stored
- that if the participant does not understand a question or the assessor does not understand the question that clarification can be provided
- the importance of relaying accurate information to the assessor and not feeling that there is a correct or preferred answer that they need to provide, nor information they need to conceal

Basic Information

First Name	Nickname	Last Name
_____	_____	_____

In what language do you feel best able to express yourself? _____

Date of Birth	Age	Social Security Number	Consent to participate
DD/MM/YYYY ____/____/_____	_____	_____	☐ Yes ☐ No

IF THE PERSON IS 60 YEARS OF AGE OR OLDER, THEN SCORE 1. **SCORE:**

©2015 OrgCode Consulting Inc. and Community Solutions. All rights reserved.

A. History of Housing and Homelessness

1. Where do you sleep most frequently? (check one)

☐ Shelters
☐ Transitional Housing
☐ Safe Haven
☐ **Outdoors**
☐ **Other (specify):** _____
☐ **Refused**

IF THE PERSON ANSWERS ANYTHING OTHER THAN "SHELTER", "TRANSITIONAL HOUSING", OR "SAFE HAVEN", THEN SCORE 1.	**SCORE:**

2. How long has it been since you lived in permanent stable housing? _____ ☐ Refused

3. In the last three years, how many times have you been homeless? _____ ☐ Refused

IF THE PERSON HAS EXPERIENCED 1 OR MORE CONSECUTIVE YEARS OF HOMELESSNESS, AND/OR 4+ EPISODES OF HOMELESSNESS, THEN SCORE 1.	**SCORE:**

B. Risks

4. In the past six months, how many times have you...

a) Received health care at an emergency department/room? ____ ☐ Refused

b) Taken an ambulance to the hospital? ____ ☐ Refused

c) Been hospitalized as an inpatient? ____ ☐ Refused

d) Used a crisis service, including sexual assault crisis, mental health crisis, family/intimate violence, distress centers and suicide prevention hotlines? ____ ☐ Refused

e) Talked to police because you witnessed a crime, were the victim of a crime, or the alleged perpetrator of a crime or because the police told you that you must move along? ____ ☐ Refused

f) Stayed one or more nights in a holding cell, jail or prison, whether that was a short-term stay like the drunk tank, a longer stay for a more serious offence, or anything in between? ____ ☐ Refused

IF THE TOTAL NUMBER OF INTERACTIONS EQUALS 4 OR MORE, THEN SCORE 1 FOR **EMERGENCY SERVICE USE.**	**SCORE:**

5. Have you been attacked or beaten up since you've become homeless? ☐ **Y** ☐ N ☐ Refused

6. Have you threatened to or tried to harm yourself or anyone else in the last year? ☐ **Y** ☐ N ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **RISK OF HARM.**	**SCORE:**

©2015 OrgCode Consulting Inc. and Community Solutions. All rights reserved.

7. Do you have any legal stuff going on right now that may result in you being locked up, having to pay fines, or that make it more difficult to rent a place to live? ☐ **Y** ☐ N ☐ Refused

IF "YES," THEN SCORE 1 FOR **LEGAL ISSUES.** **SCORE:**

8. Does anybody force or trick you to do things that you do not want to do? ☐ **Y** ☐ N ☐ Refused

9. Do you ever do things that may be considered to be risky like exchange sex for money, run drugs for someone, have unprotected sex with someone you don't know, share a needle, or anything like that? ☐ **Y** ☐ N ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **RISK OF EXPLOITATION.** **SCORE:**

C. Socialization & Daily Functioning

10. Is there any person, past landlord, business, bookie, dealer, or government group like the IRS that thinks you owe them money? ☐ **Y** ☐ N ☐ Refused

11. Do you get any money from the government, a pension, an inheritance, working under the table, a regular job, or anything like that? ☐ Y ☐ **N** ☐ Refused

IF "YES" TO QUESTION 10 OR "NO" TO QUESTION 11, THEN SCORE 1 FOR **MONEY MANAGEMENT.** **SCORE:**

12. Do you have planned activities, other than just surviving, that make you feel happy and fulfilled? ☐ Y ☐ **N** ☐ Refused

IF "NO," THEN SCORE 1 FOR **MEANINGFUL DAILY ACTIVITY.** **SCORE:**

13. Are you currently able to take care of basic needs like bathing, changing clothes, using a restroom, getting food and clean water and other things like that? ☐ Y ☐ **N** ☐ Refused

IF "NO," THEN SCORE 1 FOR **SELF-CARE.** **SCORE:**

14. Is your current homelessness in any way caused by a relationship that broke down, an unhealthy or abusive relationship, or because family or friends caused you to become evicted? ☐ **Y** ☐ N ☐ Refused

IF "YES," THEN SCORE 1 FOR **SOCIAL RELATIONSHIPS.** **SCORE:**

©2015 OrgCode Consulting Inc. and Community Solutions. All rights reserved.
1 (800) 355-0420 info@orgcode.com www.orgcode.com

D. Wellness

15. Have you ever had to leave an apartment, shelter program, or other place you were staying because of your physical health?	☐ **Y**	☐ N	☐ Refused
16. Do you have any chronic health issues with your liver, kidneys, stomach, lungs or heart?	☐ **Y**	☐ N	☐ Refused
17. If there was space available in a program that specifically assists people that live with HIV or AIDS, would that be of interest to you?	☐ **Y**	☐ N	☐ Refused
18. Do you have any physical disabilities that would limit the type of housing you could access, or would make it hard to live independently because you'd need help?	☐ **Y**	☐ N	☐ Refused
19. When you are sick or not feeling well, do you avoid getting help?	☐ **Y**	☐ N	☐ Refused
20. *FOR FEMALE RESPONDENTS ONLY:* Are you currently pregnant?	☐ **Y**	☐ N	☐ N/A or Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **PHYSICAL HEALTH.** **SCORE:**

21. Has your drinking or drug use led you to being kicked out of an apartment or program where you were staying in the past?	☐ **Y**	☐ N	☐ Refused
22. Will drinking or drug use make it difficult for you to stay housed or afford your housing?	☐ **Y**	☐ N	☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **SUBSTANCE USE.** **SCORE:**

23. Have you ever had trouble maintaining your housing, or been kicked out of an apartment, shelter program or other place you were staying, because of:

a) A mental health issue or concern?	☐ **Y**	☐ N	☐ Refused
b) A past head injury?	☐ **Y**	☐ N	☐ Refused
c) A learning disability, developmental disability, or other impairment?	☐ **Y**	☐ N	☐ Refused
24. Do you have any mental health or brain issues that would make it hard for you to live independently because you'd need help?	☐ **Y**	☐ N	☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **MENTAL HEALTH.** **SCORE:**

IF THE RESPONENT SCORED 1 FOR **PHYSICAL HEALTH** AND 1 FOR **SUBSTANCE USE** AND 1 FOR **MENTAL HEALTH**, SCORE 1 FOR **TRI-MORBIDITY**. **SCORE:**

©2015 OrgCode Consulting Inc. and Community Solutions. All rights reserved.

25. Are there any medications that a doctor said you should be taking that, for whatever reason, you are not taking? ☐ **Y** ☐ N ☐ Refused

26. Are there any medications like painkillers that you don't take the way the doctor prescribed or where you sell the medication? ☐ **Y** ☐ N ☐ Refused

IF "YES" TO ANY OF THE ABOVE, SCORE 1 FOR **MEDICATIONS.**	**SCORE:**

27. *YES OR NO:* Has your current period of homelessness been caused by an experience of emotional, physical, psychological, sexual, or other type of abuse, or by any other trauma you have experienced? ☐ **Y** ☐ N ☐ Refused

IF "YES", SCORE 1 FOR **ABUSE AND TRAUMA.**	**SCORE:**

Scoring Summary

DOMAIN	SUBTOTAL	RESULTS
PRE-SURVEY	/1	**Score: Recommendation:**
A. HISTORY OF HOUSING & HOMELESSNESS	/2	0-3: no housing intervention
B. RISKS	/4	4-7: an assessment for Rapid Re-Housing
C. SOCIALIZATION & DAILY FUNCTIONS	/4	8+: an assessment for Permanent Supportive Housing/Housing First
D. WELLNESS	/6	
GRAND TOTAL:	/17	

Follow-Up Questions

On a regular day, where is it easiest to find you and what time of day is easiest to do so?	place: _____ time: ___ : ____ or Morning/Afternoon/Evening/Night
Is there a phone number and/or email where someone can safely get in touch with you or leave you a message?	phone: (____) _____ - _____ email: _____
Ok, now I'd like to take your picture so that it is easier to find you and confirm your identity in the future. May I do so?	☐ Yes ☐ No ☐ Refused

Communities are encouraged to think of additional questions that may be relevant to the programs being operated or your specific local context. This may include questions related to:

- military service and nature of discharge
- ageing out of care
- mobility issues
- legal status in country
- income and source of it
- current restrictions on where a person can legally reside
- children that may reside with the adult at some point in the future
- safety planning

©2015 OrgCode Consulting Inc. and Community Solutions. All rights reserved.

ADDITIONAL CT HMIS QUESTIONS

1. Number of adults in the household: _____

2. Number of children under the age of 18 in the household: _____

3. HIV / AIDS: ☐ **Y** ☐ N ☐ Refused

4. Has physical violence, threat of physical violence, or stalking by a spouse or intimate partner caused or contributed to your current homelessness? ☐ **Y** ☐ N ☐ Refused

5. Domestic violence victim/survivor: ☐ **Y** ☐ N ☐ Refused

   If Yes, when the experience occurred: ☐ Within the past three months ☐ 3-6 months ☐ 6 months to one year ☐ One year or more ☐ Doesn't Know ☐ Refused

6. Are you currently working with a case worker from DCF? ☐ **Y** ☐ N ☐ Refused

7. Have you slept on the streets/place not meant for human habitation or in a shelter in a state other than CT in the past 3 years? ☐ **Y** ☐ N ☐ Refused

8. Additional Intake / CAN Specific Notes (optional):

Vulnerability Index -

Service Prioritization Decision Assistance Tool

(VI-SPDAT)

Prescreen Triage Tool for Families

AMERICAN VERSION 2.0

©2015 OrgCode Consulting Inc. and Community Solutions. All rights reserved.
1 (800) 355-0420 info@orgcode.com www.orgcode.com

COMMUNITY SOLUTIONS

ORG CODE

Welcome to the SPDAT Line of Products

The Service Prioritization Decision Assistance Tool (SPDAT) has been around in various incarnations for over a decade, before being released to the public in 2010. Since its initial release, the use of the SPDAT has been expanding exponentially and is now used in over one thousand communities across the United States, Canada, and Australia.

More communities using the tool means there is an unprecedented demand for versions of the SPDAT, customized for specific client groups or types of users. With the release of SPDAT V4, there have been more current versions of SPDAT products than ever before.

VI-SPDAT Series

The Vulnerability Index – Service Prioritization Decision Assistance Tool (VI-SPDAT) was developed as a pre-screening tool for communities that are very busy and do not have the resources to conduct a full SPDAT assessment for every client. It was made in collaboration with Community Solutions, creators of the Vulnerability Index, as a brief survey that can be conducted to quickly determine whether a client has high, moderate, or low acuity. The use of this survey can help prioritize which clients should be given a full SPDAT assessment first. Because it is a self-reported survey, no special training is required to use the VI-SPDAT.

Current versions available:

- VI-SPDAT V 2.0 for Individuals
- VI-SPDAT V 2.0 for Families
- VI-SPDAT V 2.0 for Youth

All versions are available online at

www.orgcode.com/products/vi-spdat/

SPDAT Series

The Service Prioritization Decision Assistance Tool (SPDAT) was developed as an assessment tool for front-line workers at agencies that work with homeless clients to prioritize which of those clients should receive assistance first. The SPDAT tools are also designed to help guide case management and improve housing stability outcomes. They provide an in-depth assessment that relies on the assessor's ability to interpret responses and corroborate those with evidence. As a result, this tool may only be used by those who have received proper, up-to-date training provided by OrgCode Consulting, Inc. or an OrgCode certified trainer.

Current versions available:

- SPDAT V 4.0 for Individuals
- SPDAT V 4.0 for Families
- SPDAT V 4.0 for Youth

Information about all versions is available online at

www.orgcode.com/products/spdat/

©2015 OrgCode Consulting Inc. and Community Solutions. All rights reserved.

1 (800) 355-0420 info@orgcode.com www.orgcode.com

SPDAT Training Series

To use the SPDAT, training by OrgCode or an OrgCode certified trainer is required. We provide training on a wide variety of topics over a variety of mediums.

The full-day in-person SPDAT Level 1 training provides you the opportunity to bring together as many people as you want to be trained for one low fee. The webinar training allows for a maximum of 15 different computers to be logged into the training at one time. We also offer online courses for individuals that you can do at your own speed.

The training gives you the manual, case studies, application to current practice, a review of each component of the tool, conversation guidance with prospective clients – and more!

Current SPDAT training available:

- Level 0 SPDAT Training: VI-SPDAT for Frontline Workers
- Level 1 SPDAT Training: SPDAT for Frontline Workers
- Level 2 SPDAT Training: SPDAT for Supervisors
- Level 3 SPDAT Training: SPDAT for Trainers

Other related training available:

- Excellence in Housing-Based Case Management
- Coordinated Access & Common Assessment
- Motivational Interviewing
- Objective-Based Interactions

More information about SPDAT training, including pricing, is available online at

http://www.orgcode.com/product-category/training/spdat/

©2015 OrgCode Consulting Inc. and Community Solutions. All rights reserved.

1 (800) 355-0420 info@orgcode.com www.orgcode.com

Administration

Interviewer's Name	Agency	
_____	_____	☐ Team ☐ Staff ☐ Volunteer
Survey Date	**Survey Time**	**Survey Location**
DD/MM/YYYY ____/____/_____	__ __ : __ __	_____

Opening Script

Every assessor in your community regardless of organization completing the VI-SPDAT should use the same introductory script. In that script you should highlight the following information:

- the name of the assessor and their affiliation (organization that employs them, volunteer as part of a Point in Time Count, etc.)
- the purpose of the VI-SPDAT being completed
- that it usually takes less than 7 minutes to complete
- that only "Yes," "No," or one-word answers are being sought
- that any question can be skipped or refused
- where the information is going to be stored
- that if the participant does not understand a question that clarification can be provided
- the importance of relaying accurate information to the assessor and not feeling that there is a correct or preferred answer that they need to provide, nor information they need to conceal

Basic Information

PARENT 1

First Name	Nickname	Last Name
_____	_____	_____

In what language do you feel best able to express yourself? _____

Date of Birth	Age	Social Security Number	Consent to participate
DD/MM/YYYY ____/____/_____	_____	_____	☐ Yes ☐ No

PARENT 2

☐ No second parent currently part of the household

First Name	Nickname	Last Name
_____	_____	_____

In what language do you feel best able to express yourself? _____

Date of Birth	Age	Social Security Number	Consent to participate
DD/MM/YYYY ____/____/_____	_____	_____	☐ Yes ☐ No

IF EITHER HEAD OF HOUSEHOLD IS 60 YEARS OF AGE OR OLDER, THEN SCORE 1.

SCORE:

©2015 OrgCode Consulting Inc. and Community Solutions. All rights reserved.

1 (800) 355-0420 info@orgcode.com www.orgcode.com

Children

1. How many children under the age of 18 are currently with you? _____ ☐ Refused
2. How many children under the age of 18 are not currently with your family, but you have reason to believe they will be joining you when you get housed? _____ ☐ Refused
3. *IF HOUSEHOLD INCLUDES A FEMALE:* Is any member of the family currently pregnant? ☐ **Y** ☐ N ☐ Refused
4. Please provide a list of children's names and ages:

First Name	Last Name	Age	Date of Birth

IF THERE IS A SINGLE PARENT WITH 2+ CHILDREN, AND/OR A CHILD AGED 11 OR YOUNGER, AND/OR A CURRENT PREGNANCY, THEN SCORE 1 FOR **FAMILY SIZE**.

IF THERE ARE TWO PARENTS WITH 3+ CHILDREN, AND/OR A CHILD AGED 6 OR YOUNGER, AND/OR A CURRENT PREGNANCY, THEN SCORE 1 FOR **FAMILY SIZE**.

SCORE: 0

A. History of Housing and Homelessness

5. Where do you and your family sleep most frequently? (check one)
   - ◉ Shelters
   - ○ Transitional Housing
   - ○ Safe Haven
   - ○ **Outdoors**
   - ○ **Other (specify):** _____
   - ○ **Refused**

IF THE PERSON ANSWERS ANYTHING OTHER THAN "SHELTER", "TRANSITIONAL HOUSING", OR "SAFE HAVEN", THEN SCORE 1.

SCORE: 0

6. How long has it been since you and your family lived in permanent stable housing? ___ Years ☐ Refused
7. In the last three years, how many times have you and your family been homeless? _____ ☐ Refused

IF THE FAMILY HAS EXPERIENCED 1 OR MORE CONSECUTIVE YEARS OF HOMELESSNESS, AND/OR 4+ EPISODES OF HOMELESSNESS, THEN SCORE 1.

SCORE: 0

©2015 OrgCode Consulting Inc. and Community Solutions. All rights reserved.

B. Risks

8. In the past six months, how many times have you or anyone in your family...

a) Received health care at an emergency department/room? ____ ☐ Refused

b) Taken an ambulance to the hospital? ____ ☐ Refused

c) Been hospitalized as an inpatient? ____ ☐ Refused

d) Used a crisis service, including sexual assault crisis, mental health crisis, family/intimate violence, distress centers and suicide prevention hotlines? ____ ☐ Refused

e) Talked to police because they witnessed a crime, were the victim of a crime, or the alleged perpetrator of a crime or because the police told them that they must move along? ____ ☐ Refused

f) Stayed one or more nights in a holding cell, jail or prison, whether that was a short-term stay like the drunk tank, a longer stay for a more serious offence, or anything in between? ____ ☐ Refused

IF THE TOTAL NUMBER OF INTERACTIONS EQUALS 4 OR MORE, THEN SCORE 1 FOR **EMERGENCY SERVICE USE.**	**SCORE:** 0

9. Have you or anyone in your family been attacked or beaten up since they've become homeless? ☐ **Y** ☐ N ☐ Refused

10. Have you or anyone in your family threatened to or tried to harm themself or anyone else in the last year? ☐ **Y** ☐ N ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **RISK OF HARM.**	**SCORE:** 0

11. Do you or anyone in your family have any legal stuff going on right now that may result in them being locked up, having to pay fines, or that make it more difficult to rent a place to live? ☐ **Y** ☐ N ☐ Refused

IF "YES," THEN SCORE 1 FOR **LEGAL ISSUES.**	**SCORE:** 0

12. Does anybody force or trick you or anyone in your family to do things that you do not want to do? ☐ **Y** ☐ N ☐ Refused

13. Do you or anyone in your family ever do things that may be considered to be risky like exchange sex for money, run drugs for someone, have unprotected sex with someone they don't know, share a needle, or anything like that? ☐ **Y** ☐ N ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **RISK OF EXPLOITATION.**	**SCORE:** 0

©2015 OrgCode Consulting Inc. and Community Solutions. All rights reserved.

C. Socialization & Daily Functioning

14. Is there any person, past landlord, business, bookie, dealer, or government group like the IRS that thinks you or anyone in your family owe them money? ☐ **Y** ☐ N ☐ Refused

15. Do you or anyone in your family get any money from the government, a pension, an inheritance, working under the table, a regular job, or anything like that? ☐ Y ☐ **N** ☐ Refused

IF "YES" TO QUESTION 14 OR "NO" TO QUESTION 15, THEN SCORE 1 FOR **MONEY MANAGEMENT.** **SCORE:** 0

16. Does everyone in your family have planned activities, other than just surviving, that make them feel happy and fulfilled? ☐ Y ☐ **N** ☐ Refused

IF "NO," THEN SCORE 1 FOR **MEANINGFUL DAILY ACTIVITY.** **SCORE:** 0

17. Is everyone in your family currently able to take care of basic needs like bathing, changing clothes, using a restroom, getting food and clean water and other things like that? ☐ Y ☐ **N** ☐ Refused

IF "NO," THEN SCORE 1 FOR **SELF-CARE.** **SCORE:** 0

18. Is your family's current homelessness in any way caused by a relationship that broke down, an unhealthy or abusive relationship, or because other family or friends caused your family to become evicted? ☐ **Y** ☐ N ☐ Refused

IF "YES," THEN SCORE 1 FOR **SOCIAL RELATIONSHIPS.** **SCORE:** 0

D. Wellness

19. Has your family ever had to leave an apartment, shelter program, or other place you were staying because of the physical health of you or anyone in your family? ☐ **Y** ☐ N ☐ Refused

20. Do you or anyone in your family have any chronic health issues with your liver, kidneys, stomach, lungs or heart? ☐ **Y** ☐ N ☐ Refused

21. If there was space available in a program that specifically assists people that live with HIV or AIDS, would that be of interest to you or anyone in your family? ☐ **Y** ☐ N ☐ Refused

22. Does anyone in your family have any physical disabilities that would limit the type of housing you could access, or would make it hard to live independently because you'd need help? ☐ **Y** ☐ N ☐ Refused

23. When someone in your family is sick or not feeling well, does your family avoid getting medical help? ☐ **Y** ☐ N ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **PHYSICAL HEALTH.** **SCORE:** 0

©2015 OrgCode Consulting Inc. and Community Solutions. All rights reserved.

1 (800) 355-0420 info@orgcode.com www.orgcode.com

24. Has drinking or drug use by you or anyone in your family led your family to being kicked out of an apartment or program where you were staying in the past? ☐ **Y** ☐ N ☐ Refused

25. Will drinking or drug use make it difficult for your family to stay housed or afford your housing? ☐ **Y** ☐ N ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **SUBSTANCE USE.**	**SCORE:** 0

26. Has your family ever had trouble maintaining your housing, or been kicked out of an apartment, shelter program or other place you were staying, because of:

a) A mental health issue or concern? ☐ **Y** ☐ N ☐ Refused

b) A past head injury? ☐ **Y** ☐ N ☐ Refused

c) A learning disability, developmental disability, or other impairment? ☐ **Y** ☐ N ☐ Refused

27. Do you or anyone in your family have any mental health or brain issues that would make it hard for your family to live independently because help would be needed? ☐ **Y** ☐ N ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **MENTAL HEALTH.**	**SCORE:** 0

28. *IF THE FAMILY SCORED 1 EACH FOR PHYSICAL HEALTH, SUBSTANCE USE, AND MENTAL HEALTH:* Does any single member of your household have a medical condition, mental health concerns, **and** experience with problematic substance use? ☐ **Y** ☐ N ☐ N/A or Refused

IF "YES", SCORE 1 FOR **TRI-MORBIDITY**.	**SCORE:** 0

29. Are there any medications that a doctor said you or anyone in your family should be taking that, for whatever reason, they are not taking? ☐ **Y** ☐ N ☐ Refused

30. Are there any medications like painkillers that you or anyone in your family don't take the way the doctor prescribed or where they sell the medication? ☐ **Y** ☐ N ☐ Refused

IF "YES" TO ANY OF THE ABOVE, SCORE 1 FOR **MEDICATIONS.**	**SCORE:** 0

31. *YES OR NO:* Has your family's current period of homelessness been caused by an experience of emotional, physical, psychological, sexual, or other type of abuse, or by any other trauma you or anyone in your family have experienced? ☐ **Y** ☐ N ☐ Refused

IF "YES", SCORE 1 FOR **ABUSE AND TRAUMA.**	**SCORE:** 0

©2015 OrgCode Consulting Inc. and Community Solutions. All rights reserved.

E. Family Unit

32. Are there any children that have been removed from the family by a child protection service within the last 180 days?	☐ **Y**	☐ N	☐ Refused	
33. Do you have any family legal issues that are being resolved in court or need to be resolved in court that would impact your housing or who may live within your housing?	☐ **Y**	☐ N	☐ Refused	
IF "YES" TO ANY OF THE ABOVE, SCORE 1 FOR **FAMILY LEGAL ISSUES.**				**SCORE:** 0
34. In the last 180 days have any children lived with family or friends because of your homelessness or housing situation?	☐ **Y**	☐ N	☐ Refused	
35. Has any child in the family experienced abuse or trauma in the last 180 days?	☐ **Y**	☐ N	☐ Refused	
36. *IF THERE ARE SCHOOL-AGED CHILDREN:* Do your children attend school more often than not each week?	☐ Y	☐ **N**	☐ N/A or Refused	
IF "YES" TO ANY OF QUESTIONS 34 OR 35, OR "NO" TO QUESTION 36, SCORE 1 FOR **NEEDS OF CHILDREN.**				**SCORE:** 0
37. Have the members of your family changed in the last 180 days, due to things like divorce, your kids coming back to live with you, someone leaving for military service or incarceration, a relative moving in, or anything like that?	☐ **Y**	☐ N	☐ Refused	
38. Do you anticipate any other adults or children coming to live with you within the first 180 days of being housed?	☐ **Y**	☐ N	☐ Refused	
IF "YES" TO ANY OF THE ABOVE, SCORE 1 FOR **FAMILY STABILITY.**				**SCORE:** 0
39. Do you have two or more planned activities each week as a family such as outings to the park, going to the library, visiting other family, watching a family movie, or anything like that?	☐ Y	☐ **N**	☐ Refused	
40. After school, or on weekends or days when there isn't school, is the total time children spend each day where there is no interaction with you or another responsible adult...				
a) 3 or more hours per day for children aged 13 or older?	☐ **Y**	☐ N	☐ Refused	
b) 2 or more hours per day for children aged 12 or younger?	☐ **Y**	☐ N	☐ Refused	
41. *IF THERE ARE CHILDREN BOTH 12 AND UNDER & 13 AND OVER:* Do your older kids spend 2 or more hours on a typical day helping their younger sibling(s) with things like getting ready for school, helping with homework, making them dinner, bathing them, or anything like that?	☐ **Y**	☐ N	☐ N/A or Refused	
IF "NO" TO QUESTION 39, OR "YES" TO ANY OF QUESTIONS 40 OR 41, SCORE 1 FOR **PARENTAL ENGAGEMENT.**				**SCORE:** 0

©2015 OrgCode Consulting Inc. and Community Solutions. All rights reserved.

Scoring Summary

DOMAIN	SUBTOTAL	RESULTS
PRE-SURVEY	0 /2	
A. HISTORY OF HOUSING & HOMELESSNESS	0 /2	**Score:** **Recommendation:**
B. RISKS	0 /4	0-3 no housing intervention
C. SOCIALIZATION & DAILY FUNCTIONS	0 /4	4-8 an assessment for Rapid Re-Housing
D. WELLNESS	0 /6	9+ an assessment for Permanent Supportive Housing/Housing First
E. FAMILY UNIT	0 /4	
GRAND TOTAL:	0 /22	

Follow-Up Questions

On a regular day, where is it easiest to find you and what time of day is easiest to do so?	place: _____ time: ___ : ____ or Night
Is there a phone number and/or email where someone can safely get in touch with you or leave you a message?	phone: (_____) _____ - _____ email: _____
Ok, now I'd like to take your picture so that it is easier to find you and confirm your identity in the future. May I do so?	☐ Yes ☐ No ☐ Refused

Communities are encouraged to think of additional questions that may be relevant to the programs being operated or your specific local context. This may include questions related to:

- military service and nature of discharge
- ageing out of care
- mobility issues
- legal status in country
- income and source of it
- current restrictions on where a person can legally reside
- children that may reside with the adult at some point in the future
- safety planning

©2015 OrgCode Consulting Inc. and Community Solutions. All rights reserved.

Appendix A: About the VI-SPDAT

The HEARTH Act and federal regulations require communities to have an assessment tool for coordinated entry - and the VI-SPDAT and SPDAT meet these requirements. Many communities have struggled to comply with this requirement, which demands an investment of considerable time, resources and expertise. Others are making it up as they go along, using "gut instincts" in lieu of solid evidence. Communities need a practical, evidence-informed way to satisfy federal regulations while quickly implementing an effective approach to access and assessment. The VI-SPDAT is a first-of-its-kind tool designed to fill this need, helping communities end homelessness in a quick, strategic fashion.

The VI-SPDAT

The VI-SPDAT was initially created by combining the elements of the Vulnerability Index which was created and implemented by Community Solutions broadly in the 100,000 Homes Campaign, and the SPDAT Prescreen Instrument that was part of the Service Prioritization Decision Assistance Tool. The combination of these two instruments was performed through extensive research and development, and testing. The development process included the direct voice of hundreds of persons with lived experience.

The VI-SPDAT examines factors of current vulnerability and future housing stability. It follows the structure of the SPDAT assessment tool, and is informed by the same research backbone that supports the SPDAT - almost 300 peer reviewed published journal articles, government reports, clinical and quasi-clinical assessment tools, and large data sets. The SPDAT has been independently tested, as well as internally reviewed. The data overwhelmingly shows that when the SPDAT is used properly, housing outcomes are better than when no assessment tool is used.

The VI-SPDAT is a triage tool. It highlights areas of higher acuity, thereby helping to inform the type of support and housing intervention that may be most beneficial to improve long term housing outcomes. It also helps inform the order - or priority - in which people should be served. The VI-SPDAT does not make decisions; it informs decisions. The VI-SPDAT provides data that communities, service providers, and people experiencing homelessness can use to help determine the best course of action next.

Version 2

Version 2 builds upon the success of Version 1 of the VI-SPDAT with some refinements. Starting in August 2014, a survey was launched of existing VI-SPDAT users to get their input on what should be amended, improved, or maintained in the tool. Analysis was completed across all of these responses. Further research was conducted. Questions were tested and refined over several months, again including the direct voice of persons with lived experience and frontline practitioners. Input was also gathered from senior government officials that create policy and programs to help ensure alignment with guidelines and funding requirements.

You will notice some differences in Version 2 compared to Version 1. Namely:

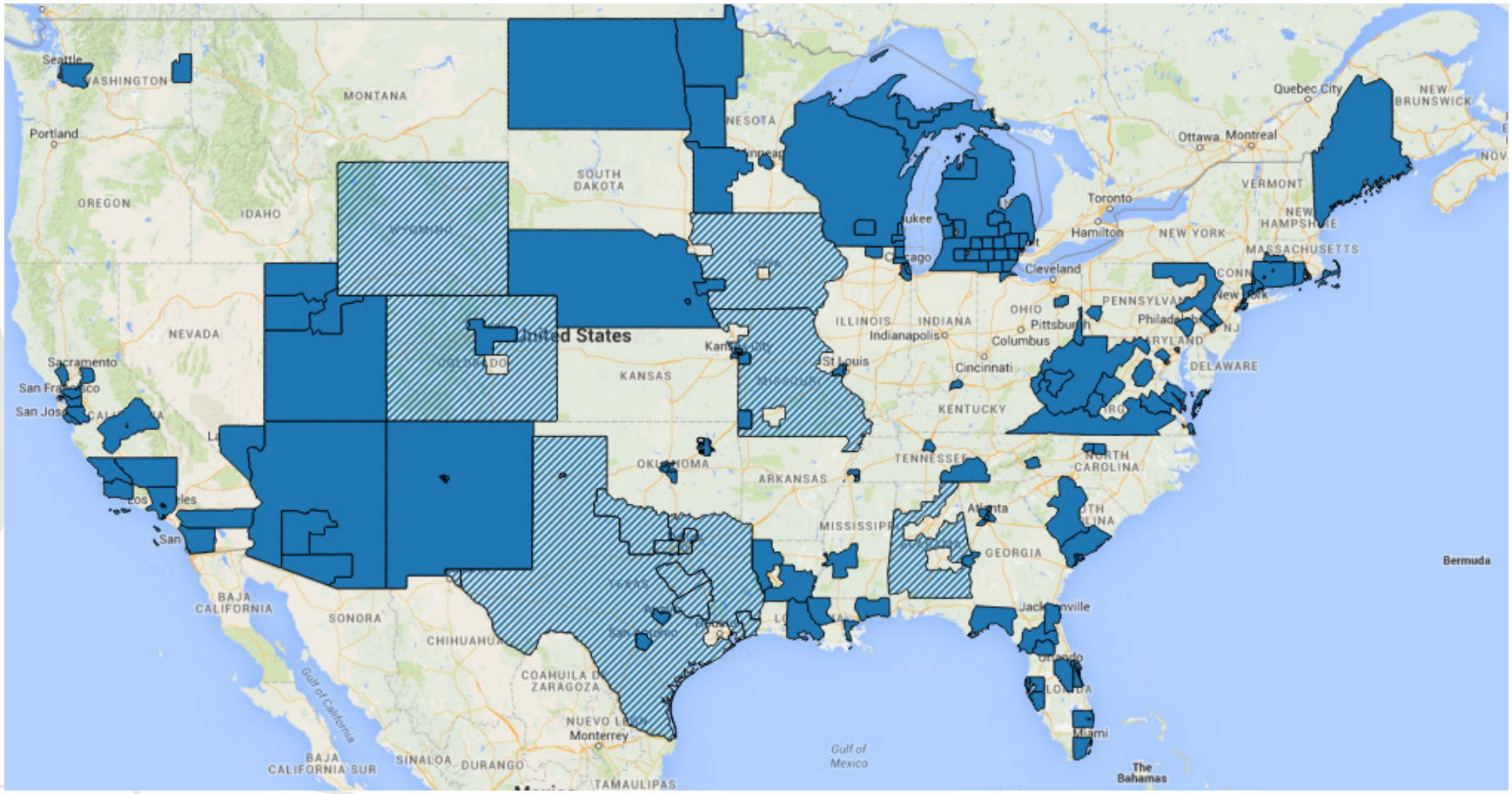
- it is shorter, usually taking less than 7 minutes to complete;
- subjective elements through observation are now gone, which means the exact same instrument can be used over the phone or in-person;
- medical, substance use, and mental health questions are all refined;
- you can now explicitly see which component of the full SPDAT each VI-SPDAT question links to; and,
- the scoring range is slightly different (Don't worry, we can provide instructions on how these relate to results from Version 1).

©2015 OrgCode Consulting Inc. and Community Solutions. All rights reserved.

1 (800) 355-0420 info@orgcode.com www.orgcode.com

Appendix B: Where the VI-SPDAT is being used in the United States

Since the VI-SPDAT is provided completely free of charge, and no training is required, any community is able to use the VI-SPDAT without the explicit permission of Community Solutions or OrgCode Consulting, Inc. As a result, the VI-SPDAT is being used in more communities than we know of. It is also being used in Canada and Australia.



©2015 OrgCode Consulting Inc. and Community Solutions. All rights reserved.

A partial list of continua of care (CoCs) in the US where we know the VI-SPDAT is being used includes:

Alabama
- Parts of Alabama Balance of State

Arizona
- Statewide

California
- San Jose/Santa Clara City & County
- San Francisco
- Oakland/Alameda County
- Sacramento City & County
- Richmond/Contra Costa County
- Watsonville/Santa Cruz City & County
- Fresno/Madera County
- Napa City & County
- Los Angeles City & County
- San Diego
- Santa Maria/Santa Barbara County
- Bakersfield/Kern County
- Pasadena
- Riverside City & County
- Glendale
- San Luis Obispo County

Colorado
- Metropolitan Denver Homeless Initiative
- Parts of Colorado Balance of State

Connecticut
- Hartford
- Bridgeport/Stratford/Fairfield
- Connecticut Balance of State
- Norwalk/Fairfield County
- Stamford/Greenwich
- City of Waterbury

District of Columbia
- District of Columbia

Florida
- Sarasota/Bradenton/Manatee, Sarasota Counties
- Tampa/Hillsborough County
- St. Petersburg/Clearwater/Largo/Pinellas County
- Tallahassee/Leon County
- Orlando/Orange, Osceola, Seminole Counties
- Gainesville/Alachua, Putnam Counties
- Jacksonville-Duval, Clay Counties
- Palm Bay/Melbourne/Brevard County
- Ocala/Marion County
- Miami/Dade County
- West Palm Beach/Palm Beach County

Georgia
- Atlanta County
- Fulton County
- Columbus-Muscogee/Russell County
- Marietta/Cobb County
- DeKalb County

Hawaii
- Honolulu

Illinois
- Rockford/Winnebago, Boone Counties
- Waukegan/North Chicago/Lake County
- Chicago
- Cook County

Iowa
- Parts of Iowa Balance of State

Kansas
- Kansas City/Wyandotte County

Kentucky
- Louisville/Jefferson County

Louisiana
- Lafayette/Acadiana
- Shreveport/Bossier/Northwest
- New Orleans/Jefferson Parish
- Baton Rouge
- Alexandria/Central Louisiana CoC

Massachusetts
- Cape Cod Islands
- Springfield/Holyoke/Chicopee/Westfield/Hampden County

Maryland
- Baltimore City
- Montgomery County

Maine
- Statewide

Michigan
- Statewide

Minnesota
- Minneapolis/Hennepin County
- Northwest Minnesota
- Moorhead/West Central Minnesota
- Southwest Minnesota

Missouri
- St. Louis County
- St. Louis City
- Joplin/Jasper, Newton Counties
- Kansas City/Independence/Lee's Summit/Jackson County
- Parts of Missouri Balance of State

Mississippi
- Jackson/Rankin, Madison Counties
- Gulf Port/Gulf Coast Regional

North Carolina
- Winston Salem/Forsyth County
- Asheville/Buncombe County
- Greensboro/High Point

North Dakota
- Statewide

Nebraska
- Statewide

New Mexico
- Statewide

Nevada
- Las Vegas/Clark County

New York
- New York City
- Yonkers/Mount Vernon/New Rochelle/Westchester County

Ohio
- Toledo/Lucas County
- Canton/Massillon/Alliance/Stark County

Oklahoma
- Tulsa City & County/Broken Arrow
- Oklahoma City
- Norman/Cleveland County

Pennsylvania
- Philadelphia
- Lower Marion/Norristown/Abington/Montgomery County
- Allentown/Northeast Pennsylvania
- Lancaster City & County
- Bristol/Bensalem/Bucks County
- Pittsburgh/McKeesport/Penn Hills/Allegheny County

Rhode Island
- Statewide

South Carolina
- Charleston/Low Country
- Columbia/Midlands

Tennessee
- Chattanooga/Southeast Tennessee
- Memphis/Shelby County
- Nashville/Davidson County

Texas
- San Antonio/Bexar County
- Austin/Travis County
- Dallas City & County/Irving
- Fort Worth/Arlington/Tarrant County
- El Paso City and County
- Waco/McLennan County
- Texas Balance of State
- Amarillo
- Wichita Falls/Wise, Palo Pinto, Wichita, Archer Counties
- Bryan/College Station/Brazos Valley
- Beaumont/Port Arthur/South East Texas

Utah
- Statewide

Virginia
- Richmond/Henrico, Chesterfield, Hanover Counties
- Roanoke City & County/Salem
- Virginia Beach
- Portsmouth
- Virginia Balance of State
- Arlington County

Washington
- Seattle/King County
- Spokane City & County

Wisconsin
- Statewide

West Virginia
- Statewide

Wyoming
- Wyoming Statewide is in the process of implementing

©2015 OrgCode Consulting Inc. and Community Solutions. All rights reserved.

Transition Age Youth -

Vulnerability Index -

Service Prioritization Decision Assistance Tool

(TAY-VI-SPDAT)

"Next Step Tool for Homeless Youth"

AMERICAN VERSION 1.0

©2015 OrgCode Consulting Inc., Corporation for Supportive Housing,
Community Solutions, and Eric Rice, USC School of Social Work. All rights reserved.
1 (800) 355-0420 info@orgcode.com www.orgcode.com

Eric Rice, PhD

COMMUNITY SOLUTIONS

CSH

USC SCHOOL OF SOCIAL WORK

ORG CODE

Welcome to the SPDAT Line of Products

The Service Prioritization Decision Assistance Tool (SPDAT) has been around in various incarnations for over a decade, before being released to the public in 2010. Since its initial release, the use of the SPDAT has been expanding exponentially and is now used in over one thousand communities across the United States, Canada, and Australia.

More communities using the tool means there is an unprecedented demand for versions of the SPDAT, customized for specific client groups or types of users. With the release of SPDAT V4, there have been more current versions of SPDAT products than ever before.

VI-SPDAT Series

The Vulnerability Index – Service Prioritization Decision Assistance Tool (VI-SPDAT) was developed as a pre-screening tool for communities that are very busy and do not have the resources to conduct a full SPDAT assessment for every client. It was made in collaboration with Community Solutions, creators of the Vulnerability Index, as a brief survey that can be conducted to quickly determine whether a client has high, moderate, or low acuity. The use of this survey can help prioritize which clients should be given a full SPDAT assessment first. Because it is a self-reported survey, no special training is required to use the VI-SPDAT.

Current versions available:

- VI-SPDAT V 2.0
- Family VI-SPDAT V 2.0
- Next Step Tool for Homeless Youth V 1.0

All versions are available online at

www.orgcode.com/products/vi-spdat/

SPDAT Series

The Service Prioritization Decision Assistance Tool (SPDAT) was developed as an assessment tool for front-line workers at agencies that work with homeless clients to prioritize which of those clients should receive assistance first. The SPDAT tools are also designed to help guide case management and improve housing stability outcomes. They provide an in-depth assessment that relies on the assessor's ability to interpret responses and corroborate those with evidence. As a result, this tool may only be used by those who have received proper, up-to-date training provided by OrgCode Consulting, Inc. or an OrgCode certified trainer.

Current versions available:

- SPDAT V 4.0 for Individuals
- F-SPDAT V 2.0 for Families
- Y-SPDAT V 1.0 for Youth

Information about all versions is available online at

www.orgcode.com/products/spdat/

©2015 OrgCode Consulting Inc., Corporation for Supportive Housing,
Community Solutions, and Eric Rice, USC School of Social Work. All rights reserved.
1 (800) 355-0420 info@orgcode.com www.orgcode.com

SPDAT Training Series

To use the SPDAT assessment product, training by OrgCode or an OrgCode certified trainer is required. We provide training on a wide variety of topics over a variety of mediums.

The full-day in-person SPDAT Level 1 training provides you the opportunity to bring together as many people as you want to be trained for one low fee. The webinar training allows for a maximum of 15 different computers to be logged into the training at one time. We also offer online courses for individuals that you can do at your own speed.

The training gives you the manual, case studies, application to current practice, a review of each component of the tool, conversation guidance with prospective clients – and more!

Current SPDAT training available:

- Level 0 SPDAT Training: VI-SPDAT for Frontline Workers
- Level 1 SPDAT Training: SPDAT for Frontline Workers
- Level 2 SPDAT Training: SPDAT for Supervisors
- Level 3 SPDAT Training: SPDAT for Trainers

Other related training available:

- Excellence in Housing-Based Case Management
- Coordinated Access & Common Assessment
- Motivational Interviewing
- Objective-Based Interactions

More information about SPDAT training, including pricing, is available online at

http://www.orgcode.com/product-category/training/spdat/

The TAY-VI-SPDAT – The Next Step Tool for Homeless Youth

OrgCode Consulting, Inc. and Community Solutions joined forces with the Corporation for Supportive Housing (CSH) to combine the best parts of products and expertise to create one streamlined triage tool designed specifically for youth aged 24 or younger.

©2015 OrgCode Consulting Inc., Corporation for Supportive Housing,
Community Solutions, and Eric Rice, USC School of Social Work. All rights reserved.

Administration

Interviewer's Name	Agency	
_____	_____	☐ Team ☐ Staff ☐ Volunteer
Survey Date	**Survey Time**	**Survey Location**
DD/MM/YYYY ____/____/_____	__ __ : __ __	_____

Opening Script

Every assessor in your community regardless of organization completing the VI-SPDAT should use the same introductory script. In that script you should highlight the following information:

- the name of the assessor and their affiliation (organization that employs them, volunteer as part of a Point in Time Count, etc.)
- the purpose of the VI-SPDAT being completed
- that it usually takes less than 7 minutes to complete
- that only "Yes," "No," or one-word answers are being sought
- that any question can be skipped or refused
- where the information is going to be stored
- that if the participant does not understand a question that clarification can be provided
- the importance of relaying accurate information to the assessor and not feeling that there is a correct or preferred answer that they need to provide, nor information they need to conceal

Basic Information

First Name	Nickname	Last Name
_____	_____	_____

In what language do you feel best able to express yourself? _____

Date of Birth	Age	Social Security Number	Consent to participate	
DD/MM/YYYY ____/____/_____	_____	_____	☐ Yes	☐ No

IF THE PERSON IS 17 YEARS OF AGE OR LESS, THEN SCORE 1.

SCORE:

©2015 OrgCode Consulting Inc., Corporation for Supportive Housing,
Community Solutions, and Eric Rice, USC School of Social Work. All rights reserved.

A. History of Housing and Homelessness

1. Where do you sleep most frequently? (check one)

◯ Shelters	◯ **Couch surfing**	◯ **Other (specify):**
◯ Transitional Housing	◯ **Outdoors**	_____
◯ Safe Haven	◯ **Refused**	

IF THE PERSON ANSWERS ANYTHING OTHER THAN "SHELTER", "TRANSITIONAL HOUSING", OR "SAFE HAVEN", THEN SCORE 1.	**SCORE:** 0

2. How long has it been since you lived in permanent stable housing? ___ Years ☐ Refused

3. In the last three years, how many times have you been homeless? _____ ☐ Refused

IF THE PERSON HAS EXPERIENCED 1 OR MORE CONSECUTIVE YEARS OF HOMELESSNESS, AND/OR 4+ EPISODES OF HOMELESSNESS, THEN SCORE 1.	**SCORE:** 0

B. Risks

4. In the past six months, how many times have you...

a) Received health care at an emergency department/room? ____ ☐ Refused

b) Taken an ambulance to the hospital? ____ ☐ Refused

c) Been hospitalized as an inpatient? ____ ☐ Refused

d) Used a crisis service, including sexual assault crisis, mental health crisis, family/intimate violence, distress centers and suicide prevention hotlines? ____ ☐ Refused

e) Talked to police because you witnessed a crime, were the victim of a crime, or the alleged perpetrator of a crime or because the police told you that you must move along? ____ ☐ Refused

f) Stayed one or more nights in a holding cell, jail, prison or juvenile detention, whether it was a short-term stay like the drunk tank, a longer stay for a more serious offence, or anything in between? ____ ☐ Refused

IF THE TOTAL NUMBER OF INTERACTIONS EQUALS 4 OR MORE, THEN SCORE 1 FOR **EMERGENCY SERVICE USE.**	**SCORE:** 0

5. Have you been attacked or beaten up since you've become homeless? ☐ **Y** ☐ N ☐ Refused

6. Have you threatened to or tried to harm yourself or anyone else in the last year? ☐ **Y** ☐ N ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **RISK OF HARM.**	**SCORE:** 0

©2015 OrgCode Consulting Inc., Corporation for Supportive Housing, Community Solutions, and Eric Rice, USC School of Social Work. All rights reserved.
1 (800) 355-0420 info@orgcode.com www.orgcode.com

7. Do you have any legal stuff going on right now that may result in you being locked up, having to pay fines, or that make it more difficult to rent a place to live? ☐ **Y** ☐ N ☐ Refused
8. Were you ever incarcerated when younger than age 18? ☐ **Y** ☐ N ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **LEGAL ISSUES.** **SCORE:** 0

9. Does anybody force or trick you to do things that you do not want to do? ☐ **Y** ☐ N ☐ Refused
10. Do you ever do things that may be considered to be risky like exchange sex for money, food, drugs, or a place to stay, run drugs for someone, have unprotected sex with someone you don't know, share a needle, or anything like that? ☐ **Y** ☐ N ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **RISK OF EXPLOITATION.** **SCORE:** 0

C. Socialization & Daily Functioning

11. Is there any person, past landlord, business, bookie, dealer, or government group like the IRS that thinks you owe them money? ☐ **Y** ☐ N ☐ Refused
12. Do you get any money from the government, an inheritance, an allowance, working under the table, a regular job, or anything like that? ☐ Y ☐ **N** ☐ Refused

IF "YES" TO QUESTION 11 OR "NO" TO QUESTION 12, THEN SCORE 1 FOR **MONEY MANAGEMENT.** **SCORE:** 0

13. Do you have planned activities, other than just surviving, that make you feel happy and fulfilled? ☐ Y ☐ **N** ☐ Refused

IF "NO," THEN SCORE 1 FOR **MEANINGFUL DAILY ACTIVITY.** **SCORE:** 0

14. Are you currently able to take care of basic needs like bathing, changing clothes, using a restroom, getting food and clean water and other things like that? ☐ Y ☐ **N** ☐ Refused

IF "NO," THEN SCORE 1 FOR **SELF-CARE.** **SCORE:** 0

©2015 OrgCode Consulting Inc., Corporation for Supportive Housing, Community Solutions, and Eric Rice, USC School of Social Work. All rights reserved.
1 (800) 355-0420 info@orgcode.com www.orgcode.com

15. Is your current lack of stable housing...

a) Because you ran away from your family home, a group home or a foster home?	☐ **Y**	☐ N	☐ Refused
b) Because of a difference in religious or cultural beliefs from your parents, guardians or caregivers?	☐ **Y**	☐ N	☐ Refused
c) Because your family or friends caused you to become homeless?	☐ **Y**	☐ N	☐ Refused
d) Because of conflicts around gender identity or sexual orientation?	☐ **Y**	☐ N	☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **SOCIAL RELATIONSHIPS.** **SCORE:** 0

e) Because of violence at home between family members?	☐ **Y**	☐ N	☐ Refused
f) Because of an unhealthy or abusive relationship, either at home or elsewhere?	☐ **Y**	☐ N	☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **ABUSE/TRAUMA.** **SCORE:** 0

D. Wellness

16. Have you ever had to leave an apartment, shelter program, or other place you were staying because of your physical health?	☐ **Y**	☐ N	☐ Refused
17. Do you have any chronic health issues with your liver, kidneys, stomach, lungs or heart?	☐ **Y**	☐ N	☐ Refused
18. If there was space available in a program that specifically assists people that live with HIV or AIDS, would that be of interest to you?	☐ **Y**	☐ N	☐ Refused
19. Do you have any physical disabilities that would limit the type of housing you could access, or would make it hard to live independently because you'd need help?	☐ **Y**	☐ N	☐ Refused
20. When you are sick or not feeling well, do you avoid getting medical help?	☐ **Y**	☐ N	☐ Refused
21. Are you currently pregnant, have you ever been pregnant, or have you ever gotten someone pregnant?	☐ **Y**	☐ N	☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **PHYSICAL HEALTH.** **SCORE:** 0

©2015 OrgCode Consulting Inc., Corporation for Supportive Housing,
Community Solutions, and Eric Rice, USC School of Social Work. All rights reserved.
1 (800) 355-0420 info@orgcode.com www.orgcode.com

22. Has your drinking or drug use led you to being kicked out of an apartment or program where you were staying in the past? ☐ **Y** ☐ N ☐ Refused

23. Will drinking or drug use make it difficult for you to stay housed or afford your housing? ☐ **Y** ☐ N ☐ Refused

24. If you've ever used marijuana, did you ever try it at age 12 or younger? ☐ **Y** ☐ N ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **SUBSTANCE USE.**	**SCORE:** 0

25. Have you ever had trouble maintaining your housing, or been kicked out of an apartment, shelter program or other place you were staying, because of:

a) A mental health issue or concern? ☐ **Y** ☐ N ☐ Refused

b) A past head injury? ☐ **Y** ☐ N ☐ Refused

c) A learning disability, developmental disability, or other impairment? ☐ **Y** ☐ N ☐ Refused

26. Do you have any mental health or brain issues that would make it hard for you to live independently because you'd need help? ☐ **Y** ☐ N ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **MENTAL HEALTH.**	**SCORE:** 0

IF THE RESPONENT SCORED 1 FOR **PHYSICAL HEALTH** AND 1 FOR **SUBSTANCE USE** AND 1 FOR **MENTAL HEALTH**, SCORE 1 FOR **TRI-MORBIDITY**.	**SCORE:** 0

27. Are there any medications that a doctor said you should be taking that, for whatever reason, you are not taking? ☐ **Y** ☐ N ☐ Refused

28. Are there any medications like painkillers that you don't take the way the doctor prescribed or where you sell the medication? ☐ **Y** ☐ N ☐ Refused

IF "YES" TO ANY OF THE ABOVE, SCORE 1 FOR **MEDICATIONS.**	**SCORE:** 0

Scoring Summary

DOMAIN	SUBTOTAL	RESULTS
PRE-SURVEY	0 /1	**Score:** **Recommendation:**
A. HISTORY OF HOUSING & HOMELESSNESS	0 /2	0-3: no moderate or high intensity services be provided at this time
B. RISKS	0 /4	4-7: assessment for time-limited supports with moderate intensity
C. SOCIALIZATION & DAILY FUNCTIONS	0 /5	8+: assessment for long-term housing with high service intensity
D. WELLNESS	0 /5	
GRAND TOTAL:	0 /17	

©2015 OrgCode Consulting Inc., Corporation for Supportive Housing, Community Solutions, and Eric Rice, USC School of Social Work. All rights reserved.
1 (800) 355-0420 info@orgcode.com www.orgcode.com

Follow-Up Questions

On a regular day, where is it easiest to find you and what time of day is easiest to do so?	place: _____ time: ___ : ____ or Night
Is there a phone number and/or email where someone can get in touch with you or leave you a message?	phone: (_____) _____ - _____ email: _____
Ok, now I'd like to take your picture so that it is easier to find you and confirm your identity in the future. May I do so?	☐ Yes ☐ No ☐ Refused

Communities are encouraged to think of additional questions that may be relevant to the programs being operated or your specific local context. This may include questions related to:

- military service and nature of discharge
- ageing out of care
- mobility issues
- legal status in country
- income and source of it
- current restrictions on where a person can legally reside
- children that may reside with the youth at some point in the future
- safety planning

©2015 OrgCode Consulting Inc., Corporation for Supportive Housing,
Community Solutions, and Eric Rice, USC School of Social Work. All rights reserved.

Appendix A: About the TAY-VI-SPDAT

The HEARTH Act and federal regulations require communities to have an assessment tool for coordinated entry - and the VI-SPDAT and SPDAT meet these requirements. Many communities have struggled to comply with this requirement, which demands an investment of considerable time, resources and expertise. Others are making it up as they go along, using "gut instincts" in lieu of solid evidence. Communities need practical, evidence-informed tools that enhance their ability to to satisfy federal regulations and quickly implement an effective approach to access and assessment. The VI-SPDAT is a first-of-its-kind tool designed to fill this need, helping communities end homelessness in a quick, strategic fashion.

The VI-SPDAT

The VI-SPDAT was initially created by combining the elements of the Vulnerability Index which was created and implemented by Community Solutions broadly in the 100,000 Homes Campaign, and the SPDAT Prescreen Instrument that was part of the Service Prioritization Decision Assistance Tool. The combination of these two instruments was performed through extensive research and development, and testing. The development process included the direct voice of hundreds of persons with lived experience.

The VI-SPDAT examines factors of current vulnerability and future housing stability. It follows the structure of the SPDAT assessment tool, and is informed by the same research backbone that supports the SPDAT - almost 300 peer reviewed published journal articles, government reports, clinical and quasi-clinical assessment tools, and large data sets. The SPDAT has been independently tested, as well as internally reviewed. The data overwhelmingly shows that when the SPDAT is used properly, housing outcomes are better than when no assessment tool is used.

The VI-SPDAT is a triage tool. It highlights areas of higher acuity, thereby helping to inform the type of support and housing intervention that may be most beneficial to improve long term housing outcomes. It also helps inform the order - or priority - in which people should be served. The VI-SPDAT does not make decisions; it informs decisions. The VI-SPDAT provides data that communities, service providers, and people experiencing homelessness can use to help determine the best course of action next.

The Youth – Transition Age Youth Tool from CSH

Released in May 2013, the Corporation for Supportive Housing (CSH) partnered with Dr. Eric Rice, Assistant Professor at the University of Southern California (USC) School of Social Work, to develop a triage tool that targets homeless Transition Age Youth (TAY) for permanent supportive housing. It consists of six items associated with long-term homelessness (five or more years) among transition-aged youth (age 18-24).

Version 2 of the VI-SPDAT

Version 2 builds upon the success of Version 1 of the VI-SPDAT with some refinements. Starting in August 2014, a survey was launched of existing VI-SPDAT users to get their input on what should be amended, improved, or maintained in the tool.

Analysis was completed across all of these responses. Further research was conducted. Questions were tested and refined over several months, again including the direct voice of persons with lived experience and frontline practitioners. Input was also gathered from senior government officials that create policy and programs to help ensure alignment with guidelines and funding requirements.

©2015 OrgCode Consulting Inc., Corporation for Supportive Housing,
Community Solutions, and Eric Rice, USC School of Social Work. All rights reserved.
1 (800) 355-0420 info@orgcode.com www.orgcode.com

The TAY-VI-SPDAT – The Next Step Tool for Homeless Youth

One piece of feedback was the growing concern that youth tended to score lower on the VI-SPDAT, since the Vulnerability Index assesses risk of mortality which is less prevalent among younger populations. So, in version 2 of the VI-SPDAT, OrgCode Consulting, Inc. and Community Solutions joined forces with CSH to combine the best parts of the TAY, the VI, and the SPDAT to create one streamlined triage tool designed specifically for youth aged 24 or younger.

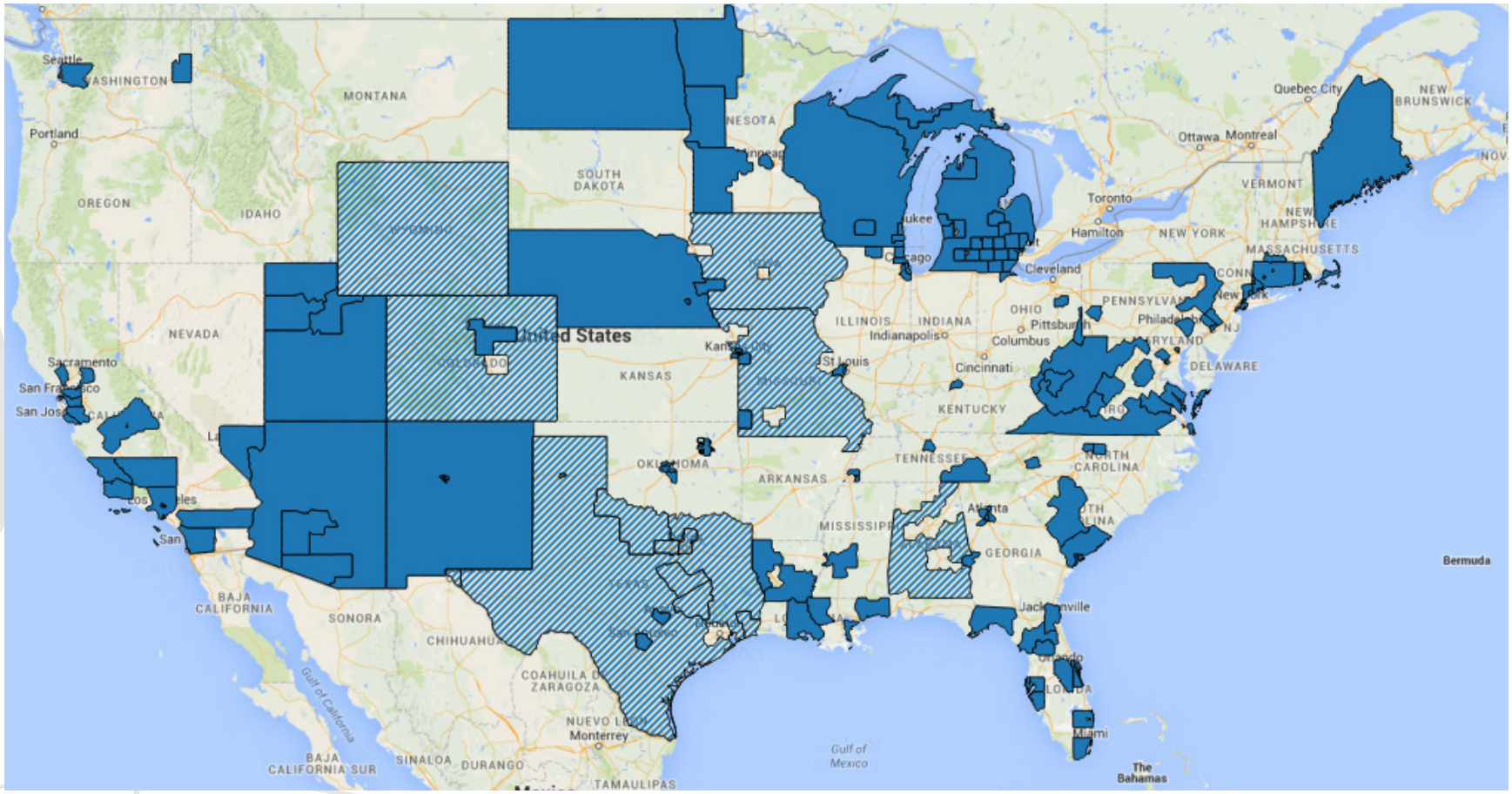
If you are familiar with the VI-SPDAT, you will notice some differences in the TAY-VI-SPDAT compared to VI-SPDAT version 1. Namely:

- it is shorter, usually taking less than 7 minutes to complete;
- subjective elements through observation are now gone, which means the exact same instrument can be used over the phone or in-person;
- medical, substance use, and mental health questions are all refined;
- you can now explicitly see which component of the full SPDAT each VI-SPDAT question links to; and,
- the scoring range is slightly different (Don't worry, we can provide instructions on how these relate to results from Version 1).

©2015 OrgCode Consulting Inc., Corporation for Supportive Housing,
Community Solutions, and Eric Rice, USC School of Social Work. All rights reserved.

Appendix B: Where the VI-SPDAT is being used in the United States

Since the VI-SPDAT is provided completely free of charge, and no training is required, any community is able to use the VI-SPDAT without the explicit permission of Community Solutions or OrgCode Consulting, Inc. As a result, the VI-SPDAT is being used in more communities than we know of. It is also being used in Canada and Australia.



©2015 OrgCode Consulting Inc., Corporation for Supportive Housing, and Community Solutions and Eric Rice, USC School of Social Work. All rights reserved.

1 (800) 355-0420 info@orgcode.com www.orgcode.com

A partial list of continua of care (CoCs) in the US where we know the VI-SPDAT is being used includes:

Alabama
- Parts of Alabama Balance of State

Arizona
- Statewide

California
- San Jose/Santa Clara City & County
- San Francisco
- Oakland/Alameda County
- Sacramento City & County
- Richmond/Contra Costa County
- Watsonville/Santa Cruz City & County
- Fresno/Madera County
- Napa City & County
- Los Angeles City & County
- San Diego
- Santa Maria/Santa Barbara County
- Bakersfield/Kern County
- Pasadena
- Riverside City & County
- Glendale
- San Luis Obispo County

Colorado
- Metropolitan Denver Homeless Initiative
- Parts of Colorado Balance of State

Connecticut
- Hartford
- Bridgeport/Stratford/Fairfield
- Connecticut Balance of State
- Norwalk/Fairfield County
- Stamford/Greenwich
- City of Waterbury

District of Columbia
- District of Columbia

Florida
- Sarasota/Bradenton/Manatee, Sarasota Counties
- Tampa/Hillsborough County
- St. Petersburg/Clearwater/Largo/Pinellas County
- Tallahassee/Leon County
- Orlando/Orange, Osceola, Seminole Counties
- Gainesville/Alachua, Putnam Counties
- Jacksonville-Duval, Clay Counties
- Palm Bay/Melbourne/Brevard County
- Ocala/Marion County
- Miami/Dade County
- West Palm Beach/Palm Beach County

Georgia
- Atlanta County
- Fulton County
- Columbus-Muscogee/Russell County
- Marietta/Cobb County
- DeKalb County

Hawaii
- Honolulu

Illinois
- Rockford/Winnebago, Boone Counties
- Waukegan/North Chicago/Lake County
- Chicago
- Cook County

Iowa
- Parts of Iowa Balance of State

Kansas
- Kansas City/Wyandotte County

Kentucky
- Louisville/Jefferson County

Louisiana
- Lafayette/Acadiana
- Shreveport/Bossier/Northwest
- New Orleans/Jefferson Parish
- Baton Rouge
- Alexandria/Central Louisiana CoC

Massachusetts
- Cape Cod Islands
- Springfield/Holyoke/Chicopee/Westfield/Hampden County

Maryland
- Baltimore City
- Montgomery County

Maine
- Statewide

Michigan
- Statewide

Minnesota
- Minneapolis/Hennepin County
- Northwest Minnesota
- Moorhead/West Central Minnesota
- Southwest Minnesota

Missouri
- St. Louis County
- St. Louis City
- Joplin/Jasper, Newton Counties
- Kansas City/Independence/Lee's Summit/Jackson County
- Parts of Missouri Balance of State

Mississippi
- Jackson/Rankin, Madison Counties
- Gulf Port/Gulf Coast Regional

North Carolina
- Winston Salem/Forsyth County
- Asheville/Buncombe County
- Greensboro/High Point

North Dakota
- Statewide

Nebraska
- Statewide

New Mexico
- Statewide

Nevada
- Las Vegas/Clark County

New York
- New York City
- Yonkers/Mount Vernon/New Rochelle/Westchester County

Ohio
- Toledo/Lucas County
- Canton/Massillon/Alliance/Stark County

Oklahoma
- Tulsa City & County/Broken Arrow
- Oklahoma City
- Norman/Cleveland County

Pennsylvania
- Philadelphia
- Lower Marion/Norristown/Abington/Montgomery County
- Allentown/Northeast Pennsylvania
- Lancaster City & County
- Bristol/Bensalem/Bucks County
- Pittsburgh/McKeesport/Penn Hills/Allegheny County

Rhode Island
- Statewide

South Carolina
- Charleston/Low Country
- Columbia/Midlands

Tennessee
- Chattanooga/Southeast Tennessee
- Memphis/Shelby County
- Nashville/Davidson County

Texas
- San Antonio/Bexar County
- Austin/Travis County
- Dallas City & County/Irving
- Fort Worth/Arlington/Tarrant County
- El Paso City and County
- Waco/McLennan County
- Texas Balance of State
- Amarillo
- Wichita Falls/Wise, Palo Pinto, Wichita, Archer Counties
- Bryan/College Station/Brazos Valley
- Beaumont/Port Arthur/South East Texas

Utah
- Statewide

Virginia
- Richmond/Henrico, Chesterfield, Hanover Counties
- Roanoke City & County/Salem
- Virginia Beach
- Portsmouth
- Virginia Balance of State
- Arlington County

Washington
- Seattle/King County
- Spokane City & County

Wisconsin
- Statewide

West Virginia
- Statewide

Wyoming
- Wyoming Statewide is in the process of implementing

©2015 OrgCode Consulting Inc., Corporation for Supportive Housing, and Community Solutions and Eric Rice, USC School of Social Work. All rights reserved.

1 (800) 355-0420 info@orgcode.com www.orgcode.com

Example of emails sent to agencies on 9/3/19 informing them that their project was accepted.

2019 Atlanta CoC NOFA Update -- Travelers Aid

Zaremba, Amy M.

Sent: Tue 9/3/2019 5:25 AM

To: 'jsmythe@hopeatlanta.org'; 'aswilliams@hopeatlanta.org'; 'dduru@hopeatlanta.org'

Good morning-

Last week, the Governing Council met and voted on the 2019 Priority Listing for the Atlanta CoC. This ranking was proposed by the Ranking and Review Committee who reviewed, scored, and ranked all the submitted applications based on HUD and CoC priorities and guidelines.

Below are the results for your project(s):

Tier	Agency	Project Name	Renewal/New	Funding Amount
1	Travelers Aid of Metropolitan Atlanta, Inc.	Atlanta PSH 2017	renewal	$ 306,181.00

(This project is in Tier 1 and, as stated, is relatively secure to be funded by HUD.)

The full final listing that was approved and will be included in the Atlanta CoC application to HUD will be posted on the Partners for HOME website and shared later this week in the Partners for HOME newsletter. Sum total, the Atlanta CoC funding request is over $8million, which is very exciting and promising!

As noted in earlier materials, this was a competitive process within the CoC. And, it is still competitive among all other CoCs nationwide. While we are hopeful that the Atlanta CoC application will score high enough for all Tier 1 and Tier 2 projects to be funded, HUD makes all final funding determinations and inclusion in the CoC application to HUD does not guarantee funding. After the HUD process closes, a competition debriefing will be sent out with some overall scoring information.

While we are in the homestretch of this application process, there are still several things that need to be completed. The next steps include:

- We continue to work on the CoC application and related materials. As I've mentioned, the supplemental questionnaires will hopefully provide us with the information we need, but there may be information that we request from you, but I will let you know.
- If you have already reviewed and submitted any necessary edits in your *esnaps* application, thank you. If you have not done so, please be sure to complete and resubmit by 12noon, Friday, September 6.
- Partners for Home, as the Atlanta CoC Collaborative Applicant, will post and submit the full HUD application (CoC Application and CoC Priority Listing, which will include the *esnaps* project applications to HUD) no later than September 28, 2019 (hopefully by September 19)!

Thanks, again, for working with us on this. If you have any questions, please let me know!

Amy Zaremba
Deputy Director
Partners for HOME
Atlanta Continuum of Care
amzaremba@atlantaga.gov
(404) 865-8859

PARTNERS FOR HOME

Zaremba, Amy M.

(no subject) 7:50 PM 4/25/2019

[Test] 2019 Atlanta CoC Point in Time 8:26 PM 1/3/2019

Selection of September newsletter, sent 9/7/19, to 500+, stating that the project ranking was posted on the website.

Zaremba, Amy M.

From: Partners for HOME <azaremba@partnersforhome.org>
Sent: Saturday, September 07, 2019 5:32 PM
To: Zaremba, Amy M.
Subject: Partners for HOME September 2019 Newsletter

PFH Newsletter Volume 3, Issue 9 View this email in your browser

PARTNERS FOR HOME

Facebook Twitter Instagram Website

The next Atlanta Continuum of Care meeting will be Tuesday, September 10th, 10am - 12pm, at 818 Pollard Blvd SW on the 2nd floor. These meetings, which occur every other month, are great opportunities to learn what is going on in the community and to meet others working to make homelessness rare, brief, and nonrecurring in Atlanta. We hope to see you there!

You can find the September meeting agenda here.

Atlanta Continuum of Care

FY19 HUD CoC Program Competition Project Ranking

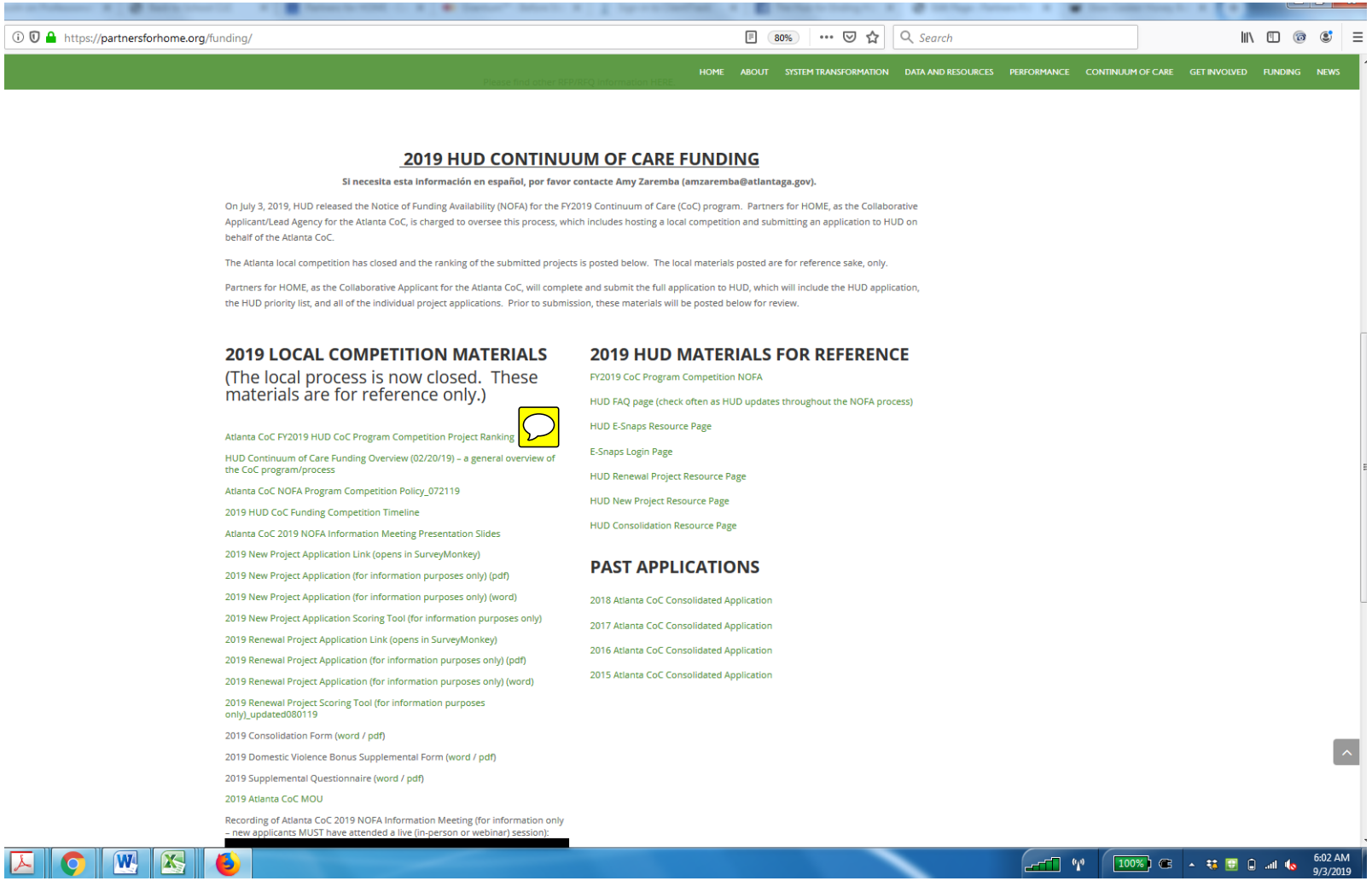
On August 30, the Governing Council voted on the 2019 Priority Listing for the Atlanta CoC. This ranking was proposed by the Ranking and Review Committee who reviewed, scored, and ranked all the submitted applications based on HUD and CoC priorities and guidelines.

The full final listing that was approved and will be included in the Atlanta CoC application to HUD can be found on the Partners for HOME website. Sum total, the Atlanta CoC funding request is over $8 million, which is very exciting and promising!

This was a competitive process within the CoC and it is still competitive among all other CoCs nationwide. While we are hopeful that the Atlanta CoC application will score high enough for all Tier 1 and Tier 2 projects to be funded, HUD makes all final funding determinations and inclusion in the CoC application to HUD does not guarantee funding.

Partners for Home, as the Atlanta CoC Collaborative Applicant, will post and submit the full HUD application (CoC Application and CoC Priority Listing, which will include the esnaps project applications to HUD) no later than September 28, 2019.

Website screenshot, from 9/3/19, showing the project ranking was posted.



PDF that opens when project ranking link on website is clicked.

Atlanta Continuum of Care

FY19 HUD CoC Program Competition Project Ranking

Rank	Tier	Agency	Project Name	Renewal/New	Funding Amount	
1	1	Quest 35, Inc.	Quest 35 S+CR	renewal	$ 323,272.00	
2	1	Partnership Against Domestic Violence	PADV PH Project -- City of Atlanta	renewal	$ 176,918.00	
3	1	Project Interconnections, Inc.	Presley Woods S+CR	renewal	$ 177,726.00	
4	1	Project Community Connections, Inc.	PCCI Rapid Re-Housing City of Atlanta	renewal	$ 421,337.00	
5	1	Action Ministries, Inc.	Atlanta Rapid Re-housing	renewal	$ 80,976.00	
6	1	Project Interconnections, Inc.	Phoenix House S+CR	renewal	$ 245,631.00	
7	1	Caring Works	CaringWorks RISE Atlanta	renewal	$ 717,830.00	
8	1	*Families First*	*Families First S+CR*	*renewal*	*$ 213,582.00*	
8 cons.	1	Families First	Families First S+CR_C	consolidation	$ 465,582.00	
9	1	Project Interconnections, Inc.	A Way Home	renewal	$ 178,821.00	
10	1	Project Interconnections, Inc.	Welcome House S+CR	renewal	$ 373,771.00	
11	1	Quest 35, Inc.	Quest Communities PH25	renewal	$ 349,912.00	
12	1	Caring Works	Shamrock SHP	renewal	$ 198,794.00	
13	1	Covenant House	Pathways to Independence	new renewal	$ 148,017.00	
14	1	CaringWorks	CaringWorks RISE II Atlanta	new renewal	$ 226,063.00	
15	1	Partners for HOME (project applicant)	Atlanta CoC Integrated Care PSH	new renewal	$ 330,171.00	
16	1	Partners for HOME (project applicant)	PSH TBRA	new renewal	$ 500,442.00	
17	1	Georgia Housing & Finance Authority	Atlanta HMIS Renewal FY2017	renewal	$ 289,884.00	
18	1	Partners for HOME (project applicant)	Atlanta CoC Coordinated Entry	renewal	$ 140,000.00	
19	1	Quest 35, Inc.	Quest Communities PH15	renewal	$ 238,210.00	
20	1	Caring Works	Caring Works ATL S+CR_C	renewal	$ 205,654.00	
21	1	Caring Works	Santa Fe S+C	renewal (transfer)	$ 140,860.00	
22	1	Project Interconnections, Inc.	Bridges to Housing	renewal	$ 206,896.00	
23	1	Travelers Aid of Metropolitan Atlanta, Inc.	Atlanta PSH 2017	renewal	$ 306,181.00	
24	1	Quest 35, Inc.	Quest Village II	renewal	$ 287,202.00	
25	1	*Families First*	*Families First S+CR2*	*renewal*	*$ 252,000.00*	
26	1	CHRIS 180	Changing Directions Through Collaboration	renewal	$ 191,368.00	Tier 1
	2	CHRIS 180	Changing Directions Through Collaboration	renewal	$ 164,276.00	Tier 2
27	2	StepUP	StepUp Atlanta	new	$ 366,096.00	
28	2	GRO	Georgia Rehabilitation Outreach S+CR	renewal	$ 236,134.00	
29	2	DV CE	Partners for HOME	DV new	$ 180,000.00	
unranked	n/a	Planning	Partners for HOME	unranked	$ 219,658.00	

This project is a consolidation of Project 8 and Project 25.

These projects are new renewals or transfers and received median scores for criteria that they had no data on.

The Atlanta CoC has $6,921,518.00 availabe for Tier 1 funding. Therefore, this project will be split between Tier 1 and Tier 2.

9/1/2019

Atlanta Continuum of Care

FY19 HUD CoC Program Competition Project Ranking

Selection of September newsletter, sent 9/7/19, to 500+, stating that the project ranking was posted on the website.

Zaremba, Amy M.

From: Partners for HOME <azaremba@partnersforhome.org>
Sent: Saturday, September 07, 2019 5:32 PM
To: Zaremba, Amy M.
Subject: Partners for HOME September 2019 Newsletter

GA-500_1E-1.Public Posting–15-Day Notification Outside e-snaps–Projects Reduced/Rejected.
(No projects were reduced/rejected.)

PFH Newsletter Volume 3, Issue 9 View this email in your browser

PARTNERS FOR HOME

Facebook Twitter Instagram Website

The next Atlanta Continuum of Care meeting will be Tuesday, September 10th, 10am - 12pm, at 818 Pollard Blvd SW on the 2nd floor. These meetings, which occur every other month, are great opportunities to learn what is going on in the community and to meet others working to make homelessness rare, brief, and nonrecurring in Atlanta. We hope to see you there!

You can find the September meeting agenda here.

Atlanta Continuum of Care

FY19 HUD CoC Program Competition Project Ranking

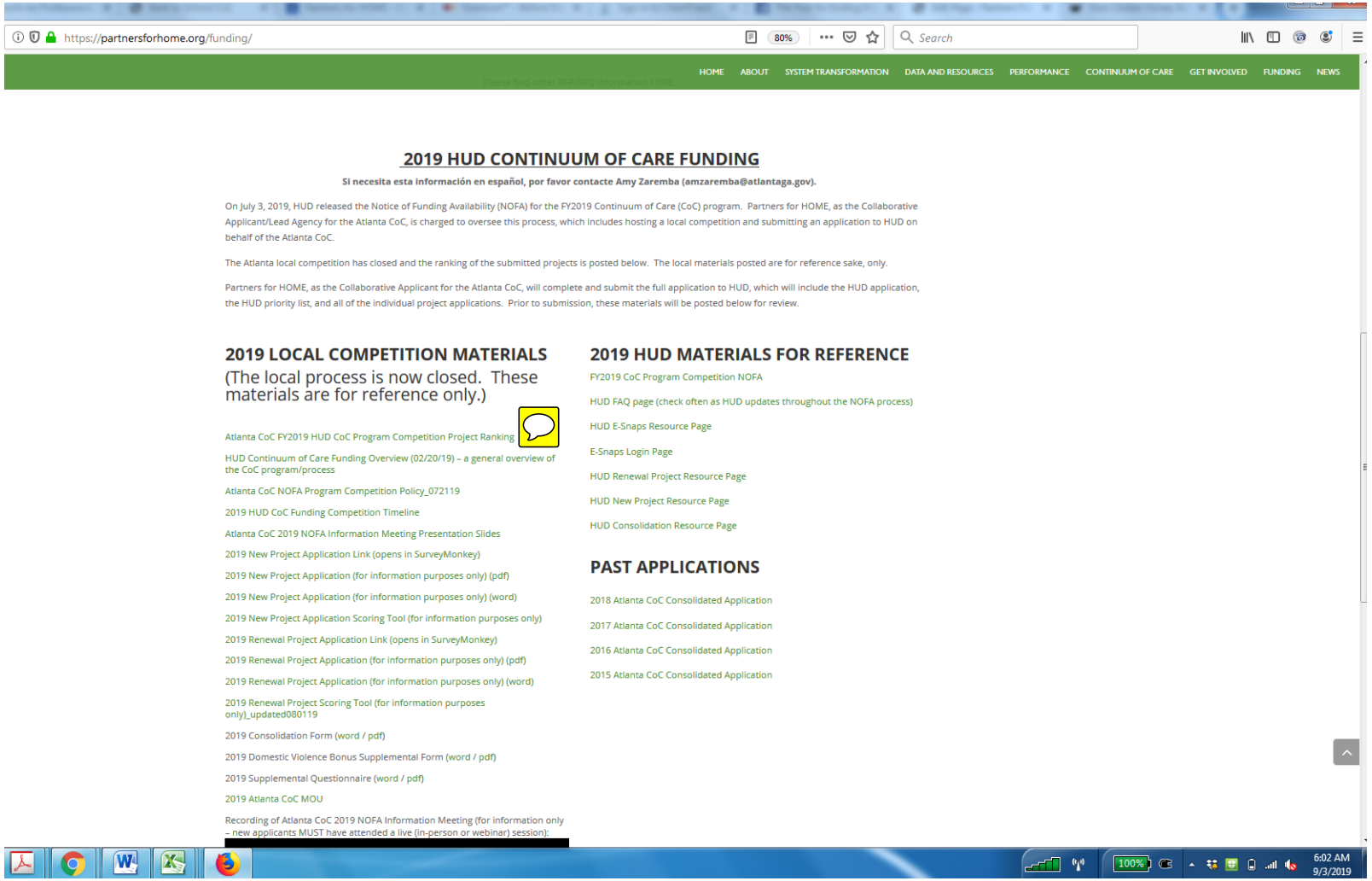
On August 30, the Governing Council voted on the 2019 Priority Listing for the Atlanta CoC. This ranking was proposed by the Ranking and Review Committee who reviewed, scored, and ranked all the submitted applications based on HUD and CoC priorities and guidelines.

The full final listing that was approved and will be included in the Atlanta CoC application to HUD can be found on the Partners for HOME website. Sum total, the Atlanta CoC funding request is over $8 million, which is very exciting and promising!

This was a competitive process within the CoC and it is still competitive among all other CoCs nationwide. While we are hopeful that the Atlanta CoC application will score high enough for all Tier 1 and Tier 2 projects to be funded, HUD makes all final funding determinations and inclusion in the CoC application to HUD does not guarantee funding.

Partners for Home, as the Atlanta CoC Collaborative Applicant, will post and submit the full HUD application (CoC Application and CoC Priority Listing, which will include the esnaps project applications to HUD) no later than September 28, 2019.

Website screenshot, from 9/3/19, showing the project ranking was posted.



PDF that opens when project ranking link on website is clicked.

Atlanta Continuum of Care

FY19 HUD CoC Program Competition Project Ranking

Rank	Tier	Agency	Project Name	Renewal/New	Funding Amount	
1	1	Quest 35, Inc.	Quest 35 S+CR	renewal	$ 323,272.00	
2	1	Partnership Against Domestic Violence	PADV PH Project -- City of Atlanta	renewal	$ 176,918.00	
3	1	Project Interconnections, Inc.	Presley Woods S+CR	renewal	$ 177,726.00	
4	1	Project Community Connections, Inc.	PCCI Rapid Re-Housing City of Atlanta	renewal	$ 421,337.00	
5	1	Action Ministries, Inc.	Atlanta Rapid Re-housing	renewal	$ 80,976.00	
6	1	Project Interconnections, Inc.	Phoenix House S+CR	renewal	$ 245,631.00	
7	1	Caring Works	CaringWorks RISE Atlanta	renewal	$ 717,830.00	
8	1	*Families First*	*Families First S+CR*	*renewal*	*$ 213,582.00*	
8 cons.	1	Families First	Families First S+CR_C	consolidation	$ 465,582.00	
9	1	Project Interconnections, Inc.	A Way Home	renewal	$ 178,821.00	
10	1	Project Interconnections, Inc.	Welcome House S+CR	renewal	$ 373,771.00	
11	1	Quest 35, Inc.	Quest Communities PH25	renewal	$ 349,912.00	
12	1	Caring Works	Shamrock SHP	renewal	$ 198,794.00	
13	1	Covenant House	Pathways to Independence	new renewal	$ 148,017.00	
14	1	CaringWorks	CaringWorks RISE II Atlanta	new renewal	$ 226,063.00	
15	1	Partners for HOME (project applicant)	Atlanta CoC Integrated Care PSH	new renewal	$ 330,171.00	
16	1	Partners for HOME (project applicant)	PSH TBRA	new renewal	$ 500,442.00	
17	1	Georgia Housing & Finance Authority	Atlanta HMIS Renewal FY2017	renewal	$ 289,884.00	
18	1	Partners for HOME (project applicant)	Atlanta CoC Coordinated Entry	renewal	$ 140,000.00	
19	1	Quest 35, Inc.	Quest Communities PH15	renewal	$ 238,210.00	
20	1	Caring Works	Caring Works ATL S+CR_C	renewal	$ 205,654.00	
21	1	Caring Works	Santa Fe S+C	renewal (transfer)	$ 140,860.00	
22	1	Project Interconnections, Inc.	Bridges to Housing	renewal	$ 206,896.00	
23	1	Travelers Aid of Metropolitan Atlanta, Inc.	Atlanta PSH 2017	renewal	$ 306,181.00	
24	1	Quest 35, Inc.	Quest Village II	renewal	$ 287,202.00	
25	1	*Families First*	*Families First S+CR2*	*renewal*	*$ 252,000.00*	
26	1	CHRIS 180	Changing Directions Through Collaboration	renewal	$ 191,368.00	Tier 1
	2	CHRIS 180	Changing Directions Through Collaboration	renewal	$ 164,276.00	Tier 2
27	2	StepUP	StepUp Atlanta	new	$ 366,096.00	
28	2	GRO	Georgia Rehabilitation Outreach S+CR	renewal	$ 236,134.00	
29	2	DV CE	Partners for HOME	DV new	$ 180,000.00	
unranked	n/a	Planning	Partners for HOME	unranked	$ 219,658.00	

This project is a consolidation of Project 8 and Project 25.

These projects are new renewals or transfers and received median scores for criteria that they had no data on.

The Atlanta CoC has $6,921,518.00 availabe for Tier 1 funding. Therefore, this project will be split between Tier 1 and Tier 2.

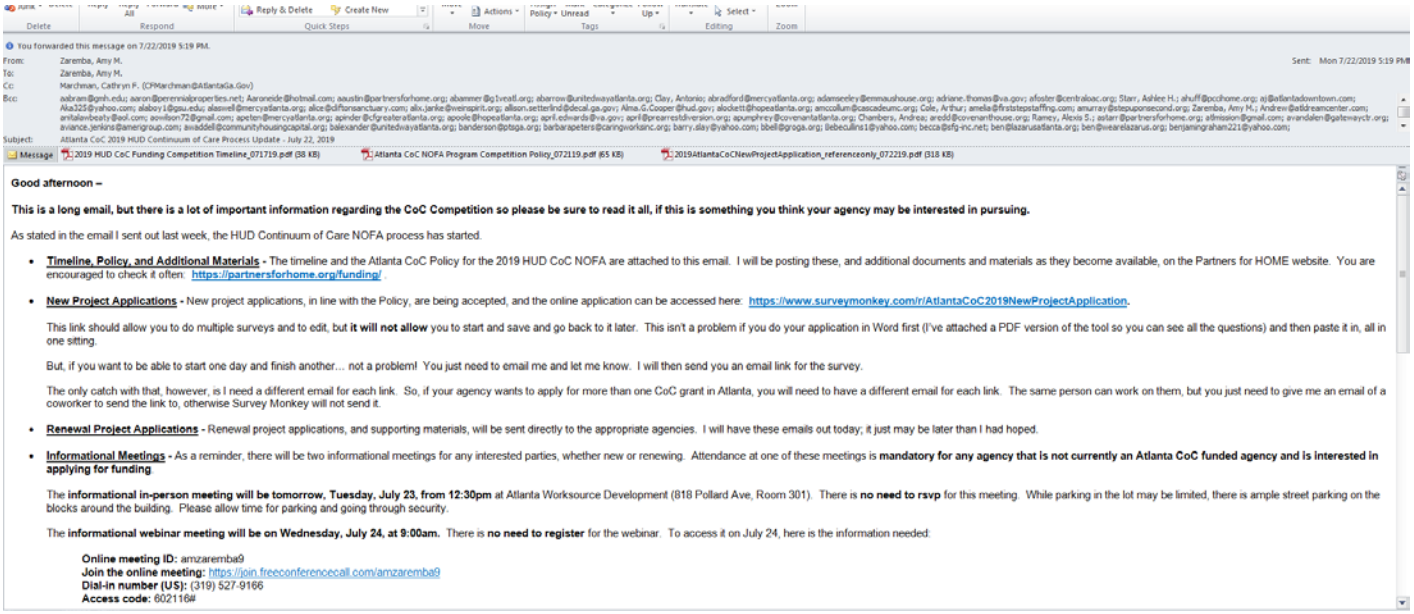
9/1/2019

Atlanta Continuum of Care

FY19 HUD CoC Program Competition Project Ranking

GA-500_1E-1.Public Posting–30-Day Local Competition Deadline.

Email sent to 500+ people with local competition process, including timeline, which lists deadline (sent 07/22/19)



Delete | Respond | Reply & Delete | Create New | Quick Steps | Actions | Move | Policy | Unread | Tags | Up | Select | Editing | Zoom

You forwarded this message on 7/22/2019 5:19 PM.

From: Zaremba, Amy M.
To: Zaremba, Amy M.
Cc: Marchman, Cathryn P. (CPMarchman@AtlantaGa.Gov)
Bcc: aabram@gmh.edu; aaron@perennialproperties.net; Aaroneide@hotmail.com; aaustin@partnersforhome.org; abammer@g1vea8.org; abarrow@unitedwayatlanta.org; Clay, Antonio; abradford@mercyatlanta.org; adamseeley@emmaushouse.org; adriane.thomas@va.gov; afoster@centraloac.org; Starr, Ashlee H.; ahuff@pcchome.org; aj@atlantadowntown.com; Ala325@yahoo.com; alaboy1@gsu.edu; alaswell@mercyatlanta.org; alice@diffonsanctuary.com; alix.janke@veteranspirit.org; allison.setterlind@dcca.ga.gov; Alma.G.Cooper@hud.gov; alodsett@hopeatlanta.org; amccollum@cascadeumc.org; Cole, Arthur; amelia@firststepstaffing.com; amurray@stepuponsecond.org; Zaremba, Amy M.; Andrew@atldreamcenter.com; anitalewbeatty@aol.com; aowilson72@gmail.com; apeten@mercyatlanta.org; apender@cfgreateratlanta.org; apoole@hopeatlanta.org; april.edwards@va.gov; april@prearrestdiversion.org; apumphrey@covenantatlanta.org; Chambers, Andrea; arecld@covenanthouse.org; Ramey, Alexis S.; ashart@partnersforhome.org; atmission@gmail.com; avandalen@gatewayctr.org; aviance.jenkins@amerigroup.com; awaddell@communityhousingcapital.org; balexander@unitedwayatlanta.org; banderson@ptsga.org; barbarapeters@caringworksinc.org; barry.slay@yahoo.com; bbell@groga.org; bbecullins1@yahoo.com; becca@sfg-inc.net; ben@lazarusatlanta.org; ben@wearelazarus.org; benjamingraham221@yahoo.com;
Subject: Atlanta CoC 2019 HUD Continuum of Care Process Update - July 22, 2019
Sent: Mon 7/22/2019 5:19 PM

Message | 2019 HUD CoC Funding Competition Timeline_071719.pdf (38 KB) | Atlanta CoC NOFA Program Competition Policy_072119.pdf (65 KB) | 2019AtlantaCoCNewProjectApplication_referenceonly_072219.pdf (318 KB)

Good afternoon –

This is a long email, but there is a lot of important information regarding the CoC Competition so please be sure to read it all, if this is something you think your agency may be interested in pursuing.

As stated in the email I sent out last week, the HUD Continuum of Care NOFA process has started.

- **Timeline, Policy, and Additional Materials -** The timeline and the Atlanta CoC Policy for the 2019 HUD CoC NOFA are attached to this email. I will be posting these, and additional documents and materials as they become available, on the Partners for HOME website. You are encouraged to check it often: https://partnersforhome.org/funding/ .
- **New Project Applications -** New project applications, in line with the Policy, are being accepted, and the online application can be accessed here: https://www.surveymonkey.com/r/AtlantaCoC2019NewProjectApplication.

  This link should allow you to do multiple surveys and to edit, but **it will not allow** you to start and save and go back to it later. This isn't a problem if you do your application in Word first (I've attached a PDF version of the tool so you can see all the questions) and then paste it in, all in one sitting.

  But, if you want to be able to start one day and finish another… not a problem! You just need to email me and let me know. I will then send you an email link for the survey.

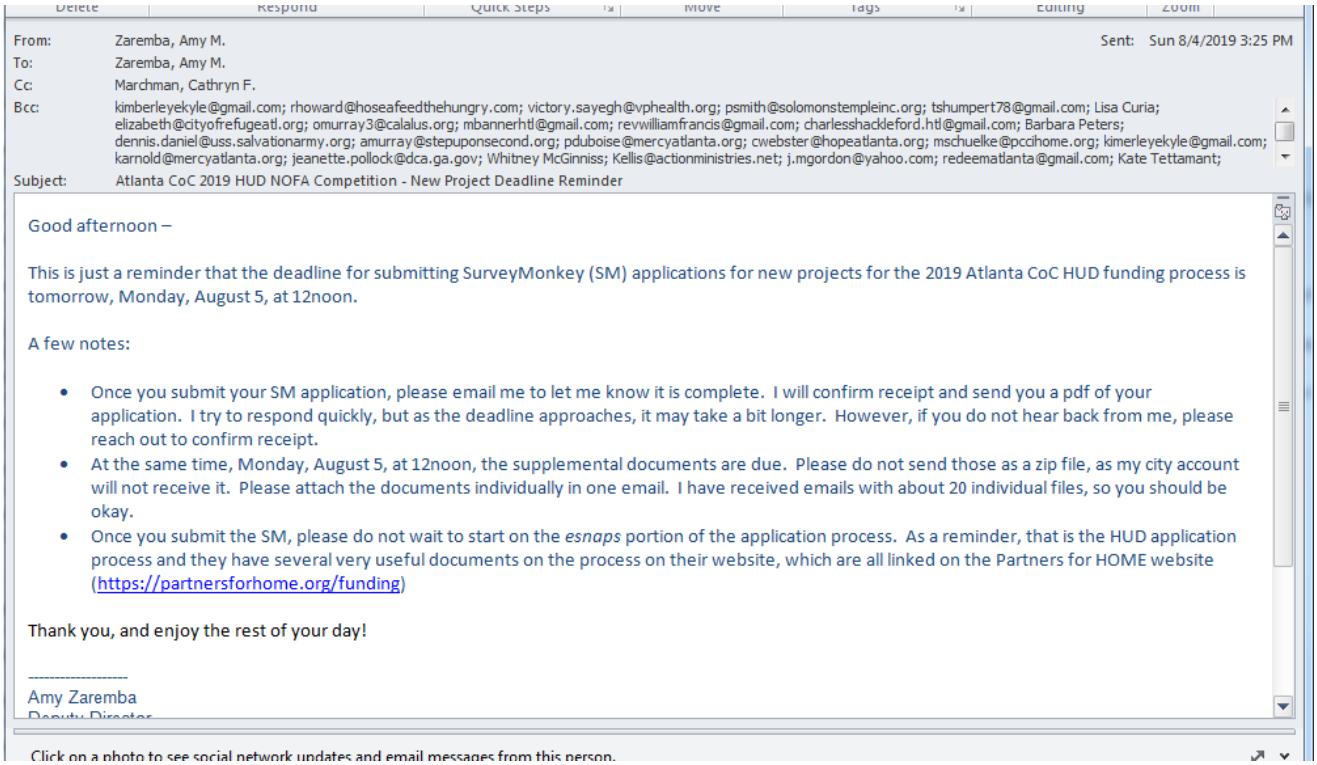
  The only catch with that, however, is I need a different email for each link. So, if your agency wants to apply for more than one CoC grant in Atlanta, you will need to have a different email for each link. The same person can work on them, but you just need to give me an email of a coworker to send the link to, otherwise Survey Monkey will not send it.
- **Renewal Project Applications -** Renewal project applications, and supporting materials, will be sent directly to the appropriate agencies. I will have these emails out today; it just may be later than I had hoped.
- **Informational Meetings -** As a reminder, there will be two informational meetings for any interested parties, whether new or renewing. Attendance at one of these meetings is **mandatory for any agency that is not currently an Atlanta CoC funded agency and is interested in applying for funding**.

  The **informational in-person meeting will be tomorrow, Tuesday, July 23, from 12:30pm** at Atlanta Worksource Development (818 Pollard Ave, Room 301). There is **no need to rsvp** for this meeting. While parking in the lot may be limited, there is ample street parking on the blocks around the building. Please allow time for parking and going through security.

  The **informational webinar meeting will be on Wednesday, July 24, at 9:00am.** There is **no need to register** for the webinar. To access it on July 24, here is the information needed:

  Online meeting ID: amzaremba9
  Join the online meeting: https://join.freeconferencecall.com/amzaremba9
  Dial-in number (US): (319) 527-9166
  Access code: 602116#

Reminder email sent of local deadline.



Delete | Respond | Quick Steps | Move | Tags | Editing | Zoom

From: Zaremba, Amy M. Sent: Sun 8/4/2019 3:25 PM

To: Zaremba, Amy M.

Cc: Marchman, Cathryn F.

Bcc: kimberleyekyle@gmail.com; rhoward@hoseafeedthehungry.com; victory.sayegh@vphealth.org; psmith@solomonstempleinc.org; tshumpert78@gmail.com; Lisa Curia; elizabeth@cityofrefugeatl.org; omurray3@calalus.org; mbannerhtl@gmail.com; revwilliamfrancis@gmail.com; charlesshackleford.htl@gmail.com; Barbara Peters; dennis.daniel@uss.salvationarmy.org; amurray@stepuponsecond.org; pduboise@mercyatlanta.org; cwebster@hopeatlanta.org; mschuelke@pccihome.org; kimerleyekyle@gmail.com; karnold@mercyatlanta.org; jeanette.pollock@dca.ga.gov; Whitney McGinniss; Kellis@actionministries.net; j.mgordon@yahoo.com; redeematlanta@gmail.com; Kate Tettamant;

Subject: Atlanta CoC 2019 HUD NOFA Competition - New Project Deadline Reminder

Good afternoon –

This is just a reminder that the deadline for submitting SurveyMonkey (SM) applications for new projects for the 2019 Atlanta CoC HUD funding process is tomorrow, Monday, August 5, at 12noon.

A few notes:

- Once you submit your SM application, please email me to let me know it is complete. I will confirm receipt and send you a pdf of your application. I try to respond quickly, but as the deadline approaches, it may take a bit longer. However, if you do not hear back from me, please reach out to confirm receipt.
- At the same time, Monday, August 5, at 12noon, the supplemental documents are due. Please do not send those as a zip file, as my city account will not receive it. Please attach the documents individually in one email. I have received emails with about 20 individual files, so you should be okay.
- Once you submit the SM, please do not wait to start on the *esnaps* portion of the application process. As a reminder, that is the HUD application process and they have several very useful documents on the process on their website, which are all linked on the Partners for HOME website (https://partnersforhome.org/funding)

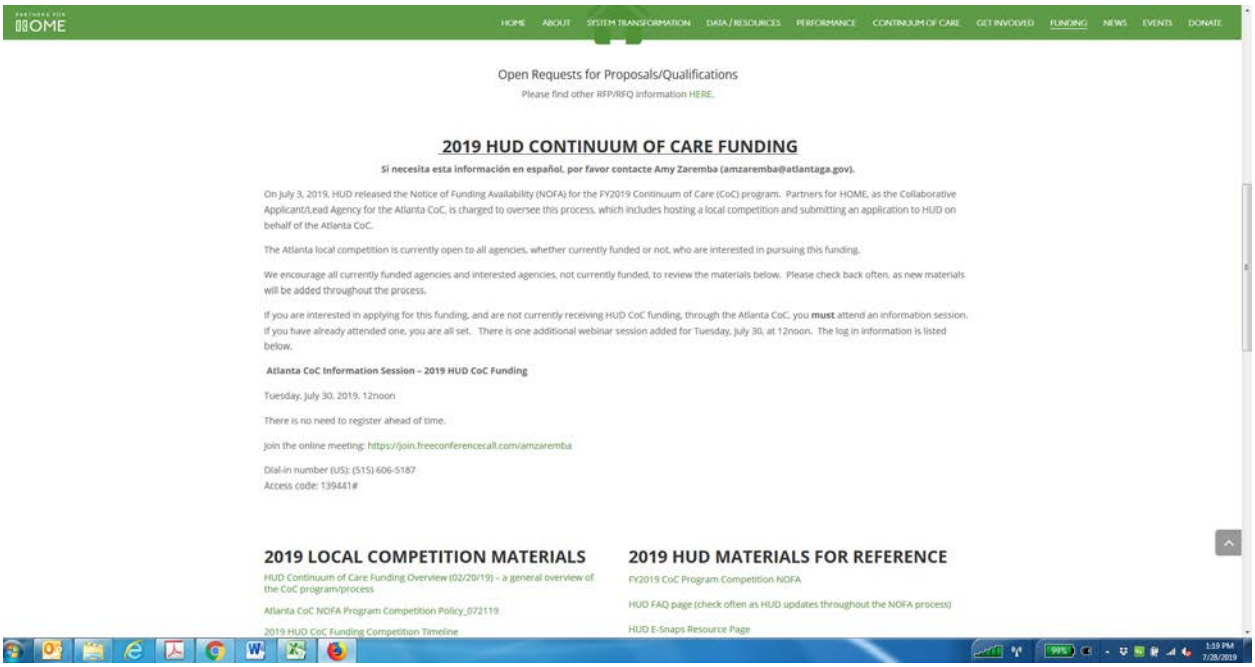
Thank you, and enjoy the rest of your day!

Amy Zaremba

Deputy Director

Click on a photo to see social network updates and email messages from this person.

Screenshot from website showing posting of competition policy and timeline, both with local deadlines.



2019 HUD CoC Funding Competition Timeline
Atlanta Continuum of Care

Action	Date
NOFA Released	Wednesday, July 3, 2019
2017-2018 and 2018-2019 HMIS Data Pull	Beginning July 1, 2019 (no earlier than July 5, 2019 for 2018-2019)
Governing Council Approve Policy and Rank & Review Members	Week of July 15, 2019
NOFA Policy Committee Meeting to Approve Policy and Application Process	Week of July 15, 2019
Policy and Applications Released	No later than Monday, July 22, 2019
Interested Parties Meeting/Webinar (Mandatory for new applicants)	Tuesday, July 23 (in-person) and Wednesday, July 24 (webinar)
Review Applications Due	Monday, August 5, 2019, 12noon
E-snaps Drafts Due	Wednesday, August 21, 2019, 12noon
Ranking and Review Process Meeting	Week of July 29, 2019
Applications Available for Ranking and Review	Tuesday, August 6, 2019
Ranking and Review Scores Due	Monday, August 19, 2019
Ranking and Review Score Review and Ranking Meeting	Tuesday, August 20, 2019
E-snaps Feedback Provided to Applicants	No later than Monday, August 26, 2019
Preliminary Data Scores Released to Applicants to Review/Appeal	No later than Thursday, August 22, 2019
Deadline for Applicants to Appeal Preliminary Data Score	Monday, August 26, 2019, 12noon
Ranking and Review Appeal Call (if necessary)	Tuesday, August 27, 2019
Governing Council Meeting to Approve Final Ranking	Between Thursday, August 29, 2019 and Friday, September 6, 2019
Final *E-snaps* Applications Due	Friday, September 6, 2019, 12noon
Applicants Notified of inclusion in CoC Application	Goal - Monday, September 9, 2019, but no later than Sunday, September 15, 2019
Publish CoC Application, Priority Listing, and All Attachments	Goal - Monday, September 16, 2019, but no later than Saturday, September 28, 2019
Notify Stakeholders/Community/Applicants that Everything is Published	Goal - Monday, September 16, 2019, but no later than Saturday, September 28, 2019
NOFA Submission	Goal - Thursday, September 19, 2019, but no later than Monday, September 30, 2019
Reply to any Solo Applicant	Within 30 days of receipt of notice of solo applicant

Atlanta Continuum of Care Policy for the HUD FY2019 CoC NOFA Competition.

Introduction

In response to the Notice of Funding Availability (NOFA) for the 2019 Continuum of Care (CoC) Program Competition that the Department of Housing and Urban Development (HUD) released on July 3, 2019, Partners for HOME (PFH), as the Collaborative Applicant for the Atlanta CoC, is providing the following guidance for the competition process.

Contact Info

If you have any questions about this process, please email:
Amy Zaremba
Deputy Director, Grants and Performance Management
Partners for Home – Atlanta CoC
amzaremba@atlantaga.gov

Summary

As the Collaborative Applicant for the Atlanta Continuum of Care (CoC), Partners for HOME is responsible for organizing, collecting, and submitting the CoC Consolidated Application for the FY2019 CoC funding. This includes the CoC Application as well as the CoC Priority Listing. Included in this process is the oversight of the local competition to determine the CoC Priority Listing composition.

This announcement is being provided in accordance with the HUD NOFA and related guidance, which can be found here: https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices. Some key points from the NOFA that will apply to project applications, as well as to the CoC application, are listed below. Additionally, updated information and materials will be posted on the Partners for HOME website, which can be found here: https://partnersforhome.org/funding. While this document will provide an overview of the NOFA and local Atlanta process, all interested parties and applicants should read the NOFA and all related materials in their entirety, as well the materials that will be posted, throughout this process, on the Partners for HOME website.

HUD NOFA Policy Priorities[1]

1) Ending homelessness for all persons.
2) Creating a systemic response to homelessness.
3) Strategically allocating and using resources.
4) Using an evidence- based approach.
5) Increasing employment.
6) Providing flexibility for Housing First with service participation requirements.

Atlanta CoC Guiding Principles[2]

1) Disrupt the system.
2) Create right-size solutions by population.
3) Realign and leverage resources.
4) Create a performance driven system.

[1] HUD FY2019 NOFA: https://files.hudexchange.info/resources/documents/FY-2019-CoC-Program-Competition-NOFA.pdf
[2] ClearPath: Atlanta's Five-Year Plan to Make Homelessness Rare, Brief, and Non-Recurring
https://partnersforhome.org/wp-content/uploads/2017/12/Partners-for-HOME-Strategic-Plan-Brochure_FINAL.pdf

Important Dates

Please refer to the Partners for HOME website for the complete timeline, but some important dates include:

NOFA Released	July 3, 2019
Policy and Applications Released	No later than July 22, 2019
Interested Parties Meeting/Webinar	July 23 (in person) and July 24 (webinar)
Review Applications Due	August 5, 2019, 12noon
E-snaps Drafts and all Required Attachments Due	August 21, 2019, 12noon
E-snaps Feedback Provided to Applicants	No later than August 26, 2019
Preliminary Scores Released to Applicants to Review	No later than August 22, 2019
Deadline for Applicants to Appeal Preliminary Score	August 26, 2019, 12noon
Final *E-snaps* Applications Due	September 6, 2019, 12noon
Applicants Notified of Inclusion in CoC Application	No later than September 15, 2019
NOFA Submission Due	No later than September 30, 2019

Ranking and Review

HUD is once again having CoCs rank project applications in two tiers. Tier One will consist of 94% of the CoC Annual Renewal Demand (ARD), which for the Atlanta CoC is approximately $6.92 million. Tier Two is the remaining 6% of the ARD plus the amount available to the CoC for bonus funding. For the Atlanta CoC, Tier Two totals approximately $766,000 ($400,410 remaining in the ARD plus $366,096 available for bonus funding).

Projects ranked in Tier One are relatively secure to be funded, while projects ranked in Tier Two are more vulnerable. HUD will fund projects in Tier Two based on a specific scoring criteria, including how the overall CoC application scores.

The Ranking and Review Committee, an independent group comprised of community members and representatives of the CoC, and approved by the Atlanta CoC Governing Council, will score and rank the individual projects based on HUD and CoC priorities and principles, which are consistent with those outlined in the NOFA. The recommendations from this Committee will be presented to the Governing Council for approval and they will then be announced to the CoC membership.

Recognizing the crucial roles coordinated entry and HMIS play in aligning with the HUD priorities and ending homelessness in the community, the HMIS and Coordinated Entry projects will be ranked in the middle of the Tier One projects.

With the above exception noted, in an effort to submit as strong an application as possible, the Ranking and Review Committee will also score and rank projects, primarily based on scores and criteria derived from the HUD priorities, as well as guidance provided in the NOFA. Due to the importance of coordinated entry and the housing first philosophy in addressing homelessness, the Ranking and Review Committee will also weigh those aspects with the project scores in determining their final ranking recommendation.

As the scoring criteria for renewal projects will be based primarily on performance data, newly awarded renewal projects which have not been operating long enough to have sufficient performance data and therefore cannot be ranked accordingly, will receive the median score for all data driven questions that cannot be derived.

New projects (explained in more detail next in this document) may be ranked above renewal projects that are underperforming. This includes new projects created from bonus funds. The Ranking and Review Committee will take project scores, project spending, NOFA guidance and strategy, and CoC principles into account when determining rank order.

New Projects

For this NOFA, HUD has outlined that funding for new projects would be available through bonus funds and reallocated funds, which can be from projected unspent funds from renewal projects or from funds recaptured from projects that will be reduced or not be put forth for renewal due to low scores. While HUD is allowing CoCs to submit new project applications for a few different project types (PSH, RRH, Joint TH-RRH, SSO for CE or HMIS), it is up to the CoC to determine the need for their community.

In *ClearPath*, Atlanta's strategic plan to end homelessness, there is the community goal of adding 205 PSH units over five years, through the annual HUD CoC NOFA competition. Therefore, any reallocated or bonus funding will be used for tenant-based rental assistance (TBRA) PSH. In other words, only new applications for Permanent Supportive Housing, utilizing TBRA, are being accepted by the Atlanta CoC for this NOFA cycle.

Consolidated Projects

Again this year, HUD is allowing agencies that have two or more projects of the same project type to apply to have the grants consolidated into one award. If an agency chooses to apply for a consolidated project, they should first contact the local field office to get confirmation that consolidation is appropriate. If so, then the agency needs to submit separate project applications and one consolidated application. The separate project applications will be ranked individually, with the consolidated project sharing the rank number of one of the projects. If HUD approves the consolidated project, there would be one award contact issued.

If an agency submits a consolidated project, the Rank and Review Committee will determine the placement of the project, in line with the ranking of the two separate projects (it will rank with one of the two).

Expansion Funding

HUD is permitting CoCs to allow renewal projects to submit a new project application, in addition to the renewal application, if an agency wishes to expand an existing funded project. However, since the Atlanta CoC is looking to use any reallocated or bonus funding for new TBRA PSH projects, there are no projects currently eligible for expansion.

Domestic Violence (DV) Bonus

This year, there is again a separate pool of funding available for CoCs to apply for projects specifically for survivors of domestic violence. A CoC can apply for Rapid Rehousing and Joint Transitional-Rapid Rehousing projects and one Supportive Services Only-Coordinated Entry (SSO-CE) project specifically to enhance the process for domestic violence situations. The Atlanta CoC can apply for up to approximately $527,000 and applications for RRH projects from agencies and an SSO-CE project from Partners for HOME, which will be RFPd out in the event it is awarded, will be accepted. The Ranking and Review Committee will review available data to ascertain the need for such dedicated projects and if applicable, select and rank any such projects. HUD will review the projects listed as DV bonus projects, and if selected, the projects will be removed from the CoC list and will be awarded funds from the separate pool. If HUD does not select a project that the CoC lists as a DV bonus project for the DV bonus funds, the project will remain on the CoC priority list and may be funded as a new project. However, since the Atlanta CoC is looking to use any non-DV bonus funding for new tenant-based rental assistance PSH projects only, any DV bonus applications selected for ranking will be ranked at the bottom of Tier Two, so that any available funds are first used for TBRA PSH.

Chronically Homeless Dedicated and Dedicated*PLUS*

All renewal PSH projects in the Atlanta CoC are currently 100% dedicated to serve the chronic homeless population. HUD is again allowing new and renewal projects to be either dedicated to serving people who are chronically homeless or to be Dedicated*PLUS* projects, which expands the population that can be served. However, since any PSH projects that are Dedicated*Plus* need to serve both individuals and families, the Atlanta CoC renewal projects will remain 100% dedicated to serve the chronically homeless population and all new project applications will also need to be dedicated to serve 100% chronically homeless.

General Information

In addition to submitting the project application and all related materials to Partners for HOME to be scored and ranked, all new and renewal applications must also complete the HUD application process in *e-snaps*. Failure to do so will result in disqualification for funding.

This is a competitive process, within the CoC as well as within all other CoCs nationwide. Submitting an application to be scored, completing the *e-snaps* process, and/or being included in the CoC application to HUD does not guarantee funding.

While Partners for HOME, as the Collaborative Applicant, will email additional details of the competition, information will also be posted on the CoC webpage (https://partnersforhome.org/funding). It is the responsibility of the applicants to ensure that they check the website, as well as the HUD Exchange website (https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices).

Appeals

In accordance with *24 CFR part 578* and the NOFA, applicants have the right to appeal if they believe that they were improperly denied the right to participate in the CoC planning process in a reasonable manner; were improperly denied or decreased funding; or were improperly denied a Certification of Consistency from the local government with the Consolidated Plan. The appeal must be carried out as outlined in the NOFA.

Disclaimer

Partners for Home reserves the right to update or correct any of the information provided in this document, in the event of additional guidance from HUD or inadvertent error or omission.

Relevant slides from presentation regarding the 30 day local competition deadline

PARTNERS FOR HOME

Atlanta CoC NOFA Interested Parties Meeting
July 23, 2019 (in-person)
July 24, 2019 (webinar)

Process

- Atlanta CoC Review and Tiering
  - New and renewal applications
    - Review applications and required documents – August 5, 12noon
    - *E-snaps* application and required uploads – August 21, 12noon
  - Ranking and Review Committee
- HUD Submission
  - CoC Application
  - Priority Listing
  - Agency Applications

Renewal Project Review Submission
August 5, 2019, 12noon

PARTNERS FOR HOME

- Review Application and Required Documents
  - *SurveyMonkey* online submission
  - A complete copy of all project documentation
  - Atlanta CoC MOU – will be posted and emailed
  - Atlanta CoC Supplemental Questionnaire – will be posted and emailed
  - A pdf from SAGE of the most recent APR that was submitted
  - A copy of any monitoring letters/correspondence (issues or not) since July 1, 2017
  - Any other documentation requested in the review process

New Projects (including DV Bonus)
Review Submission August 5, 2019, 12noon

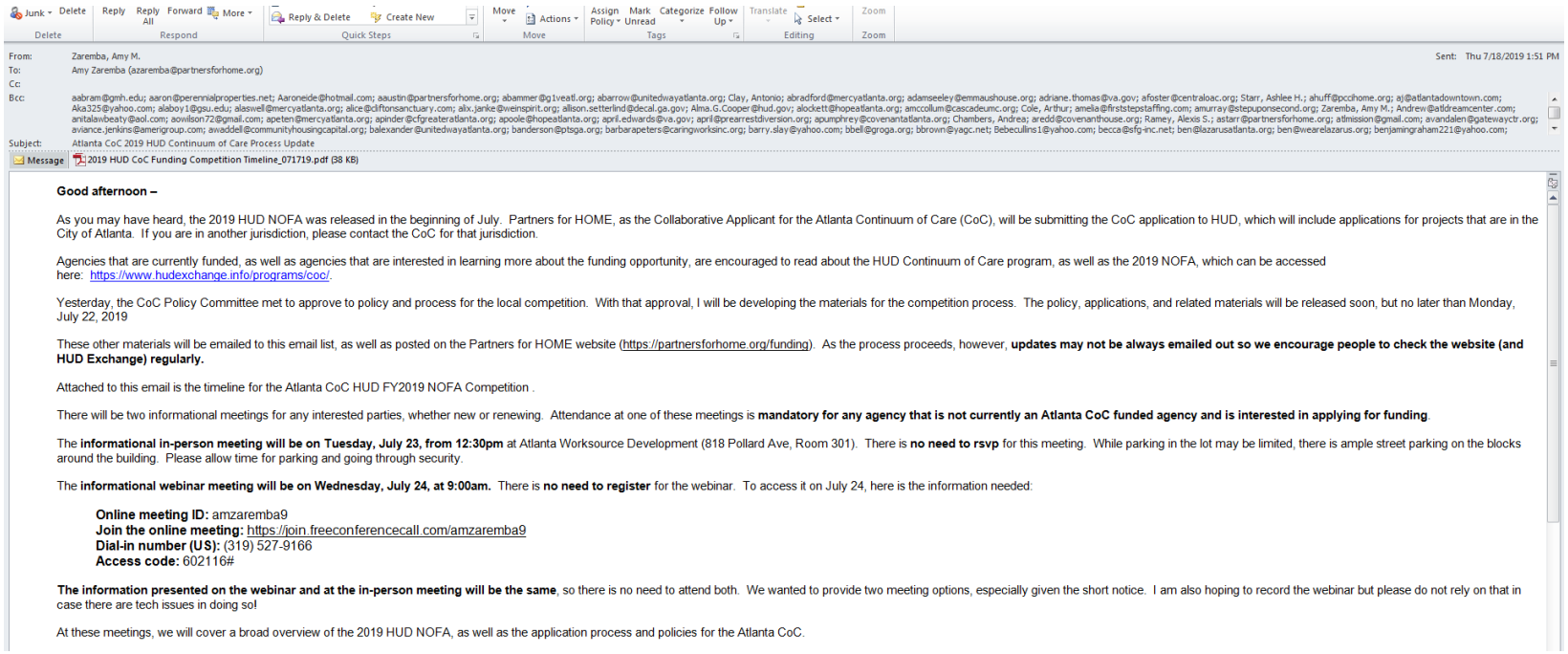
PARTNERS FOR HOME

- Review Application and Required Documents
  - *SurveyMonkey* online submission
  - Atlanta CoC MOU – will be posted and emailed
  - Atlanta CoC Supplemental Questionnaire – will be posted and emailed
  - Evidence of nonprofit status, if applicable
  - Most recent independent audit , if applicable
  - A complete copy of all project documentation, if already established
  - A copy of any monitoring letters/correspondence (issues or not) since July 1, 2017
  - Any other documentation requested in the review process

Timeline

Action	Date
NOFA Released	Wednesday, July 3, 2019
2017-2018 and 2018-2019 HMIS Data Pull	Beginning July 1, 2019 (no earlier than July 5, 2019 for 2018-2019)
Governing Council Approve Policy and Rank & Review Members	Week of July 15, 2019
NOFA Policy Committee Meeting to Approve Policy and Application Process	Week of July 15, 2019
Policy and Applications Released	No later than Monday, July 22, 2019
Interested Parties Meeting/Webinar (Mandatory for new applicants)	Tuesday, July 23 (in-person) and Wednesday, July 24 (webinar)
Review Applications Due	Monday, August 5, 2019, 12noon
E-snaps Drafts Due	Wednesday, August 21, 2019, 12noon
Ranking and Review Process Meeting	Week of July 29, 2019
Applications Available for Ranking and Review	Tuesday, August 6, 2019
Ranking and Review Scores Due	Monday, August 19, 2019
Ranking and Review Score Review and Ranking Meeting	Tuesday, August 20, 2019
E-snaps Feedback Provided to Applicants	No later than Monday, August 26, 2019
Preliminary Data Scores Released to Applicants to Review/Appeal	No later than Thursday, August 22, 2019
Deadline for Applicants to Appeal Preliminary Data Score	Monday, August 26, 2019, 12noon
Ranking and Review Appeal Call (if necessary)	Tuesday, August 27, 2019
Governing Council Meeting to Approve Final Ranking	Between Thursday, August 29, 2019 and Friday, September 6, 2019
Final *E-snaps* Applications Due	Friday, September 6, 2019, 12noon
Applicants Notified of inclusion in CoC Application	Goal - Monday, September 9, 2019, but no later than Sunday, September 15, 2019
Publish CoC Application, Priority Listing, and All Attachments	Goal - Monday, September 16, 2019, but no later than Saturday, September 28, 2019
Notify Stakeholders/Community/Applicants that Everything is Published	Goal - Monday, September 16, 2019, but no later than Saturday, September 28, 2019
NOFA Submission	Goal - Thursday, September 19, 2019, but no later than Monday, September 30, 2019
Reply to any Solo Applicant	Within 30 days of receipt of notice of solo applicant

Notice to 500+ people regarding local process opening soon, but no later than 07/22/19. (sent on 07/18/19)



Junk Delete | Reply Reply All Forward More | Reply & Delete Create New | Move Actions | Assign Policy Mark Unread Categorize Follow Up | Translate Select | Zoom

From: Zaremba, Amy M. Sent: Thu 7/18/2019 1:51 PM
To: Amy Zaremba (azaremba@partnersforhome.org)
Cc:
Bcc: aabram@gmh.edu; aaron@perennialproperties.net; Aaroneide@hotmail.com; aaustin@partnersforhome.org; abammer@g1veatl.org; abarrow@unitedwayatlanta.org; Clay, Antonio; abradford@mercyatlanta.org; adamseeley@emmaushouse.org; adriane.thomas@va.gov; afoster@centraloac.org; Starr, Ashlee H.; ahuff@pcchome.org; aj@atlantadowntown.com; Aka325@yahoo.com; alaboy1@gsu.edu; alaswell@mercyatlanta.org; alice@cliftonsanctuary.com; alix.janke@weinspirit.org; allison.setterlind@decal.ga.gov; Alma.G.Cooper@hud.gov; alockett@hopeatlanta.org; amccollum@cascadeumc.org; Cole, Arthur; amelia@firststepstaffing.com; amurray@stepuponsecond.org; Zaremba, Amy M.; Andrew@atldreamcenter.com; anitalawbeaty@aol.com; aowilson72@gmail.com; apeten@mercyatlanta.org; apinder@cfgreateratlanta.org; apoole@hopeatlanta.org; april.edwards@va.gov; april@prearrestdiversion.org; apumphrey@covenantatlanta.org; Chambers, Andrea; aredd@covenanthouse.org; Ramey, Alexis S.; astarr@partnersforhome.org; atlmission@gmail.com; avandalen@gatewayctr.org; aviance.jenkins@amerigroup.com; avaddell@communityhousingcapital.org; balexander@unitedwayatlanta.org; banderson@ptsga.org; barbarapeters@caringworksinc.org; barry.slay@yahoo.com; bbell@groga.org; bbrown@yagc.net; Bebecullins1@yahoo.com; becca@sfg-inc.net; ben@lazarusatlanta.org; ben@wearelazarus.org; benjamingraham221@yahoo.com;
Subject: Atlanta CoC 2019 HUD Continuum of Care Process Update
Message | 2019 HUD CoC Funding Competition Timeline_071719.pdf (38 KB)

Good afternoon –

As you may have heard, the 2019 HUD NOFA was released in the beginning of July. Partners for HOME, as the Collaborative Applicant for the Atlanta Continuum of Care (CoC), will be submitting the CoC application to HUD, which will include applications for projects that are in the City of Atlanta. If you are in another jurisdiction, please contact the CoC for that jurisdiction.

Agencies that are currently funded, as well as agencies that are interested in learning more about the funding opportunity, are encouraged to read about the HUD Continuum of Care program, as well as the 2019 NOFA, which can be accessed here: https://www.hudexchange.info/programs/coc/.

Yesterday, the CoC Policy Committee met to approve to policy and process for the local competition. With that approval, I will be developing the materials for the competition process. The policy, applications, and related materials will be released soon, but no later than Monday, July 22, 2019

These other materials will be emailed to this email list, as well as posted on the Partners for HOME website (https://partnersforhome.org/funding). As the process proceeds, however, **updates may not be always emailed out so we encourage people to check the website (and HUD Exchange) regularly.**

Attached to this email is the timeline for the Atlanta CoC HUD FY2019 NOFA Competition .

There will be two informational meetings for any interested parties, whether new or renewing. Attendance at one of these meetings is **mandatory for any agency that is not currently an Atlanta CoC funded agency and is interested in applying for funding**.

The **informational in-person meeting will be on Tuesday, July 23, from 12:30pm** at Atlanta Worksource Development (818 Pollard Ave, Room 301). There is **no need to rsvp** for this meeting. While parking in the lot may be limited, there is ample street parking on the blocks around the building. Please allow time for parking and going through security.

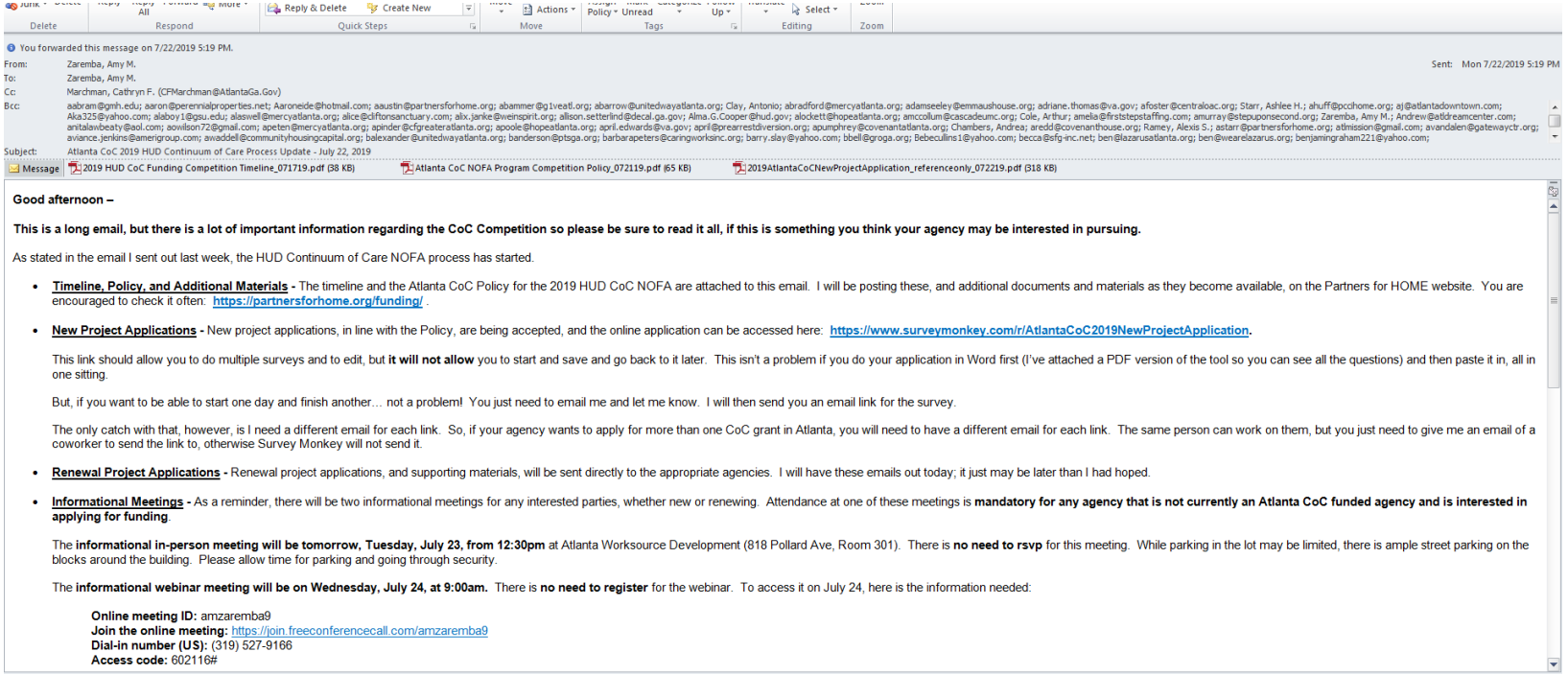
The **informational webinar meeting will be on Wednesday, July 24, at 9:00am.** There is **no need to register** for the webinar. To access it on July 24, here is the information needed:

Online meeting ID: amzaremba9
Join the online meeting: https://join.freeconferencecall.com/amzaremba9
Dial-in number (US): (319) 527-9166
Access code: 602116#

The information presented on the webinar and at the in-person meeting will be the same, so there is no need to attend both. We wanted to provide two meeting options, especially given the short notice. I am also hoping to record the webinar but please do not rely on that in case there are tech issues in doing so!

At these meetings, we will cover a broad overview of the 2019 HUD NOFA, as well as the application process and policies for the Atlanta CoC.

Notice to 500+ people regarding local applications and materials ready and posted, with CoC Competition Policy attached (showing scoring criteria). (sent on 07/22/19)



You forwarded this message on 7/22/2019 5:19 PM.

From: Zaremba, Amy M.
Sent: Mon 7/22/2019 5:19 PM
To: Zaremba, Amy M.
Cc: Marchman, Cathryn F. (CFMarchman@AtlantaGa.Gov)
Bcc: aabram@gmh.edu; aaron@perennialproperties.net; Aaroneide@hotmail.com; aaustin@partnersforhome.org; abammer@g1veatl.org; abarrow@unitedwayatlanta.org; Clay, Antonio; abradford@mercyatlanta.org; adamseeley@emmaushouse.org; adriane.thomas@va.gov; afoster@centraloac.org; Starr, Ashlee H.; ahuff@pccihome.org; aj@atlantadowntown.com; Aka325@yahoo.com; alaboy1@gsu.edu; alaswell@mercyatlanta.org; alice@cliftonsanctuary.com; alix.janke@weinspirit.org; allison.setterlind@decal.ga.gov; Alma.G.Cooper@hud.gov; alockett@hopeatlanta.org; amccollum@cascadeumc.org; Cole, Arthur; amelia@firststepstaffing.com; amurray@stepuponsecond.org; Zaremba, Amy M.; Andrew@atidreamcenter.com; anitalawbeaty@aol.com; aowilson72@gmail.com; apeten@mercyatlanta.org; apinder@cfgreateratlanta.org; apoole@hopeatlanta.org; april.edwards@va.gov; april@prearrestdiversion.org; apumphrey@covenantatlanta.org; Chambers, Andrea; aredd@covenanthouse.org; Ramey, Alexis S.; astarr@partnersforhome.org; atmisson@gmail.com; avandalen@gatewayctr.org; aviance.jenkins@amerigroup.com; awaddell@communityhousingcapital.org; balexander@unitedwayatlanta.org; banderson@ptsga.org; barbarapeters@caringworksinc.org; barry.slay@yahoo.com; bbell@groga.org; Bebecullins1@yahoo.com; becca@sfg-inc.net; ben@lazarusatlanta.org; ben@wearelazarus.org; benjamingraham221@yahoo.com;
Subject: Atlanta CoC 2019 HUD Continuum of Care Process Update - July 22, 2019

Message | 2019 HUD CoC Funding Competition Timeline_071719.pdf (38 KB) | Atlanta CoC NOFA Program Competition Policy_072119.pdf (65 KB) | 2019AtlantaCoCNewProjectApplication_referenceonly_072219.pdf (318 KB)

Good afternoon –

This is a long email, but there is a lot of important information regarding the CoC Competition so please be sure to read it all, if this is something you think your agency may be interested in pursuing.

As stated in the email I sent out last week, the HUD Continuum of Care NOFA process has started.

- **Timeline, Policy, and Additional Materials -** The timeline and the Atlanta CoC Policy for the 2019 HUD CoC NOFA are attached to this email. I will be posting these, and additional documents and materials as they become available, on the Partners for HOME website. You are encouraged to check it often: **https://partnersforhome.org/funding/** .
- **New Project Applications -** New project applications, in line with the Policy, are being accepted, and the online application can be accessed here: **https://www.surveymonkey.com/r/AtlantaCoC2019NewProjectApplication.**

  This link should allow you to do multiple surveys and to edit, but **it will not allow** you to start and save and go back to it later. This isn't a problem if you do your application in Word first (I've attached a PDF version of the tool so you can see all the questions) and then paste it in, all in one sitting.

  But, if you want to be able to start one day and finish another… not a problem! You just need to email me and let me know. I will then send you an email link for the survey.

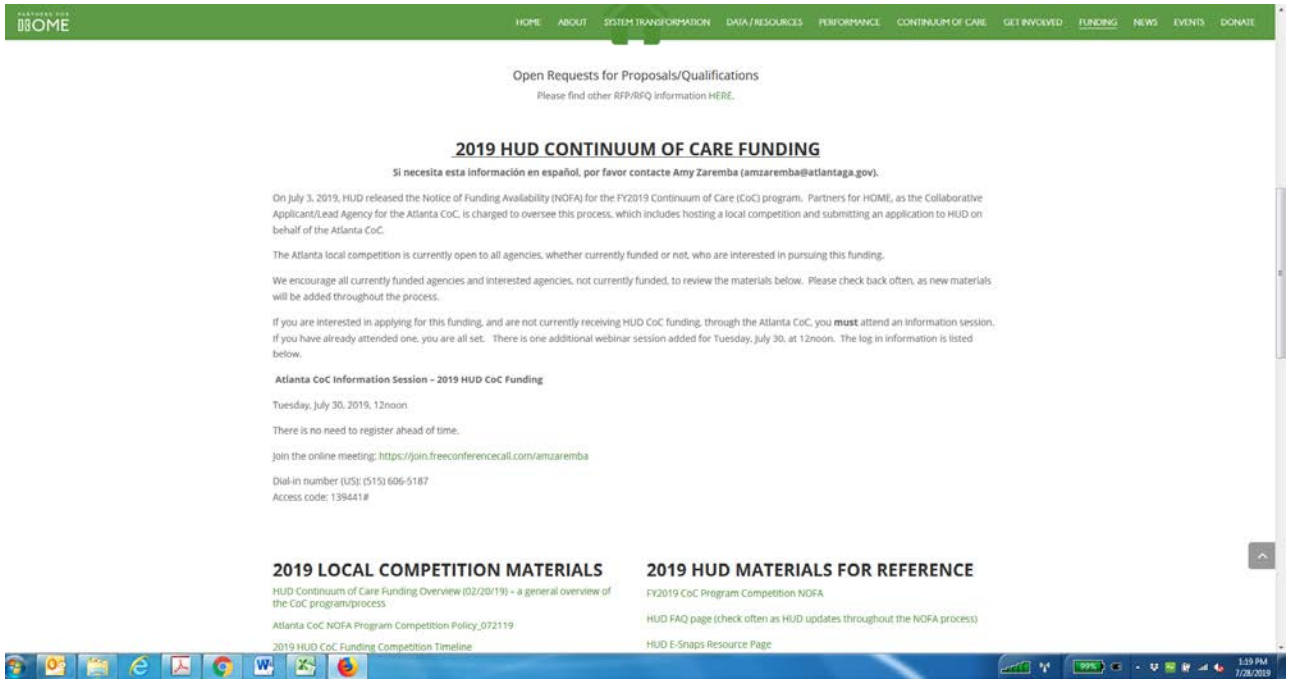
  The only catch with that, however, is I need a different email for each link. So, if your agency wants to apply for more than one CoC grant in Atlanta, you will need to have a different email for each link. The same person can work on them, but you just need to give me an email of a coworker to send the link to, otherwise Survey Monkey will not send it.
- **Renewal Project Applications -** Renewal project applications, and supporting materials, will be sent directly to the appropriate agencies. I will have these emails out today; it just may be later than I had hoped.
- **Informational Meetings -** As a reminder, there will be two informational meetings for any interested parties, whether new or renewing. Attendance at one of these meetings is **mandatory for any agency that is not currently an Atlanta CoC funded agency and is interested in applying for funding**.

  The **informational in-person meeting will be tomorrow, Tuesday, July 23, from 12:30pm** at Atlanta Worksource Development (818 Pollard Ave, Room 301). There is **no need to rsvp** for this meeting. While parking in the lot may be limited, there is ample street parking on the blocks around the building. Please allow time for parking and going through security.

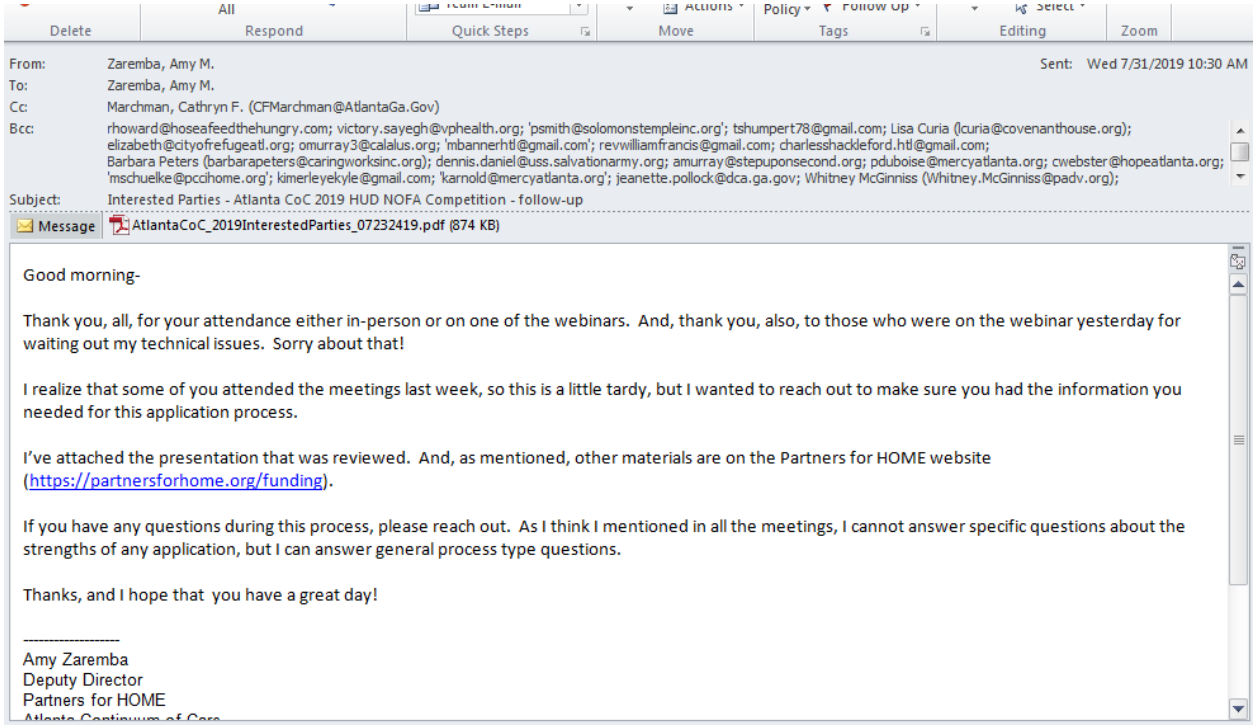
  The **informational webinar meeting will be on Wednesday, July 24, at 9:00am.** There is **no need to register** for the webinar. To access it on July 24, here is the information needed:

  Online meeting ID: amzaremba9
  Join the online meeting: https://join.freeconferencecall.com/amzaremba9
  Dial-in number (US): (319) 527-9166
  Access code: 602116#

Screenshot of website showing local process is open. (posted on 07/22/19; but screenshot 07/28/19)



Follow-up notice sent with presentation slides, which includes scoring criteria overview (sent on 07/31/19)



Delete | All | Respond | Quick Steps | Actions | Move | Policy | Follow Up | Tags | Select | Editing | Zoom

From: Zaremba, Amy M. Sent: Wed 7/31/2019 10:30 AM
To: Zaremba, Amy M.
Cc: Marchman, Cathryn F. (CFMarchman@AtlantaGa.Gov)
Bcc: rhoward@hoseafeedthehungry.com; victory.sayegh@vphealth.org; 'psmith@solomonstempleinc.org'; tshumpert78@gmail.com; Lisa Curia (lcuria@covenanthouse.org); elizabeth@cityofrefugeatl.org; omurray3@calalus.org; 'mbannerhtl@gmail.com'; revwilliamfrancis@gmail.com; charlesshackleford.htl@gmail.com; Barbara Peters (barbarapeters@caringworksinc.org); dennis.daniel@uss.salvationarmy.org; amurray@stepuponsecond.org; pduboise@mercyatlanta.org; cwebster@hopeatlanta.org; 'mschuelke@pccihome.org'; kimerleyekyle@gmail.com; 'karnold@mercyatlanta.org'; jeanette.pollock@dca.ga.gov; Whitney McGinniss (Whitney.McGinniss@padv.org);
Subject: Interested Parties - Atlanta CoC 2019 HUD NOFA Competition - follow-up

Message | AtlantaCoC_2019InterestedParties_07232419.pdf (874 KB)

Good morning-

Thank you, all, for your attendance either in-person or on one of the webinars. And, thank you, also, to those who were on the webinar yesterday for waiting out my technical issues. Sorry about that!

I realize that some of you attended the meetings last week, so this is a little tardy, but I wanted to reach out to make sure you had the information you needed for this application process.

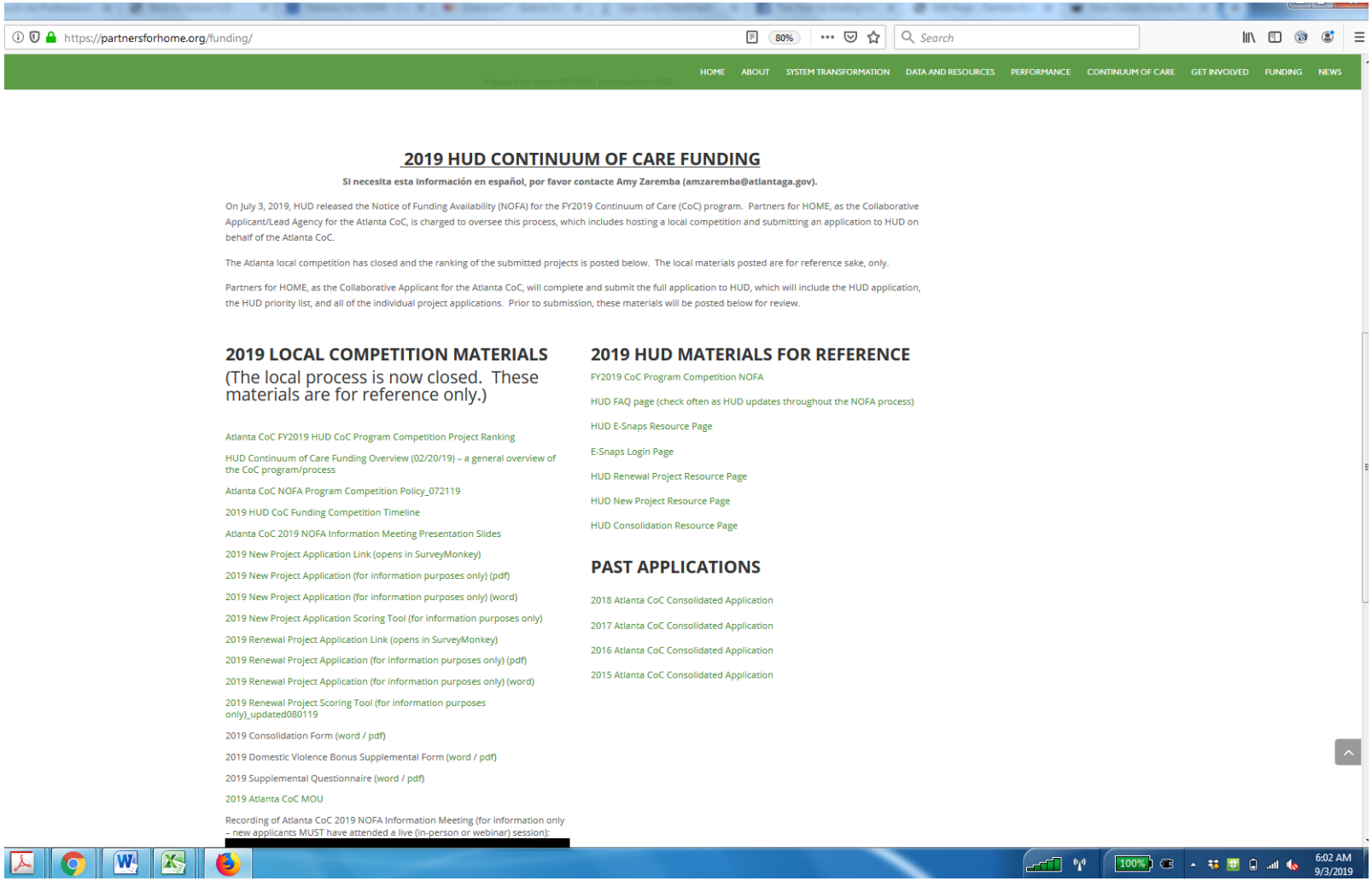
I've attached the presentation that was reviewed. And, as mentioned, other materials are on the Partners for HOME website (https://partnersforhome.org/funding).

If you have any questions during this process, please reach out. As I think I mentioned in all the meetings, I cannot answer specific questions about the strengths of any application, but I can answer general process type questions.

Thanks, and I hope that you have a great day!

Amy Zaremba
Deputy Director
Partners for HOME
Atlanta Continuum of Care

Screenshot of website showing scoring materials posted (posted 7/31/19, as stated in email above)



Atlanta Continuum of Care Policy for the HUD FY2019 CoC NOFA Competition.

Introduction

In response to the Notice of Funding Availability (NOFA) for the 2019 Continuum of Care (CoC) Program Competition that the Department of Housing and Urban Development (HUD) released on July 3, 2019, Partners for HOME (PFH), as the Collaborative Applicant for the Atlanta CoC, is providing the following guidance for the competition process.

Contact Info

If you have any questions about this process, please email:
Amy Zaremba
Deputy Director, Grants and Performance Management
Partners for Home – Atlanta CoC
amzaremba@atlantaga.gov

Summary

As the Collaborative Applicant for the Atlanta Continuum of Care (CoC), Partners for HOME is responsible for organizing, collecting, and submitting the CoC Consolidated Application for the FY2019 CoC funding. This includes the CoC Application as well as the CoC Priority Listing. Included in this process is the oversight of the local competition to determine the CoC Priority Listing composition.

This announcement is being provided in accordance with the HUD NOFA and related guidance, which can be found here: https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices. Some key points from the NOFA that will apply to project applications, as well as to the CoC application, are listed below. Additionally, updated information and materials will be posted on the Partners for HOME website, which can be found here: https://partnersforhome.org/funding. While this document will provide an overview of the NOFA and local Atlanta process, all interested parties and applicants should read the NOFA and all related materials in their entirety, as well the materials that will be posted, throughout this process, on the Partners for HOME website.

HUD NOFA Policy Priorities[1]

1) Ending homelessness for all persons.
2) Creating a systemic response to homelessness.
3) Strategically allocating and using resources.
4) Using an evidence- based approach.
5) Increasing employment.
6) Providing flexibility for Housing First with service participation requirements.

Atlanta CoC Guiding Principles[2]

1) Disrupt the system.
2) Create right-size solutions by population.
3) Realign and leverage resources.
4) Create a performance driven system.

[1] HUD FY2019 NOFA: https://files.hudexchange.info/resources/documents/FY-2019-CoC-Program-Competition-NOFA.pdf
[2] ClearPath: Atlanta's Five-Year Plan to Make Homelessness Rare, Brief, and Non-Recurring https://partnersforhome.org/wp-content/uploads/2017/12/Partners-for-HOME-Strategic-Plan-Brochure_FINAL.pdf

Important Dates

Please refer to the Partners for HOME website for the complete timeline, but some important dates include:

NOFA Released	July 3, 2019
Policy and Applications Released	No later than July 22, 2019
Interested Parties Meeting/Webinar	July 23 (in person) and July 24 (webinar)
Review Applications Due	August 5, 2019, 12noon
E-snaps Drafts and all Required Attachments Due	August 21, 2019, 12noon
E-snaps Feedback Provided to Applicants	No later than August 26, 2019
Preliminary Scores Released to Applicants to Review	No later than August 22, 2019
Deadline for Applicants to Appeal Preliminary Score	August 26, 2019, 12noon
Final *E-snaps* Applications Due	September 6, 2019, 12noon
Applicants Notified of Inclusion in CoC Application	No later than September 15, 2019
NOFA Submission Due	No later than September 30, 2019

Ranking and Review

HUD is once again having CoCs rank project applications in two tiers. Tier One will consist of 94% of the CoC Annual Renewal Demand (ARD), which for the Atlanta CoC is approximately $6.92 million. Tier Two is the remaining 6% of the ARD plus the amount available to the CoC for bonus funding. For the Atlanta CoC, Tier Two totals approximately $766,000 ($400,410 remaining in the ARD plus $366,096 available for bonus funding).

Projects ranked in Tier One are relatively secure to be funded, while projects ranked in Tier Two are more vulnerable. HUD will fund projects in Tier Two based on a specific scoring criteria, including how the overall CoC application scores.

The Ranking and Review Committee, an independent group comprised of community members and representatives of the CoC, and approved by the Atlanta CoC Governing Council, will score and rank the individual projects based on HUD and CoC priorities and principles, which are consistent with those outlined in the NOFA. The recommendations from this Committee will be presented to the Governing Council for approval and they will then be announced to the CoC membership.

Recognizing the crucial roles coordinated entry and HMIS play in aligning with the HUD priorities and ending homelessness in the community, the HMIS and Coordinated Entry projects will be ranked in the middle of the Tier One projects.

With the above exception noted, in an effort to submit as strong an application as possible, the Ranking and Review Committee will also score and rank projects, primarily based on scores and criteria derived from the HUD priorities, as well as guidance provided in the NOFA. Due to the importance of coordinated entry and the housing first philosophy in addressing homelessness, the Ranking and Review Committee will also weigh those aspects with the project scores in determining their final ranking recommendation.

As the scoring criteria for renewal projects will be based primarily on performance data, newly awarded renewal projects which have not been operating long enough to have sufficient performance data and therefore cannot be ranked accordingly, will receive the median score for all data driven questions that cannot be derived.

New projects (explained in more detail next in this document) may be ranked above renewal projects that are underperforming. This includes new projects created from bonus funds. The Ranking and Review Committee will take project scores, project spending, NOFA guidance and strategy, and CoC principles into account when determining rank order.

New Projects

For this NOFA, HUD has outlined that funding for new projects would be available through bonus funds and reallocated funds, which can be from projected unspent funds from renewal projects or from funds recaptured from projects that will be reduced or not be put forth for renewal due to low scores. While HUD is allowing CoCs to submit new project applications for a few different project types (PSH, RRH, Joint TH-RRH, SSO for CE or HMIS), it is up to the CoC to determine the need for their community.

In *ClearPath*, Atlanta's strategic plan to end homelessness, there is the community goal of adding 205 PSH units over five years, through the annual HUD CoC NOFA competition. Therefore, any reallocated or bonus funding will be used for tenant-based rental assistance (TBRA) PSH. In other words, only new applications for Permanent Supportive Housing, utilizing TBRA, are being accepted by the Atlanta CoC for this NOFA cycle.

Consolidated Projects

Again this year, HUD is allowing agencies that have two or more projects of the same project type to apply to have the grants consolidated into one award. If an agency chooses to apply for a consolidated project, they should first contact the local field office to get confirmation that consolidation is appropriate. If so, then the agency needs to submit separate project applications and one consolidated application. The separate project applications will be ranked individually, with the consolidated project sharing the rank number of one of the projects. If HUD approves the consolidated project, there would be one award contact issued.

If an agency submits a consolidated project, the Rank and Review Committee will determine the placement of the project, in line with the ranking of the two separate projects (it will rank with one of the two).

Expansion Funding

HUD is permitting CoCs to allow renewal projects to submit a new project application, in addition to the renewal application, if an agency wishes to expand an existing funded project. However, since the Atlanta CoC is looking to use any reallocated or bonus funding for new TBRA PSH projects, there are no projects currently eligible for expansion.

Domestic Violence (DV) Bonus

This year, there is again a separate pool of funding available for CoCs to apply for projects specifically for survivors of domestic violence. A CoC can apply for Rapid Rehousing and Joint Transitional-Rapid Rehousing projects and one Supportive Services Only-Coordinated Entry (SSO-CE) project specifically to enhance the process for domestic violence situations. The Atlanta CoC can apply for up to approximately $527,000 and applications for RRH projects from agencies and an SSO-CE project from Partners for HOME, which will be RFPd out in the event it is awarded, will be accepted. The Ranking and Review Committee will review available data to ascertain the need for such dedicated projects and if applicable, select and rank any such projects. HUD will review the projects listed as DV bonus projects, and if selected, the projects will be removed from the CoC list and will be awarded funds from the separate pool. If HUD does not select a project that the CoC lists as a DV bonus project for the DV bonus funds, the project will remain on the CoC priority list and may be funded as a new project. However, since the Atlanta CoC is looking to use any non-DV bonus funding for new tenant-based rental assistance PSH projects only, any DV bonus applications selected for ranking will be ranked at the bottom of Tier Two, so that any available funds are first used for TBRA PSH.

Chronically Homeless Dedicated and Dedicated*PLUS*

All renewal PSH projects in the Atlanta CoC are currently 100% dedicated to serve the chronic homeless population. HUD is again allowing new and renewal projects to be either dedicated to serving people who are chronically homeless or to be Dedicated*PLUS* projects, which expands the population that can be served. However, since any PSH projects that are Dedicated*Plus* need to serve both individuals and families, the Atlanta CoC renewal projects will remain 100% dedicated to serve the chronically homeless population and all new project applications will also need to be dedicated to serve 100% chronically homeless.

General Information

In addition to submitting the project application and all related materials to Partners for HOME to be scored and ranked, all new and renewal applications must also complete the HUD application process in *e-snaps*. Failure to do so will result in disqualification for funding.

This is a competitive process, within the CoC as well as within all other CoCs nationwide. Submitting an application to be scored, completing the *e-snaps* process, and/or being included in the CoC application to HUD does not guarantee funding.

While Partners for HOME, as the Collaborative Applicant, will email additional details of the competition, information will also be posted on the CoC webpage (https://partnersforhome.org/funding). It is the responsibility of the applicants to ensure that they check the website, as well as the HUD Exchange website (https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices).

Appeals

In accordance with *24 CFR part 578* and the NOFA, applicants have the right to appeal if they believe that they were improperly denied the right to participate in the CoC planning process in a reasonable manner; were improperly denied or decreased funding; or were improperly denied a Certification of Consistency from the local government with the Consolidated Plan. The appeal must be carried out as outlined in the NOFA.

Disclaimer

Partners for Home reserves the right to update or correct any of the information provided in this document, in the event of additional guidance from HUD or inadvertent error or omission.

(Relevant slides showing local process and scoring criteria from informational meetings)

PARTNERS FOR HOME

Atlanta CoC NOFA Interested Parties Meeting
July 23, 2019 (in-person)
July 24, 2019 (webinar)

Disclaimer

- This is a GENERAL overview of the HUD and Atlanta CoC NOFA processes
- Applicants are responsible for reading the NOFA, regulations, and other related information as it is released on HUD's web site (https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices), as well as all related Atlanta-based materials (https://partnersforhome.org/funding).

PARTNERS FOR HOME

CoC Program Description

As stated in FY2019 NOFA:

"The CoC Program (24 CFR part 578) is designed to promote a community-wide commitment to the goal of ending homelessness; to provide funding…to quickly re-house (people who are) homeless…while minimizing the trauma and dislocation caused by homelessness; to promote access to and effective utilization of mainstream programs by homeless; and to optimize self-sufficiency among those experiencing homelessness."

PARTNERS FOR HOME

2019 HUD Priorities for Funding

- Ending homelessness for all persons.
- Creating a systemic response to homelessness.
- Strategically allocating and using resources.
- Using an evidence- based approach.*
  - Prioritize projects based on data, cost-effectiveness, impact on positive housing outcomes
- Increasing employment.*

* New for 2019

PARTNERS FOR HOME

2019 HUD Priorities for Funding (cont.)

- Providing flexibility for Housing First with service participation requirements. *
  - Priority to rapidly place people into permanent housing without preconditions, but allow for flexibility to use service participation requirements after housing stabilization.
  - However, in line with the Housing First philosophy and the goals of the Atlanta CoC, the Policy Committee and the CoC maintains that Housing First has proven to be most effective in not only securing housing, but maintaining it, therefore we will remain HF throughout

* New for 2019

PARTNERS FOR HOME

Atlanta Priorities

- End Veteran Homelessness by 2017
- End Chronic Homelessness by 2019
- End Youth Homelessness by 2020
- End Family Homelessness by 2020

Guiding Principles

- Disrupt the system.
- Create right-size solutions by population.
- Realign and leverage resources.
- Create a performance driven system.

PARTNERS FOR HOME

Renewal Project Scoring – will be posted

- Data
  - Populations and Subpopulations
  - Housing Stability
  - Increase in Income
  - Increase in Benefits
- Program Policies and Procedures
  - Program Entry and Ongoing Participation
  - Coordinated Entry Participation and Responsiveness
  - Adherence to Housing First (not only on paper but in practice)
- Spend Down and Cost Efficiency
- Monitoring and Site Visit Audits
- Data Quality and Responsiveness
- CoC Participation and Responsiveness
- Utilization Rate/Move-In Timeframe

PARTNERS FOR HOME

New Project Scoring – will be posted

- Threshold Review
- Applicant Experience
- Management Structure
- Project Summary and Overall Quality of Application
- Ending Chronic Homelessness
- High Barriers to Housing and/or Special Needs
- Services Offered
- Populations and Sub-Populations
- Housing Stability
- Project Participant Income
- Budget
- Match
- Other Factors

Renewal Project Review Submission
August 5, 2019, 12noon

PARTNERS FOR HOME

- Review Application and Required Documents
  - *SurveyMonkey* online submission
  - A complete copy of all project documentation
  - Atlanta CoC MOU – will be posted and emailed
  - Atlanta CoC Supplemental Questionnaire – will be posted and emailed
  - A pdf from SAGE of the most recent APR that was submitted
  - A copy of any monitoring letters/correspondence (issues or not) since July 1, 2017
  - Any other documentation requested in the review process

New Projects (including DV Bonus)
Review Submission August 5, 2019, 12noon

- Review Application and Required Documents
  - *SurveyMonkey* online submission
  - Atlanta CoC MOU – will be posted and emailed
  - Atlanta CoC Supplemental Questionnaire – will be posted and emailed
  - Evidence of nonprofit status, if applicable
  - Most recent independent audit , if applicable
  - A complete copy of all project documentation, if already established
  - A copy of any monitoring letters/correspondence (issues or not) since July 1, 2017
  - Any other documentation requested in the review process

Atlanta CoC Ranking and Review Process

- Committee duties
  - Review projects and scores
  - Accept or reject projects
  - Rank into Tiers 1 or 2 all accepted projects
    - NOFA Policy Committee
      - HMIS and Coordinated Entry – Tier 1
      - Newer projects that do not have data to be scored, will receive the median of the like scores
      - Rank based on scores, NOFA and HUD guidance and priorities, and ClearPath
      - Reallocate based on underspending and underperforming
  - Present recommendation to Governing Council for approval
- Notify each applicant in writing of the decision, and if rejected the reasons for the decision

Timeline

Action	Date
NOFA Released	Wednesday, July 3, 2019
2017-2018 and 2018-2019 HMIS Data Pull	Beginning July 1, 2019 (no earlier than July 5, 2019 for 2018-2019)
Governing Council Approve Policy and Rank & Review Members	Week of July 15, 2019
NOFA Policy Committee Meeting to Approve Policy and Application Process	Week of July 15, 2019
Policy and Applications Released	No later than Monday, July 22, 2019
Interested Parties Meeting/Webinar (Mandatory for new applicants)	Tuesday, July 23 (in-person) and Wednesday, July 24 (webinar)
Review Applications Due	Monday, August 5, 2019, 12noon
E-snaps Drafts Due	Wednesday, August 21, 2019, 12noon
Ranking and Review Process Meeting	Week of July 29, 2019
Applications Available for Ranking and Review	Tuesday, August 6, 2019
Ranking and Review Scores Due	Monday, August 19, 2019
Ranking and Review Score Review and Ranking Meeting	Tuesday, August 20, 2019
E-snaps Feedback Provided to Applicants	No later than Monday, August 26, 2019
Preliminary Data Scores Released to Applicants to Review/Appeal	No later than Thursday, August 22, 2019
Deadline for Applicants to Appeal Preliminary Data Score	Monday, August 26, 2019, 12noon
Ranking and Review Appeal Call (if necessary)	Tuesday, August 27, 2019
Governing Council Meeting to Approve Final Ranking	Between Thursday, August 29, 2019 and Friday, September 6, 2019
Final *E-snaps* Applications Due	Friday, September 6, 2019, 12noon
Applicants Notified of inclusion in CoC Application	Goal - Monday, September 9, 2019, but no later than Sunday, September 15, 2019
Publish CoC Application, Priority Listing, and All Attachments	Goal - Monday, September 16, 2019, but no later than Saturday, September 28, 2019
Notify Stakeholders/Community/Applicants that Everything is Published	Goal - Monday, September 16, 2019, but no later than Saturday, September 28, 2019
NOFA Submission	Goal - Thursday, September 19, 2019, but no later than Monday, September 30, 2019
Reply to any Solo Applicant	Within 30 days of receipt of notice of solo applicant

Agency and Project Name:
Reviewer Name:

Renewal Scoring Tool, referenced in several earlier notices, showing objective criteria)

Category	Possible Points	Score
Program Policies & Procedures - Program Entry and Continued Program Participation	**Q15 - Q18 - Agencies were to self-report and explain how many clients were accepted and denied from Coordinated Entry (CE) and how many came from outside of CE.**	
	2 points if they report 100% participants are from CE, and if there were no CE denials, unless justifiable, and if no enrollments did not come from CE. **0 points if any of the above is not indicated.** **(2 possible points)**	
	Q15 - Q18 Comments (no point value; for info only):	
	Q19 - Agencies were asked to indicate which, if any, of situations would prevent someone from being accepted into the program. ****PFH staff will provide input on actual situations and will score on that, and provide info for group meeting.****	
	2 points if "None of the Above" was selected **0 points if any other options were selected** **(2 possible points)**	
	Q20 Comments (no point value; for info only):	
	Q21 - Agencies were asked to indicate which situations a participant not be terminated for. ****PFH staff will provide input on actual situations and will score on that, and provide info for group meeting.****	
	2 points if all of the options (five total: failure to particpate in servies; failure to make progress; loss of income; any other activity not in a lease; failure to pay rent) are listed. **0 points if there are less than all five listed.** **(2 possible points)**	
	Q22 Comments (no point value; for info only):	
	Q23 - Agencies were asked to indicate if they use a harm reduction model and to provide a specific example. ****PFH staff will provide input on actual situations and will score on that, and provide info for group meeting.****	
	2 points if the project indicated a harm-reduction model was used and if a specific example was provided. Please note, simply stating, for example, that in the case of substance use, an agency encourages participants to not use, is not a specific example. **0 points if the project does not use a harm-reduction model or if they did not provide a specific example.** **(2 possible points)**	
	Q24 Comments (no point value; for info only):	
	Q25 - Agencies were asked to indicate if they had specific policies to prevent eviction. ****PFH staff will provide input on actual situations and will score on that, and provide info for group meeting.****	
	2 points if "yes" was selected and if they included the specific policies in their documents. **0 points if "no" was selected or if they selected yes, but did not include the policy.** **(2 possible points)**	
	Q26 Comments (no point value; for info only):	
	Q27 - Agencies were asked to indicate how many households were evicted and to explain the response. ****PFH staff will provide input on actual data and will score on that, and provide info for group meeting.****	

	1 point if no evictions or if any eviction was reasonable and in line with the agency policy. 0 points if there were any evictions that were not reasonable or in line with the policy or if no policy was included (since there would be no way to verify any eviction was in line with it!). (1 possible point)	
	Q28 - Agencies were asked to indicate which, if any, situations were required for participants to move in. **PFH staff will provide input on actual situations and will score on that, and provide info for group meeting.**	Score
	2 points if "None" was selected (aside from specific disabling condition, if indicated in comments that the grant dictated as such, or ID, as this was determined to be allowable) 0 points if any other options were selected (2 possible points)	
	Q29 Comments and program materials (no point value; for info only):	
	TOTAL (13 total possible points)	0

Category	Possible Points	Score
Populations and Sub-Populations	Q32 (Confirm with Data Doc) - Agencies were required to report the actual percentages of various sub-populations that were served over the course of one year.	
	If 7–10 sub-populations are 40% or more = 3 points If 4–6 sub-populations are 40% or more = 2 points If 2 or 3 sub-populations are 40% or more = 1 point (3 possible points)	

Category	Possible Points	Score
Housing Stability	Q33a (APR July 1, 2018 – June, 30, 2019) (Confirm with Data Doc) - Of the persons who exited, percent who exited to a positive housing destination	
	100% (or no exits) = 6 points 92% - 99% = 3 points 86 - 91% = 1 point Below 85% = 0 points (6 possible points)	
	Q33 (Confirm with Data Doc) - Increase in percent of exits to permanent housing	Score
	2018-2019 (Q33a) is higher or equal to 2017-2018 (Q33b), or both are 100% (or no exits) = 2 points 2017-2018 (Q33b) is higher or equal than 2018-2019 (Q33a), unless both are 100% (or no exits) = 0 points (2 possible points)	
	Q35a (APR July 1, 2018 – June, 30, 2019) (Confirm with Data Doc) - Percent who maintained or obtained other permanent housing	Score
	100% = 6 points 92% - 99% = 3 points 86 - 91% = 1 point Below 85% = 0 points (6 possible points)	
	Q38 (Confirm with Data Doc) Increase in housing stability	Score
	2018-2019 (Q35a) is higher or equal to 2017-2018 (Q35b), or both are 100% = 2 points 2017-2018 (Q35b) is higher or equal than 2018-2019 (Q35a), unless both are 100% = 0 points (2 possible points)	
	Q34 and Q36 - Comments (no point value; for info only):	
	TOTAL (16 total possible points)	0

Category	Possible Points	Score
	Q37a (APR July 1, 2018 – June, 30, 2019) (Confirm with Data Doc) - Gain or Increase in Earned Income	
	20% or above = 3 points 15 - 19%% = 1 point Below 15% = 0 points (3 possible points)	
	Q37 (Confirm with Data Doc) - Gain or Increase in Earned Income	Score

Project Participant Income	2018 - 2019 (Q37a) is higher than 2017 - 2018 (Q37b) (or both are 100%) = 2 points 2017 - 2018 (Q37b) is higher or equal than 2018 - 2019 (Q37a), unless both are 100% = 0 points (2 possible points)	
	Q38b (APR July 1, 2018 – June, 30, 2019) (Confirm with Data Doc) - Gain or Increase in Other Income	Score
	20% or above = 3 points 15 - 19%% = 1 point Below 15% = 0 points (3 possible points)	
	Q38 (Confirm with Data Doc) - Gain or Increase in Any Income	Score
	2018 - 2019 (Q38a) is higher than 2017-2018 (Q38b) (or both are 100%) = 2 points 2017 - 2018 (Q38b) is higher or equal than 2018 - 2019 (Q38a), unless both are 100% = 0 points (2 possible points)	
	Q39 - Comments (no point value; for info only):	
	TOTAL (10 total possible points)	0

Category	Possible Points	Score
Mainstream (Non-Cash) Benefits	Q40a (APR July 1, 2018 – June, 30, 2019) (Confirm with Data Doc) - Mainstream (Non-Cash) Benefits	
	85% or above = 3 points 75% - 84%% = 1 point Below 75% = 0 points (3 possible points)	
	Q40 (Confirm with Data Doc) - Increase in Mainstream Benefits	
	2018 - 2019 (Q40a) is higher than 2017 - 2018 (Q40b), or both are 100% = 2 points 2017 - 2018 (Q40b) is higher than or equal to 2018 - 2019 (Q40a), unless both are 100% = 0 points (2 possible points)	
	Q41 Comments (no point value; for info only):	
	Q42a (APR July 1, 2018 – June, 30, 2019) (Confirm with Data Doc) - Health Insurance - Stayers	
	75% or above = 2 points 65% - 74%% = 1 point Below 65% = 0 points (2 possible points)	
	Q42a and Q43a (Confirm with Data Doc) - Health Insurance Increase - Stayers	
	2018 - 2019 (Q42a) is higher than 2017 - 2018 (Q43a), or both are 100% = 1 point 2017 - 2018 (Q42a) is higher than or equal to 2018 - 2019 (Q43a), unless both are 100% = 0 points (1 possible point)	
	Q42b (APR July 1, 2018 – June, 30, 2019) (Confirm with Data Doc) - Health Insurance - Leavers	
	75% or above = 2 points 65% - 74%% = 1 point Below 65% = 0 points (2 possible points)	
	Q42b and Q43b (Confirm with Data Doc) - Health Insurance Increase - Leavers	
	2018 - 2019 (Q42b) is higher than 2017 - 2018 (Q43b), or both are 100% = 1 point 2017 - 2018 (Q42b) is higher than or equal to 2018 - 2019 (Q43b), unless both are 100% = 0 points (1 possible point)	
	Q44 Comments (no point value; for info only):	

	TOTAL (11 total possible points)	0

Category	Possible Points	Score
Utilization Rate and Length of Time between Project Start date and Project Move-in	Q45 - Q47 (Confirm with Data Doc) - Percent of bed/unit utilization - Increase in 2018-2019?	
	Comments (No point value - info purposes only)	

Category	Possible Points	Score
Severity of Needs - Percent of Persons Served with 3+ Physical or Mental health Conditions	Q74 (Confirm with Data Doc) - Percent of persons with 3+ Conditions	
	Comments (No point value - info purposes only)	

Category	Possible Points	Score
Project Summary and Overall Quality of Application	Q14 and overall explanations (Please take into consideration the overall quality of the application. Did the applicant take the time to thoroughly respond to the Qs? Is the application professionally done?)	
	Comments (2 possible points):	
	TOTAL (2 total possible points)	0

	Bonus Points	Score
Bonus Points	Q31 - 1 point if 70% or more of the clients served are fleeing domestic violence	
	Q31 - 1 point if 70% or more of the clients served as youth households	
	Q31 - 1 point if 70% or more of the clients served have zero cash income at entry	
	1 point if the explanations provided for any decrease in performance from 2017-2018 are thorough and warrant acknowledgement	
	TOTAL (4 total possible points)	0

Other Factors		
Other Factors	Spend Down and Cost Efficiency (data)	Score
(Partners for Home staff will provide these scores, based on HUD financial information, HMIS reports, and attendance)	Factors: 1. Spenddown 2. Quarterly Drawdowns 3. Cost Effectiveness (2 possible points)	
	HMIS Accuracy and Responsiveness (data and attendance)	Score
	Factors: 1. Data completeness and accuracy (pulled from ClientTrack) 2. Submission of accurate and timely data for HIC and other requests (including but not limited to System Performance Measure requests and NOFA-prep requests) 3. User group and training participation (2 possible points)	
	Timely APR Submission (data)	Score
	Factors: 1. APR submitted to SAGE within 90 days of grant ending (1 possible point)	

	CoC Participation (attendance)	Score
	Factors: 1. Attendance at CoC meetings 2. Attendance at mandatory trainings 3. Participation in PIT Week (3 possible points)	
	Adherence to Housing First (input from PFH staff, in practice)	**Score**
	Factors: 1. Input regarding barriers to entry 2. Input regarding actual terminations and attempted terminations 3. Input regarding feedback on program restrictions and rules (in practice) (10 possible points)	
	Participation in Coordinated Entry (attendance, data, and input from PFH staff)	**Score**
	Factors: 1. Attendance at meetings 2. Responsiveness to emails (vacancies/referrals) 3. Number of vacancies filled through CE 4. Number of referrals offered through CE (10 possible points)	
	TOTAL (28 possible points)	0

	Deductions	Score
Deductions (PFH staff will provide any deductions)	In addition to the application, there were several documents that agencies were required to submit with the application to be considered complete. One point will be deducted for each document that was not included or that was not initially included but sent in late.	
	Complete Intake Packet (minus 1)	
	House Rules and Policies (minus 1 point)	
	Client Handbook (minus 1 point)	
	Client Termination and Appeals Process (minus 1 point)	
	SAGE APR from most recently completed grant year (minus 1 point)	
	Monitoring or Site Visit Letters (minus 1 point)	
	2018 Atlanta Supplemental Questionnaire (minus 1 point)	
	2018 Atlanta CoC MOU (minus 1 point)	
	TOTAL (minus 8 total possible points)	0

Category	Total Possible Points	Score
Program Policies and Procedures	13 possible points	0
Populations and Sub-Populations	3 possible points	0
Housing Stability	16 possible points	0
Project Participant Income	10 possible points	0
Mainstream (Non-Cash) Benefits	11 possible points	0
Project Summary and Overall Quality	2 possible points	0
Bonus Points	4 possible points	0
Other Factors	28 possible points	0
Deductions	Minus 8 possible points	0
TOTAL		0
		Percent
		0

Agency and Project Name:
Reviewer Name:

Renewal Scoring Tool, w obj. criteria and point value

Category	Possible Points	Score
Program Policies & Procedures - Program Entry and Continued Program Participation	**Q15 - Q18 - Agencies were to self-report and explain how many clients were accepted and denied from Coordinated Entry (CE) and how many came from outside of CE.**	**Score**
	2 points if they report 100% participants are from CE, and if there were no CE denials, unless justifiable, and if no enrollments did not come from CE. **0 points if any of the above is not indicated.** **(2 possible points)**	
	Q15 - Q18 Comments (no point value; for info only):	
	Q19 - Agencies were asked to indicate which, if any, of situations would prevent someone from being accepted into the program. ****PFH staff will provide input on actual situations and will score on that, and provide info for group meeting.****	**Score**
	2 points if "None of the Above" was selected **0 points if any other options were selected** **(2 possible points)**	
	Q20 Comments (no point value; for info only):	
	Q21 - Agencies were asked to indicate which situations a participant <u>not</u> be terminated for. ****PFH staff will provide input on actual situations and will score on that, and provide info for group meeting.****	**Score**
	2 points if all of the options (five total: failure to particpate in servies; failure to make progress; loss of income; any other activity not in a lease; failure to pay rent) are listed. **0 points if there are less than all five listed.** **(2 possible points)**	
	Q22 Comments (no point value; for info only):	
	Q23 - Agencies were asked to indicate if they use a harm reduction model <u>and</u> to provide a specific example. ****PFH staff will provide input on actual situations and will score on that, and provide info for group meeting.****	**Score**
	2 points if the project indicated a harm-reduction model was used <u>and</u> if a specific example was provided. Please note, simply stating, for example, that in the case of substance use, an agency encourages participants to not use, is <u>not</u> a specific example. **0 points if the project does not use a harm-reduction model <u>or</u> if they did not provide a specific example.** **(2 possible points)**	
	Q24 Comments (no point value; for info only):	
	Q25 - Agencies were asked to indicate if they had specific policies to prevent eviction. ****PFH staff will provide input on actual situations and will score on that, and provide info for group meeting.****	**Score**
	2 points if "yes" was selected <u>and</u> if they included the specific policies in their documents. **0 points if "no" was selected <u>or</u> if they selected yes, but did not include the policy.** **(2 possible points)**	
	Q26 Comments (no point value; for info only):	
	Q27 - Agencies were asked to indicate how many households were evicted and to explain the response. ****PFH staff will provide input on actual data and will score on that, and provide info for group meeting.****	**Score**

	1 point if no evictions or if any eviction was reasonable and in line with the agency policy. 0 points if there were any evictions that were not reasonable or in line with the policy or if no policy was included (since there would be no way to verify any eviction was in line with it!). (1 possible point)	
	Q28 - Agencies were asked to indicate which, if any, situations were required for participants to move in. **PFH staff will provide input on actual situations and will score on that, and provide info for group meeting.**	Score
	2 points if "None" was selected (aside from specific disabling condition, if indicated in comments that the grant dictated as such, or ID, as this was determined to be allowable) 0 points if any other options were selected (2 possible points)	
	Q29 Comments and program materials (no point value; for info only):	
	TOTAL (13 total possible points)	0

Category	Possible Points	Score
Populations and Sub-Populations	Q32 (Confirm with Data Doc) - Agencies were required to report the actual percentages of various sub-populations that were served over the course of one year.	
	If 7–10 sub-populations are 40% or more = 3 points If 4–6 sub-populations are 40% or more = 2 points If 2 or 3 sub-populations are 40% or more = 1 point (3 possible points)	

Category	Possible Points	Score
Housing Stability	Q33a (APR July 1, 2018 – June, 30, 2019) (Confirm with Data Doc) - Of the persons who exited, percent who exited to a positive housing destination	
	100% (or no exits) = 6 points 92% - 99% = 3 points 86 - 91% = 1 point Below 85% = 0 points (6 possible points)	
	Q33 (Confirm with Data Doc) - Increase in percent of exits to permanent housing	Score
	2018-2019 (Q33a) is higher or equal to 2017-2018 (Q33b), or both are 100% (or no exits) = 2 points 2017-2018 (Q33b) is higher or equal than 2018-2019 (Q33a), unless both are 100% (or no exits) = 0 points (2 possible points)	
	Q35a (APR July 1, 2018 – June, 30, 2019) (Confirm with Data Doc) - Percent who maintained or obtained other permanent housing	Score
	100% = 6 points 92% - 99% = 3 points 86 - 91% = 1 point Below 85% = 0 points (6 possible points)	
	Q38 (Confirm with Data Doc) Increase in housing stability	Score
	2018-2019 (Q35a) is higher or equal to 2017-2018 (Q35b), or both are 100% = 2 points 2017-2018 (Q35b) is higher or equal than 2018-2019 (Q35a), unless both are 100% = 0 points (2 possible points)	
	Q34 and Q36 - Comments (no point value; for info only):	
	TOTAL (16 total possible points)	0

Category	Possible Points	Score
	Q37a (APR July 1, 2018 – June, 30, 2019) (Confirm with Data Doc) - Gain or Increase in Earned Income	
	20% or above = 3 points 15 - 19%% = 1 point Below 15% = 0 points (3 possible points)	
	Q37 (Confirm with Data Doc) - Gain or Increase in Earned Income	Score

Project Participant Income	2018 - 2019 (Q37a) is higher than 2017 - 2018 (Q37b) (or both are 100%) = 2 points 2017 - 2018 (Q37b) is higher or equal than 2018 - 2019 (Q37a), unless both are 100% = 0 points (2 possible points)	
	Q38b (APR July 1, 2018 – June, 30, 2019) (Confirm with Data Doc) - Gain or Increase in Other Income	Score
	20% or above = 3 points 15 - 19%% = 1 point Below 15% = 0 points (3 possible points)	
	Q38 (Confirm with Data Doc) - Gain or Increase in Any Income	Score
	2018 - 2019 (Q38a) is higher than 2017-2018 (Q38b) (or both are 100%) = 2 points 2017 - 2018 (Q38b) is higher or equal than 2018 - 2019 (Q38a), unless both are 100% = 0 points (2 possible points)	
	Q39 - Comments (no point value; for info only):	
	TOTAL (10 total possible points)	0

Category	Possible Points	Score
Mainstream (Non-Cash) Benefits	Q40a (APR July 1, 2018 – June, 30, 2019) (Confirm with Data Doc) - Mainstream (Non-Cash) Benefits	
	85% or above = 3 points 75% - 84%% = 1 point Below 75% = 0 points (3 possible points)	
	Q40 (Confirm with Data Doc) - Increase in Mainstream Benefits	
	2018 - 2019 (Q40a) is higher than 2017 - 2018 (Q40b), or both are 100% = 2 points 2017 - 2018 (Q40b) is higher than or equal to 2018 - 2019 (Q40a), unless both are 100% = 0 points (2 possible points)	
	Q41 Comments (no point value; for info only):	
	Q42a (APR July 1, 2018 – June, 30, 2019) (Confirm with Data Doc) - Health Insurance - Stayers	
	75% or above = 2 points 65% - 74%% = 1 point Below 65% = 0 points (2 possible points)	
	Q42a and Q43a (Confirm with Data Doc) - Health Insurance Increase - Stayers	
	2018 - 2019 (Q42a) is higher than 2017 - 2018 (Q43a), or both are 100% = 1 point 2017 - 2018 (Q42a) is higher than or equal to 2018 - 2019 (Q43a), unless both are 100% = 0 points (1 possible point)	
	Q42b (APR July 1, 2018 – June, 30, 2019) (Confirm with Data Doc) - Health Insurance - Leavers	
	75% or above = 2 points 65% - 74%% = 1 point Below 65% = 0 points (2 possible points)	
	Q42b and Q43b (Confirm with Data Doc) - Health Insurance Increase - Leavers	
	2018 - 2019 (Q42b) is higher than 2017 - 2018 (Q43b), or both are 100% = 1 point 2017 - 2018 (Q42b) is higher than or equal to 2018 - 2019 (Q43b), unless both are 100% = 0 points (1 possible point)	
	Q44 Comments (no point value; for info only):	

	TOTAL (11 total possible points)	0

Category	Possible Points	Score
Utilization Rate and Length of Time between Project Start date and Project Move-in	Q45 - Q47 (Confirm with Data Doc) - Percent of bed/unit utilization - Increase in 2018-2019?	
	Comments (No point value - info purposes only)	

Category	Possible Points	Score
Severity of Needs - Percent of Persons Served with 3+ Physical or Mental health Conditions	Q74 (Confirm with Data Doc) - Percent of persons with 3+ Conditions	
	Comments (No point value - info purposes only)	

Category	Possible Points	Score
Project Summary and Overall Quality of Application	Q14 and overall explanations (Please take into consideration the overall quality of the application. Did the applicant take the time to thoroughly respond to the Qs? Is the application professionally done?)	
	Comments (2 possible points):	
	TOTAL (2 total possible points)	0

	Bonus Points	Score
Bonus Points	Q31 - 1 point if 70% or more of the clients served are fleeing domestic violence	
	Q31 - 1 point if 70% or more of the clients served as youth households	
	Q31 - 1 point if 70% or more of the clients served have zero cash income at entry	
	1 point if the explanations provided for any decrease in performance from 2017-2018 are thorough and warrant acknowledgement	
	TOTAL (4 total possible points)	0

Other Factors		
Other Factors	Spend Down and Cost Efficiency (data)	Score
(Partners for Home staff will provide these scores, based on HUD financial information, HMIS reports, and attendance)	Factors: 1. Spenddown 2. Quarterly Drawdowns 3. Cost Effectiveness (2 possible points)	
	HMIS Accuracy and Responsiveness (data and attendance)	Score
	Factors: 1. Data completeness and accuracy (pulled from ClientTrack) 2. Submission of accurate and timely data for HIC and other requests (including but not limited to System Performance Measure requests and NOFA-prep requests) 3. User group and training participation (2 possible points)	
	Timely APR Submission (data)	Score
	Factors: 1. APR submitted to SAGE within 90 days of grant ending (1 possible point)	

	CoC Participation (attendance)	Score
	Factors: 1. Attendance at CoC meetings 2. Attendance at mandatory trainings 3. Participation in PIT Week (3 possible points)	
	Adherence to Housing First (input from PFH staff, in practice)	**Score**
	Factors: 1. Input regarding barriers to entry 2. Input regarding actual terminations and attempted terminations 3. Input regarding feedback on program restrictions and rules (in practice) (10 possible points)	
	Participation in Coordinated Entry (attendance, data, and input from PFH staff)	**Score**
	Factors: 1. Attendance at meetings 2. Responsiveness to emails (vacancies/referrals) 3. Number of vacancies filled through CE 4. Number of referrals offered through CE (10 possible points)	
	TOTAL (28 possible points)	0

	Deductions	Score
Deductions (PFH staff will provide any deductions)	In addition to the application, there were several documents that agencies were required to submit with the application to be considered complete. One point will be deducted for each document that was not included or that was not initially included but sent in late.	
	Complete Intake Packet (minus 1)	
	House Rules and Policies (minus 1 point)	
	Client Handbook (minus 1 point)	
	Client Termination and Appeals Process (minus 1 point)	
	SAGE APR from most recently completed grant year (minus 1 point)	
	Monitoring or Site Visit Letters (minus 1 point)	
	2018 Atlanta Supplemental Questionnaire (minus 1 point)	
	2018 Atlanta CoC MOU (minus 1 point)	
	TOTAL (minus 8 total possible points)	0

Category	Total Possible Points	Score
Program Policies and Procedures	13 possible points	0
Populations and Sub-Populations	3 possible points	0
Housing Stability	16 possible points	0
Project Participant Income	10 possible points	0
Mainstream (Non-Cash) Benefits	11 possible points	0
Project Summary and Overall Quality	2 possible points	0
Bonus Points	4 possible points	0
Other Factors	28 possible points	0
Deductions	Minus 8 possible points	0
TOTAL		0
		Percent
		0

Agency and Project Name: Quest Community Development Organization
Quest Communities PH25

Reviewer Name:

Completed score form for a PSH renewal project

Category	Possible Points	Score
Program Policies & Procedures - Program Entry and Continued Program Participation	**Q15 - Q18 - Agencies were to self-report and explain how many clients were accepted and denied from Coordinated Entry (CE) and how many came from outside of CE.**	
	2 points if they report 100% participants are from CE, and if there were no CE denials, unless justifiable, and if no enrollments did not come from CE. **0 points if any of the above is not indicated.** **(2 possible points)**	**2**
	Q15 - Q18 Comments (no point value; for info only): **Agency receives all referrals from CE and has not denied any referrals.**	
	Q19 - Agencies were asked to indicate which, if any, of situations would prevent someone from being accepted into the program. ****PFH staff will provide input on actual situations and will score on that, and provide info for group meeting.****	**Score**
	2 points if "None of the Above" was selected **0 points if any other options were selected** **(2 possible points)**	**2**
	Q20 Comments (no point value; for info only): **Agency demonstrates and abides by Housing First model.**	
	Q21 - Agencies were asked to indicate which situations a participant <u>not</u> be terminated for. ****PFH staff will provide input on actual situations and will score on that, and provide info for group meeting.****	**Score**
	2 points if all of the options (five total: failure to participate in services; failure to make progress; loss of income; any other activity not in a lease; failure to pay rent) are listed. **0 points if there are less than all five listed.** **(2 possible points)**	**2**
	Q22 Comments (no point value; for info only): **Agency follow Housing First model requirements regarding barriers.**	
	Q23 - Agencies were asked to indicate if they use a harm reduction model <u>and</u> to provide a specific example. ****PFH staff will provide input on actual situations and will score on that, and provide info for group meeting.****	**Score**
	2 points if the project indicated a harm-reduction model was used <u>and</u> if a specific example was provided. Please note, simply stating, for example, that in the case of substance use, an agency encourages participants to not use, is <u>not</u> a specific example. **0 points if the project does not use a harm-reduction model <u>or</u> if they did not provide a specific example.** **(2 possible points)**	**2**
	Q24 Comments (no point value; for info only): **Agency uses harm reduction model and provided a few specific examples of their services related to harm reduction - agency provides HIV education and partners with a substance abuse counseling center to provide weekly classes to clients.**	

	Q25 - Agencies were asked to indicate if they had specific policies to prevent eviction. **PFH staff will provide input on actual situations and will score on that, and provide info for group meeting.**	**Score**
	2 points if "yes" was selected and if they included the specific policies in their documents. **0 points if "no" was selected or if they selected yes, but did not include the policy.** **(2 possible points)**	**2**
	Q26 Comments (no point value; for info only): **Agency has clear and specific policy to prevent evictions which are included in their policy and procedure manual.**	
	Q27 - Agencies were asked to indicate how many households were evicted and to explain the response. ****PFH staff will provide input on actual data and will score on that, and provide info for group meeting.****	**Score**
	1 point if no evictions or if any eviction was reasonable and in line with the agency policy. **0 points if there were any evictions that were not reasonable or in line with the policy or if no policy was included (since there would be no way to verify any eviction was in line with it!).** **(1 possible point)**	**1**
	Q28 - Agencies were asked to indicate which, if any, situations were required for participants to move in. ****PFH staff will provide input on actual situations and will score on that, and provide info for group meeting.****	**Score**
	2 points if "None" was selected (aside from specific disabling condition, if indicated in comments that the grant dictated as such, or ID, as this was determined to be allowable) **0 points if any other options were selected** **(2 possible points)**	**2**
	Q29 Comments and program materials (no point value; for info only): **Agency does not have any requirements outside of having a mental or physical disability. Agency abides by Housing First Model.**	
	TOTAL **(13 total possible points)**	**13**

Category	**Possible Points**	**Score**
Populations and Sub-Populations	**Q32 (Confirm with Data Doc) - Agencies were required to report the actual percentages of various sub-populations that were served over the course of one year.**	
	If 7–10 sub-populations are 40% or more = 3 points **If 4–6 sub-populations are 40% or more = 2 points** **If 2 or 3 sub-populations are 40% or more = 1 point** **(3 possible points)**	**3**

Category	**Possible Points**	**Score**
	Q33a (APR July 1, 2018 – June, 30, 2019) (Confirm with Data Doc) - Of the persons who exited, percent who exited to a positive housing destination	
	100% (or no exits) = 6 points **92% - 99% = 3 points** **86 - 91% = 1 point** **Below 85% = 0 points** **(6 possible points)**	**0**

Housing Stability	**Q33 (Confirm with Data Doc) - Increase in percent of exits to permanent housing**	**Score**
	2018-2019 (Q33a) is higher or equal to 2017-2018 (Q33b), or both are 100% (or no exits) = 2 points **2017-2018 (Q33b) is higher or equal than 2018-2019 (Q33a), unless both are 100% (or no exits) = 0 points** **(2 possible points)**	**0**
	Q35a (APR July 1, 2018 – June, 30, 2019) (Confirm with Data Doc) - Percent who maintained or obtained other permanent housing	**Score**
	100% = 6 points **92% - 99% = 3 points** **86 - 91% = 1 point** **Below 85% = 0 points** **(6 possible points)**	**1**
	Q38 (Confirm with Data Doc) **Increase in housing stability**	**Score**
	2018-2019 (Q35a) is higher or equal to 2017-2018 (Q35b), or both are 100% = 2 points **2017-2018 (Q35b) is higher or equal than 2018-2019 (Q35a), unless both are 100% = 0 points** **(2 possible points)**	**0**
	Q34 and Q36 - Comments (no point value; for info only): **Agency did not provide an explanation for decreases from 2017-2018 to 2018-2019 for Q33 and Q35. Agency did not provide any future improvements, they provided a description of their current services/program description.**	
	TOTAL **(16 total possible points)**	**1**

Category	**Possible Points**	
Project Participant Income	**Q37a (APR July 1, 2018 – June, 30, 2019) (Confirm with Data Doc) - Gain or Increase in Earned Income**	**Score**
	20% or above = 3 points **15 - 19%% = 1 point** **Below 15% = 0 points** **(3 possible points)**	**0**
	Q37 (Confirm with Data Doc) - Gain or Increase in Earned Income	**Score**
	2018 - 2019 (Q37a) is higher than 2017 - 2018 (Q37b) (or both are 100%) = 2 points **2017 - 2018 (Q37b) is higher or equal than 2018 - 2019 (Q37a), unless both are 100% = 0 points** **(2 possible points)**	**2**
	Q38b (APR July 1, 2018 – June, 30, 2019) (Confirm with Data Doc) - Gain or Increase in Other Income	**Score**
	20% or above = 3 points **15 - 19%% = 1 point** **Below 15% = 0 points** **(3 possible points)**	**3**
	Q38 (Confirm with Data Doc) - Gain or Increase in Any Income	**Score**
	2018 - 2019 (Q38a) is higher than 2017-2018 (Q38b) (or both are 100%) = 2 points **2017 - 2018 (Q38b) is higher or equal than 2018 - 2019 (Q38a), unless both are 100% = 0 points** **(2 possible points)**	**2**
	Q39 - Comments (no point value; for info only): **Agency partners with employment agency that allows agency to refer clients without income to entry level jobs. Case managers assist clients with job readiness such as resume building, job applications and screen for benefits.**	

	TOTAL (10 total possible points)	7

Category	Possible Points	Score
Mainstream (Non-Cash) Benefits	Q40a (APR July 1, 2018 – June, 30, 2019) (Confirm with Data Doc) - Mainstream (Non-Cash) Benefits	
	85% or above = 3 points 75% - 84%% = 1 point Below 75% = 0 points (3 possible points)	0
	Q40 (Confirm with Data Doc) - Increase in Mainstream Benefits	
	2018 - 2019 (Q40a) is higher than 2017 - 2018 (Q40b), or both are 100% = 2 points 2017 - 2018 (Q40b) is higher than or equal to 2018 - 2019 (Q40a), unless both are 100% = 0 points (2 possible points)	0
	Q41 Comments (no point value; for info only): Agency serves a high number of clients with mental or physical health therefore a lot of them have SSI/SSDI cases pending. Agency would like to increase percentage but does not provide a detailed plan. Agency states they have a screening tool that identifies needs for mainstream services.	
	Q42a (APR July 1, 2018 – June, 30, 2019) (Confirm with Data Doc) - Health Insurance - Stayers	
	75% or above = 2 points 65% - 74%% = 1 point Below 65% = 0 points (2 possible points)	2
	Q42a and Q43a (Confirm with Data Doc) - Health Insurance Increase - Stayers	
	2018 - 2019 (Q42a) is higher than 2017 - 2018 (Q43a), or both are 100% = 1 point 2017 - 2018 (Q42a) is higher than or equal to 2018 - 2019 (Q43a), unless both are 100% = 0 points (1 possible point)	0
	Q42b (APR July 1, 2018 – June, 30, 2019) (Confirm with Data Doc) - Health Insurance - Leavers	
	75% or above = 2 points 65% - 74%% = 1 point Below 65% = 0 points (2 possible points)	2
	Q42b and Q43b (Confirm with Data Doc) - Health Insurance Increase - Leavers	
	2018 - 2019 (Q42b) is higher than 2017 - 2018 (Q43b), or both are 100% = 1 point 2017 - 2018 (Q42b) is higher than or equal to 2018 - 2019 (Q43b), unless both are 100% = 0 points (1 possible point)	1
	Q44 Comments (no point value; for info only): Case management staff are certified SOAR training which allows clients to directly connected to benefits, including health insurance.	

	TOTAL (11 total possible points)	5

Category	Possible Points	Score
Utilization Rate and Length of Time between Project Start date and Project Move-in	Q45 - Q47 (Confirm with Data Doc) - Percent of bed/unit utilization - Increase in 2018-2019?	
	Comments (No point value - info purposes only) There was no increase in 2018-2019, there was a 3% decrease from last year. Agency reported there was no wait on length of time to move in since clients are able to move in the day of referral.	

Category	Possible Points	Score
Severity of Needs - Percent of Persons Served with 3+ Physical or Mental health Conditions	Q74 (Confirm with Data Doc) - Percent of persons with 3+ Conditions	
	Comments (No point value - info purposes only) Percentage of severity of needs has increased by 4% in 2018-2019.	

Category	Possible Points	Score
Project Summary and Overall Quality of Application	Q14 and overall explanations (Please take into consideration the overall quality of the application. Did the applicant take the time to thoroughly respond to the Qs? Is the application professionally done?)	
	Comments (2 possible points): Quality of application was good, it seems like it was professionally completed. Agency was thorough in answering questions and providing explanation when required.	2
	TOTAL (2 total possible points)	2

	Bonus Points	Score
Bonus Points	Q31 - 1 point if 70% or more of the clients served are fleeing domestic violence	0
	Q31 - 1 point if 70% or more of the clients served as youth households	0
	Q31 - 1 point if 70% or more of the clients served have zero cash income at entry	0
	1 point if the explanations provided for any decrease in performance from 2017-2018 are thorough and warrant acknowledgement	0
	TOTAL (4 total possible points)	0

Other Factors

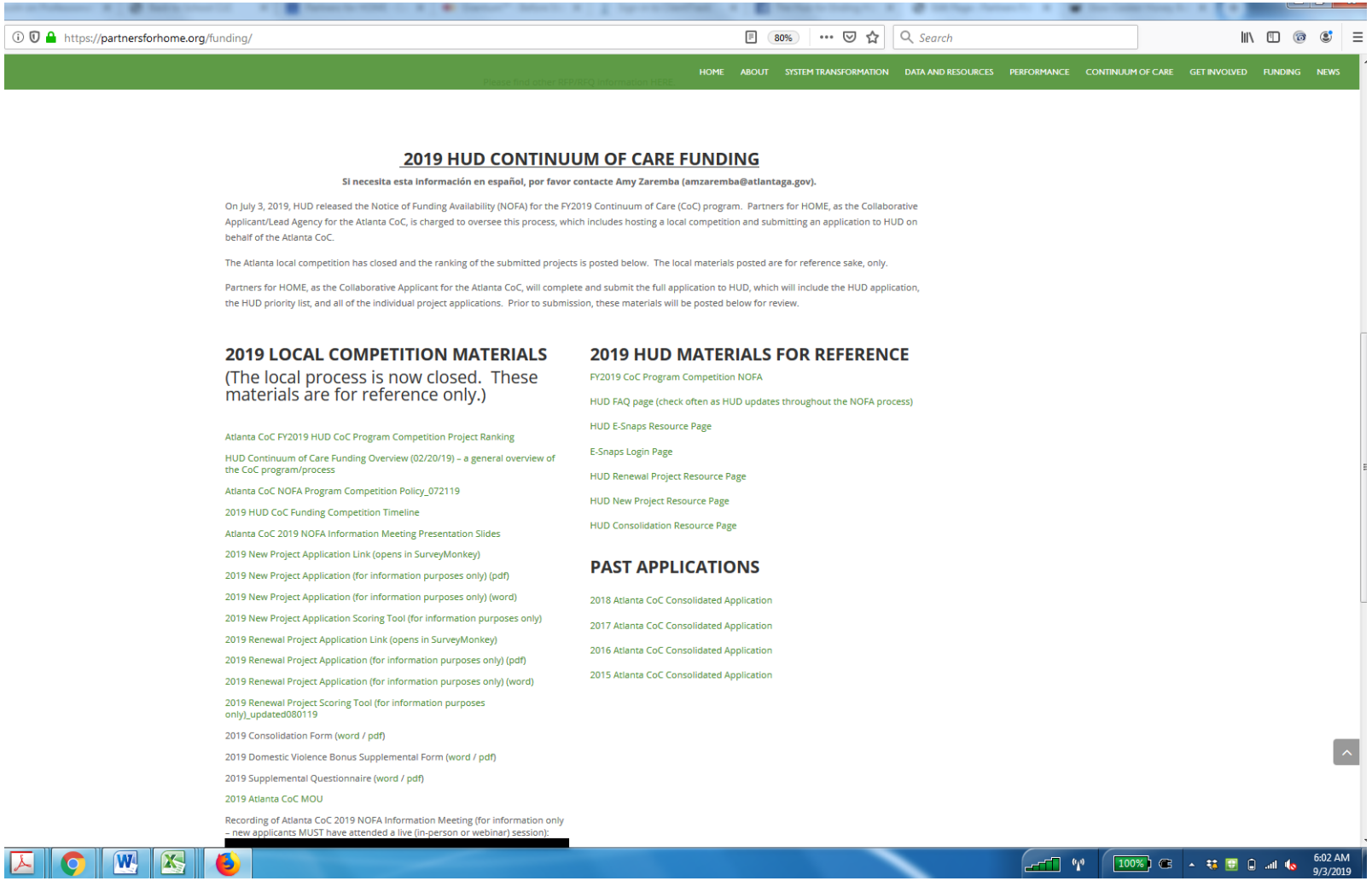
Other Factors	Spend Down and Cost Efficiency (data)	Score
(Partners for Home staff will provide these scores, based on HUD financial information, HMIS reports, and attendance)	Factors: 1. Spenddown 2. Quarterly Drawdowns 3. Cost Effectiveness (2 possible points)	1
	HMIS Accuracy and Responsiveness (data and attendance)	**Score**
	Factors: 1. Data completeness and accuracy (pulled from ClientTrack) 2. Submission of accurate and timely data for HIC and other requests (including but not limited to System Performance Measure requests and NOFA-prep requests) 3. User group and training participation (2 possible points)	0
	Timely APR Submission (data)	**Score**
	Factors: 1. APR submitted to SAGE within 90 days of grant ending (1 possible point)	0
	CoC Participation (attendance)	**Score**
	Factors: 1. Attendance at CoC meetings 2. Attendance at mandatory trainings 3. Participation in PIT Week (3 possible points)	2
	Adherence to Housing First (input from PFH staff, in practice)	**Score**
	Factors: 1. Input regarding barriers to entry 2. Input regarding actual terminations and attempted terminations 3. Input regarding feedback on program restrictions and rules (in practice) (10 possible points)	8
	Participation in Coordinated Entry (attendance, data, and input from PFH staff)	**Score**
	Factors: 1. Attendance at meetings 2. Responsiveness to emails (vacancies/referrals) 3. Number of vacancies filled through CE 4. Number of referrals offered through CE (10 possible points)	10
	TOTAL (28 possible points)	21

	Deductions	Score
Deductions (PFH staff will provide any deductions)	In addition to the application, there were several documents that agencies were required to submit with the application to be considered complete. One point will be deducted for each document that was not included or that was not initially included but sent in late.	
	Complete Intake Packet (minus 1)	
	House Rules and Policies (minus 1 point)	
	Client Handbook (minus 1 point)	
	Client Termination and Appeals Process (minus 1 point)	
	SAGE APR from most recently completed grant year (minus 1 point)	
	Monitoring or Site Visit Letters (minus 1 point)	
	2018 Atlanta Supplemental Questionnaire (minus 1 point)	
	2018 Atlanta CoC MOU (minus 1 point)	
	TOTAL (minus 8 total possible points)	0

Category	Total Possible Points	Score

Program Policies and Procedures	**13 possible points**	**13**
Populations and Sub-Populations	**3 possible points**	**3**
Housing Stability	**16 possible points**	**1**
Project Participant Income	**10 possible points**	**7**
Mainstream (Non-Cash) Benefits	**11 possible points**	**5**
Project Summary and Overall Quality	**2 possible points**	**2**
Bonus Points	**4 possible points**	**0**
Other Factors	**28 possible points**	**21**
Deductions	**Minus 8 possible points**	**0**
TOTAL		**52**
		Percent
		59.77011494

Screenshot of public posting of ranking and scores



Selection of newsletter showing announcement of public posting of ranking

Zaremba, Amy M.

From: Partners for HOME <azaremba@partnersforhome.org>
Sent: Saturday, September 07, 2019 5:32 PM
To: Zaremba, Amy M.
Subject: Partners for HOME September 2019 Newsletter

PFH Newsletter Volume 3, Issue 9 View this email in your browser

PARTNERS FOR HOME

Facebook Twitter Instagram Website

The next Atlanta Continuum of Care meeting will be Tuesday, September 10th, 10am - 12pm, at 818 Pollard Blvd SW on the 2nd floor. These meetings, which occur every other month, are great opportunities to learn what is going on in the community and to meet others working to make homelessness rare, brief, and nonrecurring in Atlanta. We hope to see you there!

You can find the September meeting agenda here.

Atlanta Continuum of Care

FY19 HUD CoC Program Competition Project Ranking

On August 30, the Governing Council voted on the 2019 Priority Listing for the Atlanta CoC. This ranking was proposed by the Ranking and Review Committee who reviewed, scored, and ranked all the submitted applications based on HUD and CoC priorities and guidelines.

The full final listing that was approved and will be included in the Atlanta CoC application to HUD can be found on the Partners for HOME website. Sum total, the Atlanta CoC funding request is over $8 million, which is very exciting and promising!

This was a competitive process within the CoC and it is still competitive among all other CoCs nationwide. While we are hopeful that the Atlanta CoC application will score high enough for all Tier 1 and Tier 2 projects to be funded, HUD makes all final funding determinations and inclusion in the CoC application to HUD does not guarantee funding.

Partners for Home, as the Atlanta CoC Collaborative Applicant, will post and submit the full HUD application (CoC Application and CoC Priority Listing, which will include the esnaps project applications to HUD) no later than September 28, 2019.

Agency	Project Name	Renewal/New	Percent	Funding Amount	Final Scores
Quest 35, Inc.	Quest 35 S+CR	renewal	72.41	$ 323,272.00	
Partnership Against Domestic Violence	PADV PH Project -- City of Atlanta	renewal	71.26	$ 176,918.00	
Project Interconnections, Inc.	Presley Woods S+CR	renewal	68.97	$ 177,726.00	
Project Community Connections, Inc.	PCCI Rapid Re-Housing City of Atlanta	renewal	68.39	$ 421,337.00	
Action Ministries, Inc.	Atlanta Rapid Re-housing	renewal	63.22	$ 80,976.00	
Project Interconnections, Inc.	Phoenix House S+CR	renewal	62.07	$ 245,631.00	
Caring Works	CaringWorks RISE Atlanta	renewal	60.34	$ 717,830.00	
Families First	*Families First S+CR*	*renewal*	*58.62*	*$ 213,582.00*	
Families First	Families First S+CR_C	consolidation	n/a	$ 465,582.00	
Project Interconnections, Inc.	A Way Home	renewal	58.05	$ 178,821.00	
Project Interconnections, Inc.	Welcome House S+CR	renewal	58.05	$ 373,771.00	
Quest 35, Inc.	Quest Communities PH25	renewal	58.05	$ 349,912.00	56.06 average
Caring Works	Shamrock SHP	renewal	55.75	$ 198,794.00	55.75 median
Covenant House	Pathways to Independence	new renewal	55.75	$ 148,017.00	
CaringWorks	CaringWorks RISE II Atlanta	new renewal	50.57	$ 226,063.00	
Partners for HOME (project applicant)	Atlanta CoC Integrated Care PSH	new renewal	n/a	$ 330,171.00	
Partners for HOME (project applicant)	PSH TBRA	new renewal	n/a	$ 500,442.00	
Georgia Housing & Finance Authority	Atlanta HMIS Renewal FY2017	renewal	n/a	$ 289,884.00	
Partners for HOME (project applicant)	Atlanta CoC Coordinated Entry	renewal	n/a	$ 140,000.00	
Quest 35, Inc.	Quest Communities PH15	renewal	55.17	$ 238,210.00	
Caring Works	Caring Works ATL S+CR_C	renewal	54.60	$ 205,654.00	
Caring Works	Santa Fe S+C	renewal	54.02	$ 140,860.00	
Project Interconnections, Inc.	Bridges to Housing	renewal	52.30	$ 206,896.00	
Travelers Aid of Metropolitan Atlanta, Inc.	Atlanta PSH 2017	renewal	50.57	$ 306,181.00	
Quest 35, Inc.	Quest Village II	renewal	49.43	$ 287,202.00	
Families First	*Families First S+CR2*	*renewal*	*47.70*	*$ 252,000.00*	
CHRIS 180	Changing Directions Through Collaboration	renewal	41.95	$ 191,368.00	Tier 1
CHRIS 180	Changing Directions Through Collaboration	renewal	41.95	$ 164,276.00	Tier 2
StepUP	StepUp Atlanta	new	n/a	$ 366,096.00	
GRO	Georgia Rehabilitation Outreach S+CR	renewal	37.36	$ 236,134.00	
DV CE	Partners for HOME	DV new	n/a	$ 180,000.00	
Planning	Partners for HOME	unranked	n/a	$ 219,658.00	

Atlanta Continuum of Care
FY19 HUD CoC Program Competition Project Ranking

Rank	Tier	Agency	Project Name	Renewal/New	Funding Amount	
1	1	Quest 35, Inc.	Quest 35 S+CR	renewal	$ 323,272.00	
2	1	Partnership Against Domestic Violence	PADV PH Project -- City of Atlanta	renewal	$ 176,918.00	
3	1	Project Interconnections, Inc.	Presley Woods S+CR	renewal	$ 177,726.00	
4	1	Project Community Connections, Inc.	PCCI Rapid Re-Housing City of Atlanta	renewal	$ 421,337.00	
5	1	Action Ministries, Inc.	Atlanta Rapid Re-housing	renewal	$ 80,976.00	
6	1	Project Interconnections, Inc.	Phoenix House S+CR	renewal	$ 245,631.00	
7	1	Caring Works	CaringWorks RISE Atlanta	renewal	$ 717,830.00	
8	1	*Families First*	*Families First S+CR*	*renewal*	*$ 213,582.00*	
8 cons.*	1	Families First	Families First S+CR_C	consolidation	$ 465,582.00	
9	1	Project Interconnections, Inc.	A Way Home	renewal	$ 178,821.00	
10	1	Project Interconnections, Inc.	Welcome House S+CR	renewal	$ 373,771.00	
11	1	Quest 35, Inc.	Quest Communities PH25	renewal	$ 349,912.00	
12	1	Caring Works	Shamrock SHP	renewal	$ 198,794.00	
13	1	Covenant House	Pathways to Independence	new renewal	$ 148,017.00	
14	1	CaringWorks	CaringWorks RISE II Atlanta	new renewal	$ 226,063.00	
15	1	Partners for HOME (project applicant)	Atlanta CoC Integrated Care PSH	new renewal	$ 330,171.00	
16	1	Partners for HOME (project applicant)	PSH TBRA	new renewal	$ 500,442.00	
17	1	Georgia Housing & Finance Authority	Atlanta HMIS Renewal FY2017	renewal	$ 289,884.00	
18	1	Partners for HOME (project applicant)	Atlanta CoC Coordinated Entry	renewal	$ 140,000.00	
19	1	Quest 35, Inc.	Quest Communities PH15	renewal	$ 238,210.00	
20	1	Caring Works	Caring Works ATL S+CR_C	renewal	$ 205,654.00	
21	1	Caring Works	Santa Fe S+C	renewal (transfer)	$ 140,860.00	
22	1	Project Interconnections, Inc.	Bridges to Housing	renewal	$ 206,896.00	
23	1	Travelers Aid of Metropolitan Atlanta, Inc.	Atlanta PSH 2017	renewal	$ 306,181.00	
24	1	Quest 35, Inc.	Quest Village II	renewal	$ 287,202.00	
25	1	*Families First*	*Families First S+CR2*	*renewal*	*$ 252,000.00*	
26	1	CHRIS 180	Changing Directions Through Collaboration	renewal	$ 191,368.00	Tier 1
	2	CHRIS 180	Changing Directions Through Collaboration	renewal	$ 164,276.00	Tier 2
27	2	StepUP	StepUp Atlanta	new	$ 366,096.00	
28	2	GRO	Georgia Rehabilitation Outreach S+CR	renewal	$ 236,134.00	
29	2	DV CE	Partners for HOME	DV new	$ 180,000.00	probable
30	2	DV RRH	Partners for HOME	DV new	up to $346,572.00	potential
unranked	n/a	Planning	Partners for HOME	unranked	$ 219,658.00	

* This project is a consolidation of Project 8 and Project 25.

These projects are new renewals or transfers and received median scores for criteria that they had no data on.

The Atlanta CoC has $6,921,518.00 availabe for Tier 1 funding. Therefore, this project will be split between Tier 1 and Tier 2.

The decision to apply for these projects, and for what amount, will be determined based on available match.
If these projects are funded, Partners for HOME will RFP them out.

09/01/19

Before Starting the Project Listings for the CoC Priority Listing

The FY 2019 CoC Consolidated Application requires TWO submissions. Both this Project Priority Listing AND the CoC Application MUST be submitted prior to the CoC Program Competition deadline as required by the FY 2019 CoC Program Competition NOFA.

The FY 2019 CoC Priority Listing includes the following:

- Reallocation forms – must be completed if the CoC is reallocating eligible renewal projects to create new projects as described in the FY 2019 CoC Program Competition NOFA.
- New Project Listing – lists all new project applications created through reallocation, the CoC Bonus, and DV Bonus that have been approved and ranked or rejected by the CoC.
- Renewal Project Listing – lists all eligible renewal project applications that have been approved and ranked or rejected by the CoC.
- UFA Costs Project Listing – applicable and only visible for Collaborative Applicants that were designated as a Unified Funding Agency (UFA) during the FY 2019 CoC Program Registration process. Only 1 UFA Costs project application is permitted and can only be submitted by the Collaborative Applicant.
- CoC Planning Project Listing – Only 1 CoC planning project is permitted per CoC and can only be submitted by the Collaborative Applicant.
- YHDP Project Listing – lists the eligible YHDP renewal project for the CoC that must be approved and ranked or rejected by the CoC.
- HUD-2991, Certification of Consistency with the Consolidated Plan – Collaborative Applicants must attach an accurately completed, signed, and dated HUD-2991.

Things to Remember:

- All new, renewal, and YHDP projects must be approved and ranked or rejected on the Project Listings.
- Collaborative Applicants are responsible for ensuring all project applications are accurately appearing on the Project Listings and there are no project applications missing from one or more Project Listings.
- If a project application(s) is rejected by the CoC, the Collaborative Applicant must notify the project applicant(s) no later than 15 days before the CoC Program Competition application deadline outside of e-snaps and include the reason for rejection.
- For each project application rejected by the CoC the Collaborative Applicant must select the reason for the rejection from the dropdown provided.
- If the Collaborative Applicant needs to amend a project application for any reason after ranking has been completed, the ranking of other projects will not be affected: however, the Collaborative Applicant MUST ensure the amended project is returned to the applicable Project Listing AND re-rank the project application BEFORE submitting the CoC Priority Listing to HUD in e-snaps.

Additional training resources are available online on the CoC Training page of the HUD Exchange at: https://www.hudexchange.info/resource/2916/project-priority-listing-coc-consolidated-application/

1A. Continuum of Care (CoC) Identification

Instructions:

For guidance on completing this form, please reference the FY 2019 CoC Priority Listing Detailed Instructions and FY 2019 CoC Priority Listing Navigational Guide on the HUD Exchange at https://www.hudexchange.info/programs/e-snaps/.
Submit technical question to the HUD Exchange Ask A Question (AAQ) at https://www.hudexchange.info/program-support/my-question/.

Collaborative Applicant Name: Partners for HOME

2. Reallocation

Instructions:

For guidance on completing this form, please reference the FY 2019 CoC Priority Listing Detailed Instructions and FY 2019 CoC Priority Listing Navigational Guide on the HUD Exchange at https://www.hudexchange.info/programs/e-snaps/.
Submit technical question to the HUD Exchange Ask A Question (AAQ) at https://www.hudexchange.info/program-support/my-question/.

2-1. Is the CoC reallocating funds from one or more eligible renewal grant(s) that will expire in calendar year 2020 into one or more new projects?	No

Continuum of Care (CoC) New Project Listing

Instructions:

Prior to starting the New Project Listing, Collaborative Applicants should carefully review the CoC Priority Listing Detailed Instructions and CoC Priority Listing Navigational Guide, both of which are available at: https://www.hudexchange.info/resource/2916/project-priority-listing-coc-consolidated-application/

To upload all new project applications that have been submitted to this CoC Project Listing, click on the ""Update List"" button. This process may take a few minutes based upon the number of new projects submitted by project applicant(s) to your CoC in the e-snaps system. The Collaborative Applicant may update each of the Project Listings simultaneously. The Collaborative Applicant can wait for the Project Listings to be updated or can log out of e-snaps and come back later to view the updated list(s). To review a project on the New Project Listing, click on the magnifying glass next to each project to view project details. To view the actual project application, click on the orange folder. If there are errors identified by the Collaborative Applicant, the project can be amended back to the project applicant to make the necessary changes by clicking on the amend icon. The Collaborative Applicant has the sole responsibility for ensuring all amended projects are resubmitted, approved and ranked or rejected on this project listing BEFORE submitting the CoC Priority Listing in e-snaps.

Project Name	Date Submitted	Comp Type	Applicant Name	Budget Amount	Grant Term	Rank	PH/Realloc	PSH/RRH	Expansion
Atlanta CoC DV Bo...	2019-09-15 17:07:...	SSO	Partners for HOME...	$180,000	1 Year	D29	DV Bonus		
Step Up Pathways ...	2019-09-19 18:26:...	PH	Step Up on Second...	$366,096	1 Year	27	PH Bonus	PSH	

Continuum of Care (CoC) Renewal Project Listing

Instructions:

Prior to starting the New Project Listing, Collaborative Applicants should carefully review the "CoC Priority Listing Detailed Instructions" and the "CoC Project Listing Instructional Guide", both of which are available at: https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources.

To upload all renewal project applications that have been submitted to this Renewal Project Listing, click on the "Update List" button. This process may take a few minutes based upon the number of renewal projects that need to be located in the e-snaps system. The Collaborative Applicant may update each of the Project Listings simultaneously. The Collaborative Applicant can wait for the Project Listings to be updated or can log out of e-snaps and come back later to view the updated list(s). To review a project on the Renewal Project Listing, click on the magnifying glass next to each project to view project details. To view the actual project application, click on the orange folder. If there are errors identified by the Collaborative Applicant, the project can be amended back to the project applicant to make the necessary changes by clicking on the amend icon. The Collaborative Applicant has the sole responsibility for ensuring all amended projects are resubmitted and appear on this project listing BEFORE submitting the CoC Priority Listing in e-snaps.

The Collaborative Applicant certifies that there is a demonstrated need for all renewal permanent supportive housing and rapid re-housing projects listed on the Renewal Project Listing.	X
The Collaborative Applicant does not have any renewal permanent supportive housing or rapid re-housing renewal projects.	

Project Name	Date Submitted	Grant Term	Applicant Name	Budget Amount	Rank	PSH/RRH	Comp Type	Consolidation Type	Expansion Type
Families First S+CR2	2019-08-21 07:03:...	1 Year	Georgia Housing &...	$252,000	25	PSH	PH	Individual	
Families First S+CR	2019-08-21 07:02:...	1 Year	Georgia Housing &...	$213,582	8	PSH	PH	Individual	
CaringWorks RISE ...	2019-08-21 09:25:...	1 Year	CaringWorks Inc.	$226,063	14	PSH	PH		
Welcome House S+CR	2019-08-23 08:28:...	1 Year	Georgia Housing &...	$373,771	10	PSH	PH		

Quest Village II	2019-08-26 11:28:...	1 Year	Quest 35, Inc.	$287,202	24	PSH	PH		
Quest Communities...	2019-08-26 11:28:...	1 Year	Quest 35, Inc.	$446,142	11	PSH	PH		
Quest Communities...	2019-08-26 11:27:...	1 Year	Quest 35, Inc.	$238,210	19	PSH	PH		
Changing Directio...	2019-08-28 12:57:...	1 Year	CHRIS 180	$355,644	26	RRH	PH		
Atlanta Rapid Re-...	2019-08-26 13:27:...	1 Year	Action Ministries...	$80,976	5	RRH	PH		
Bridges to Housing	2019-08-30 11:59:...	1 Year	Project Interconn...	$206,896	22	PSH	PH		
Shamrock SHP	2019-08-26 12:43:...	1 Year	CaringWorks Inc.	$206,318	12	PSH	PH		
A Way Home	2019-08-30 12:01:...	1 Year	Project Interconn...	$178,821	9	PSH	PH		
URDC S+CR	2019-08-30 08:41:...	1 Year	Georgia Housing &...	$140,860	21	PSH	PH		
Families First S+...	2019-08-27 07:22:...	1 Year	Georgia Housing &...	$465,582	C8	PSH	PH	Fully Consolidated	
CaringWorks RISE ...	2019-08-26 12:40:...	1 Year	CaringWorks Inc.	$774,847	7	PSH	PH		
Georgia Rehabilit...	2019-08-30 09:13:...	1 Year	Georgia Housing &...	$236,134	28	PSH	PH		
PADV PH Project -...	2019-08-28 12:12:...	1 Year	Partnership Again...	$176,918	2	RRH	PH		
PCCI Rapid Re-Hou...	2019-08-26 15:32:...	1 Year	Project Community...	$421,337	4	RRH	PH		
Presley Woods S+CR	2019-08-30 09:26:...	1 Year	Georgia Housing &...	$177,726	3	PSH	PH		
Caring Works ATL ...	2019-08-27 07:06:...	1 Year	Georgia Housing &...	$205,654	20	PSH	PH		
Quest 35 S+CR	2019-09-05 13:23:...	1 Year	Georgia Housing &...	$323,272	1	PSH	PH		

Atlanta PSH 2019	2019-09-06 09:18:...	1 Year	Travelers Aid of ...	$306,181	23	PSH	PH		
Covenant House Ge...	2019-08-30 15:20:...	1 Year	Covenant House Ge...	$148,017	13	RRH	PH		
Phoenix House S+CR	2019-09-03 07:59:...	1 Year	Georgia Housing &...	$245,631	6	PSH	PH		
Atlanta CoC Integ...	2019-09-02 16:59:...	1 Year	Partners for HOME...	$330,171	15	PSH	PH		
Atlanta CoC Coord...	2019-09-07 19:14:...	1 Year	Partners for HOME...	$140,000	18		SSO		
Atlanta CoC PSH 2018	2019-09-14 17:12:...	1 Year	Partners for HOME...	$500,442	16	PSH	PH		
Atlanta HMIS Rene...	2019-09-16 14:04:...	1 Year	Georgia Housing &...	$289,884	17		HMIS		

Continuum of Care (CoC) Planning Project Listing

Instructions:

Prior to starting the CoC Planning Project Listing, Collaborative Applicants should carefully review the "CoC Priority Listing Detailed Instructions" and the "CoC Project Listing Instructional Guide," both of which are available at: https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources.

To upload the CoC planning project application that has been submitted to this CoC Planning Project Listing, click on the "Update List" button. This process may take a few minutes as the project will need to be located in the e-snaps system. The Collaborative Applicant may update each of the Project Listings simultaneously. The Collaborative Applicant can wait for the Project Listings to be updated or can log out of e-snaps and come back later to view the updated list(s). To review the CoC Planning Project Listing, click on the magnifying glass next to view the project details. To view the actual project application, click on the orange folder. If there are errors identified by the Collaborative Applicant, the project can be amended back to the project applicant to make the necessary changes by clicking on the amend icon.

Only one CoC Planning project application can be submitted by a Collaborative Applicant and must match the Collaborative Applicant information on the CoC Applicant Profile. Any additional CoC Planning project applications must be rejected.

Project Name	Date Submitted	Grant Term	Applicant Name	Budget Amount	Comp Type
CoC 500 Planning ...	2019-09-14 15:02:...	1 Year	Partners for HOME...	$219,658	CoC Planning Proj...

Continuum of Care (CoC) YHDP Renewal Project Listing

Instructions:

Prior to starting the New Project Listing, Collaborative Applicants should carefully review the CoC Priority Listing Detailed Instructions and CoC Priority Listing Navigational Guide, both of which are available at: https://www.hudexchange.info/resource/2916/project-priority-listing-coc-consolidated-application/

To upload all new project applications that have been submitted to this CoC Project Listing, click on the ""Update List"" button. This process may take a few minutes based upon the number of new projects submitted by project applicant(s) to your CoC in the e-snaps system. The Collaborative Applicant may update each of the Project Listings simultaneously. The Collaborative Applicant can wait for the Project Listings to be updated or can log out of e-snaps and come back later to view the updated list(s). To review a project on the New Project Listing, click on the magnifying glass next to each project to view project details. To view the actual project application, click on the orange folder. If there are errors identified by the Collaborative Applicant, the project can be amended back to the project applicant to make the necessary changes by clicking on the amend icon. The Collaborative Applicant has the sole responsibility for ensuring all amended projects are resubmitted, approved and ranked or rejected on this project listing BEFORE submitting the CoC Priority Listing in e-snaps.

Project Name	Date Submitted	Applicant Name	Budget Amount	Comp Type	Grant Term	Rank	PSH/RRH	Consolidation Type
This list contains no items								

Funding Summary

Instructions

For additional information, carefully review the "CoC Priority Listing Detailed Instructions" and the "CoC Priority Listing Instructional Guide", both of which are available at: https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources.

This page contains the total budget summaries for each of the project listings for which the Collaborative Applicant approved and ranked or rejected project applications. The Collaborative Applicant must review this page to ensure the totals for each of the categories is accurate. The "Total CoC Request" indicates the total funding request amount the Collaborative Applicant will submit to HUD for funding consideration. As stated previously, only 1 UFA Cost project application (for UFA designated Collaborative Applicants only) and only 1 CoC Planning project application can be submitted and only the Collaborative Applicant designated by the CoC is eligible to request these funds.

Title	Total Amount
Renewal Amount	$7,482,699
Consolidated Amount	$465,582
New Amount	$546,096
CoC Planning Amount	$219,658
YHDP Renewal	$0
Rejected Amount	$0
TOTAL CoC REQUEST	$8,248,453

Attachments

Document Type	Required?	Document Description	Date Attached
Certification of Consistency with the Consolidated Plan	Yes	GA-500_Certifica...	09/24/2019
FY 2017 Rank (from Project Listing)	No		
Other	No		
Other	No		

Attachment Details

Document Description: GA-500_Certification of Consistency with the Consolidated Plan

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Submission Summary

WARNING: The FY2017 CoC Consolidated Application requires 2 submissions. Both this Project Priority Listing AND the CoC Consolidated Application MUST be submitted.

WARNING: The FY2017 CoC Consolidated Application requires 2 submissions. Both this Project Priority Listing AND the CoC Consolidated Application MUST be submitted.

Page	Last Updated
Before Starting	No Input Required
1A. Identification	09/24/2019
2. Reallocation	09/24/2019
5A. CoC New Project Listing	09/24/2019
5B. CoC Renewal Project Listing	09/24/2019
5D. CoC Planning Project Listing	09/24/2019
5E. YHDP Renewal Project Listing	No Input Required
Funding Summary	No Input Required
Attachments	09/24/2019
Submission Summary	No Input Required

OMB Approval No. 2506-0214 (Exp. 2/28/2022)

Certification of Consistency with the Consolidated Plan

U.S. Department of Housing and Urban Development

I certify that the proposed activities/projects in the application are consistent with the jurisdiction's current, approved Con (Type or solidated Plan. clearly print the following information:)

ApplicantName: Multiple Applicants (see attachment)

ProjectName: Multiple (see attachment)

Location of the Project: City of Atlanta

Name of the Federal Program to which the applicant is applying: HUD Continuum of Care

Name of Certifying Jurisdiction: City of Atlanta

Certifying Official of the Jurisdiction Name: Jon Kern

Title: Deputy Chief Operating Officer

Signature:

Date: 9/24/2019

Certification of Consistency with Consolidated Plan
Atlanta Continuum of Care - 2019

Grant Term	Applicant Name	Project Name	Project Location	Name of the Federal Program to which the applicant is applying for	Name of Certifying Jurisdiction
1 year	Georgia Housing & Finance Authority	Quest 35 S+CR	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Partnership Against Domestic Violence	PADV PH Project -- City of Atlanta	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Georgia Housing & Finance Authority	Presley Woods S+CR	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Project Community Connections, Inc.	PCCI Rapid Re-Housing City of Atlanta	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Action Ministries, Inc.	Atlanta Rapid Re-housing	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Georgia Housing & Finance Authority	Phoenix House S+CR	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Caring Works	CaringWorks RISE Atlanta	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Georgia Housing & Finance Authority	Families First S+CR	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Georgia Housing & Finance Authority	Families First S+CR_C	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Project Interconnections, Inc.	A Way Home	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Georgia Housing & Finance Authority	Welcome House S+CR	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Georgia Housing & Finance Authority	Quest Communities PH25	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Caring Works	Shamrock SHP	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Covenant House	Pathways to Independence	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	CaringWorks	CaringWorks RISE II Atlanta	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Partners for HOME (project applicant)	Atlanta CoC Integrated Care PSH	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Partners for HOME (project applicant)	PSH TBRA	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Georgia Housing & Finance Authority	Atlanta HMIS Renewal FY2017	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Partners for HOME (project applicant)	Atlanta CoC Coordinated Entry	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Quest 35, Inc.	Quest Communities PH15	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Georgia Housing & Finance Authority	Caring Works ATL S+CR_C	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Georgia Housing & Finance Authority	Santa Fe S+C	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Project Interconnections, Inc.	Bridges to Housing	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Travelers Aid of Metropolitan Atlanta, Inc.	Atlanta PSH 2017	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Quest 35, Inc.	Quest Village II	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Georgia Housing & Finance Authority	Families First S+CR2	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	CHRIS 180	Changing Directions Through Collaboration	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	StepUP	StepUp Atlanta	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Georgia Housing & Finance Authority	Georgia Rehabilitation Outreach S+CR	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Partners for HOME (project applicant)	DV Bonus_CE	City of Atlanta	HUD Continuum of Care	City of Atlanta
1 year	Partners for HOME (project applicant)	Planning	City of Atlanta	HUD Continuum of Care	City of Atlanta

PARTNERS FOR HOME, INC. CONTRACTOR AGREEMENT

Contractor's Name: Atlanta Centers for Self Sufficiency, Inc	**Contractor's Address:** 460 Edgewood Ave SE, Atlanta GA 30312
Contractor's FEI#: 58-1479816	Contractor's FY End Date: 12/31
Contractor's Entity Type: Non-Profit	PFH Contract # HF01-0118

Authorized Person(s) to Receive Contract Notices for Partners for HOME:

Partners for HOME, Inc.
Attn: Cathryn Marchman, Executive Director
818 Pollard Blvd, 3rd Floor
Office: 404-694-2262
Email: cmarchman@partnersforhome.org

Authorized Person(s) to Receive Contract Notices (Correspondence Only) for Contractor:

Dana Inman
President and CEO
Atlanta Center for Self Sufficiency
460 Edgewood Ave SE
Atlanta, GA 30312
Office: 404-446-4682
Email: Dana.Inman@atlantacss.org

Contractor's mailing address for all contract payment checks is:

Dana Inman
President and CEO
Atlanta Center for Self Sufficiency
460 Edgewood Ave SE
Atlanta, GA 30312
Office: 404-446-4682
Email: Dana.Inman@atlantacss.org

INDEPENDENT CONTRACTOR AGREEMENT

This Independent Contractor Agreement (the "**Contract**") is made and entered into by and between Atlanta Center for Self Sufficiency (the "**Contractor**"); and Partners for HOME, Inc., a Georgia non-profit corporation ("**PFH**").

WHEREAS, PFH and the Atlanta Continuum of Care ("**CoC**") are committed to the development of a Housing First and best practice community where an integrated and collaborative system of shelter, services, income, and housing meet the needs of the persons they serve;

WHEREAS, such system of care must be able to immediately assess and shelter persons who are homeless; helping them move quickly to the appropriate permanent housing and income intervention with priority given to persons with the greatest need for housing;

WHEREAS, the Coordinated Entry System ("**CES**") is a model adopted to streamline the process for individuals experiencing homelessness to access housing options. The CES prioritizes those individuals and households with the most intensive service needs, income and housing barriers (e.g. chronically homeless households and households with multiple episodes of homelessness) and will target those experiencing homelessness as defined by the Department of Housing and Urban Development ("**HUD**").

WHEREAS, this initiative will assist people experiencing homelessness to quickly identify employment, benefits, and training. The goal is to connect people to employment opportunities in order to gain or maintain housing, promote independence and to prevent returns to homelessness.

WHEREAS, this program will allow the CoC to embed connection to employment and income resources/services within the CES. Funds will be used to provide employment navigation, streamline coordination and communication with employment focused services/agencies, and provide training stipends to people experiencing homelessness.

NOW THEREFORE, in consideration of the mutual covenants and promises contained herein, the parties agree as follows:

I. **Engagement of Contractor; Duties.** PFH hereby engages the Contractor to perform the Services, and Contractor hereby accepts such engagement, in exchange for the Consideration (as defined below). During the Term of this Contract, the Contractor shall provide the Services, as described in Contractor's Request for Proposal and subsequent clarifications attached hereto as Appendix A.

II. **Contract Award.**

a. In exchange for the Services, PFH shall pay Contractor, from HomeFirst funds, **$391,000** (the "**Consideration**"). The Consideration shall be payable in two installments: **$195,500** at the start of the contract period and **$195,500** paid after six (6) months and with satisfactory submission of any required reports and

compliance with this Contract.

b. In order to receive the Consideration, the Contractor must comply with the requirements of the Contract and comply with all federal, state, and local laws.

c. PFH reserves the right to withhold the distribution of funds due to programmatic or financial impropriety or failure to comply with the terms of this Contract until the issue(s) is resolved to the satisfaction of PFH.

III. **Contract Period and Extension.** The effective contract period is **March 18, 2019** through **March 17, 2020** (the "**Initial Term**"). This Contract may be extended at the option of PFH, for **two (2) additional one-year terms** (any such renewal term, together with the Initial Term, the "**Term**") provided that funds are allocated by the HomeFirst Allocation Committee and the extension of the Contract facilitates the continuity and expansion of services provided herein.

IV. **Contract Termination.**

a. This Contract may be terminated by PFH for any reason, or no reason, upon thirty (30) days' written notice to Contractor.

b. Either party may terminate the Contract immediately by providing reasonable notice of their intent in the event the other party fails to perform its obligations as stated in this Contract. No notice of such termination shall be given unless the party in default has been given prior written notice of its default and has failed to cure said default within thirty (30) days of notice. PFH reserves the right to request the return of unexpended funds once grant period has ended or upon an early termination of Contract.

c. Unexpended funds must be returned, promptly, and in no case in more than thirty (30) days, if:

1) PFH determines that the Contractor has not performed in accordance with this Contract or satisfied the specific contingencies of the approved program.

2) Contractor loses its exemption from federal income taxation under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended.

3) Contractor is non-compliant with Federal, State and Local laws and regulations.

4) Contractor ceases program operations or to provide the Services.

V. **Insurance and Risk Management Provisions.** Contractor shall maintain insurance for the Term, the coverage of which shall be at least as broad as the following:

a. **Commercial General Liability (CGL)**: Insurance Services Office Form, covering CGL on an "occurrence" basis, including products and completed operations,

property damage, bodily injury, and personal & advertising injury with limits no less than **$1,000,000** per occurrence. If a general aggregate limit applies, either the general aggregate limit shall apply separately to this project/location or the general aggregate limit shall be twice the required occurrence limit.

b. **Employee Dishonesty (Fidelity Bond/Crime Insurance).** Contractor shall maintain Employee Dishonesty coverage and, when applicable, Inside/Outside Money & Securities coverages for property in the care, custody and control of the contractor. Coverage limits shall not be less than $500,000.

c. **Cyber Liability.** Minimum limits **of $1,000,000 for** third party losses including, but not limited to: Data Privacy and Network Security Liability, Internet and Communications Liability, Professional Services Liability, Programming Errors & Omissions Liability, Replacement or Restoration of Electronic Data, Crisis Management Expense, Notification Expense, Data Privacy Regulatory Expense, Credit Monitoring Expense, Cyber Investigation Expense, and Security Breach Expense.

d. **Abuse and Molestation Coverage.** Either by endorsement to the CGL Policy or by separate policy with limits no less than $**1,000,000** per claim.

e. **Workers' Compensation.** As required by the State of Georgia, with Statutory Limits, and Employer's Liability Insurance with limit of no less than **$1,000,000** per accident for bodily injury or disease.

VI. **Other Insurance Provisions.** The insurance policies are to contain, or be endorsed to contain, the following provisions:

a. **Additional Insured Status.** Contractor will provide, and maintain current, a Certificate of Insurance naming Partners for HOME, its departments, officers, officials, employees, and volunteers as "Additional Insureds" on the CGL policy with respect to liability arising out of the performance of this Contract. General liability coverage can be provided in the form of an endorsement to the Contractor's insurance. The Certificate of Insurance, as evidence of all required coverage, should name PFH's Executive Director as Certificate holder and be delivered via U.S. Mail to 818 Pollard Blvd, 3rd floor, Atlanta, GA 30303.

b. **Primary Coverage.** For any claims related to this contract, Contractor's insurance coverage shall be primary insurance with respect to PFH, its departments, political subdivisions, officers, officials, employees, and volunteers. Any insurance or self-insurance maintained by PFH shall be non-contributing to Contractor's coverage.

c. **Claims Made Policies.**

1) The retroactive date must be shown and must be before the date of the contract or the beginning of work.

2) If the coverage is canceled or non-renewed, and not replaced with another claims-made policy, Contractor must purchase "extended

reporting" coverage for minimum of five (5) years after the termination of this Contract.

d. **Waiver of Subrogation.** Contractor and its insurers agree to waive any right of subrogation which any insurer may acquire against PFH by virtue of the payment of any loss under insurance required by this contract.

e. **Notice of Cancellation.** Each insurance policy required above shall provide that coverage shall not be canceled, except with prior notice to PFH of no less than 30 days.

f. **Acceptability of Insurers.** Insurance is to be placed with insurers licensed and authorized to do business in the State of Georgia with a current A.M. Best's rating of no less than A:VII, unless otherwise acceptable to PFH.

g. **Proof of Insurance.** The Contractor will provide PFH with Proof of coverage for each policy of insurance required by the Contract within ten (10) calendar days of the Contract's effective date and at any other time at PFH's request.

h. **Obligations without Notice.** Without Notice from PfH, the Contractor Will:

1) Replenish any policy aggregate limit that is impaired before commencement of any work or continuation of any work under this Contract;

2) Substitute insurance coverage acceptable to PFH within thirty (30) calendar days if any insurance company providing any insurance with respect to this Contract is declared bankrupt, becomes insolvent, loses the right to do business in Georgia, or ceases to meet the requirements of this Contract; and

3) Notify PFH, in writing within ten (10) days of its receipt, of any notice of non- renewal, cancellation, or reduction in coverage or limits affecting any policy of insurance maintained under this Contract.

VII. **Non-Discrimination and Equal Access.** In the performance of this Contract, the Contractor will adhere to the Atlanta Continuum of Care Non-Discrimination and Equal Access Policy (Appendix C).

VIII. **Continuum of Care Responsibilities.** The Contractor will participate in PFH's annual Point in Time Count and will attend all Atlanta CoC Membership meetings.

IX. **Reporting Expectations and Records.**

a. **Performance Expectations.** PFH will measure the performance of the Contractor in line with the Request for Proposal that the Contractor responded with their proposal, budget, and subsequent clarifications set forth in Appendix A and the measures outlined in Appendix B. If the Contractor fails to perform according to the Contract, PFH will notify the Contractor. If, after thirty (30) days there is a

continued lack of performance after notification, PFH may declare the Contractor in default and may pursue any appropriate remedies available under the Contract and/or any applicable law. In the event of a notification of default, PfH will invoice the Contractor, and the Contractor shall pay, for any increase in costs and other damages sustained by PFH. Further, PFH will seek full recovery from the defaulting contractor.

b. **Financial Expectations.** The use of the grant funds and earnings thereon, must be restricted solely to the purposes of the Project and may not be expended, loaned internally or externally, pledged or transferred for reasons unassociated with the Project.

c. Contractor agrees to keep comprehensive records and accurate financial records that conform to basic accounting and financial reporting requirements and to have these records audited annually by an independent auditing firm. Details regarding these requirements are outlined in Appendix D.

d. Contractor will furnish quarterly reports to Partners for HOME comparing actual expenditures to the submitted budget.

e. Contractor may amend any line item of the approved grant budget only with written permission of Partners for HOME. Requested changes should not exceed ten percent of the award and should be submitted in writing explaining the need to revise the budget.

X. **Procurement Requirements.** All Purchased related to the fulfillment of the contract will comply with the Procurement Policies outlined in Appendix E.

XI. **Confidentiality.**

a. Materials furnished by PFH relating to the Services are the property of PFH and shall be treated as "confidential" (except such information and materials as may be established to be in the public domain) and shall not be disclosed by Contractor or its employees to third parties without PFH's prior written approval.

b. Contractor further agrees to require each of its agents or employees assigned to perform services for PFH under this Contract, by means of appropriate written agreements, to keep confidential any other information obtained by such agents or employees while performing services under this Contract and designated by Customer as confidential in the same manner as described in Section X(a) above.

c. Contractor agrees to take all responsible measures to enforce its agreements with its agents and employees required above. Contractor also agrees to take all reasonable measures mutually agreed to by PFH and Contractor to recover any data or information wrongfully disclosed under the above provisions.

d. Contractor agrees that if Contractor or any of its agents or employees, during the period of their employment, breach the provisions of this confidentiality Section X,

such breach to include but not be limited to use of confidential information for personal gain, Contractor will indemnify and hold PFH harmless for all direct damages PFH may incur as a direct result of such breach but not for remote or consequential damages. PFH, in addition to any other remedies available to it at law or in equity, will be entitled to injunctive relief to enforce the terms of this Section X, *provided, however*, that the amount of the indemnification under this Section X shall not exceed Contractor's applicable insurance coverage.

e. Contractor agrees that it shall not use PFH's name in any publication or advertisement without PFH's prior written consent.

f. Upon termination or expiration of this Contract, all documentation or materials belonging to Contractor or PFH shall be returned to the respective owner thereof and no copies shall be retained by the non-owning party unless the respective owner consents in writing thereto.

XII. **Ownership of Custom Works.** Works performed hereunder may include custom works developed by Contractor for the PFH, including but not limited to copyrightable, patentable, or otherwise legally protectable intellectual property ("**Custom Works**"). Contractor agrees that all such Custom Works shall be the sole property of PFH, and hereby assigns and promises to take all future steps to assign to PFH all worldwide rights that Contractor may have in all such Custom Works which are created by Contractor at any time during the effective time of this Contract. The PFH will have the unlimited right to forever make, have made, use, reconstruct, modify, reproduce, publish, distribute, license and sell the Custom Works in whole or in part. The parties agree that, for purposes of copyright protection, any Custom Works are "Works Made For Hire" as defined in Title 17 of the United States Code, as amended. In the event that any Custom Works are held not to be "Works Made For Hire" as herein defined, Contractor hereby agrees to assign to PFH all copyrights in such Custom Works. The parties further agree that, for purposes of patent rights, Contractor hereby assigns to PFH all inventions and legally protectable patent rights in all Custom Works developed hereunder by Contractor. Contractor agrees to not file a patent application or copyright registration on its behalf with regard to such Custom Works. This section shall survive the termination or expiration of this Contract. Notwithstanding the foregoing, Contractor and/or its licensors retain ownership of all preexisting intellectual property which Contractor created, developed, licensed, or otherwise acquired before entering into this Contract or which was acquired or developed outside the scope of services furnished to the PFH hereunder.

XIII. **Governing; Law Venue.** This Contract is deemed to be made under and shall be construed and enforced in every respect according to the laws of the State of Georgia. Any lawsuit or other action based on a claim arising from this Contract shall be brought in a court or other forum of competent jurisdiction within Fulton County, State of Georgia.

XIV. **Status as Independent Contractor.** Nothing contained in this Contract shall be construed to constitute the Contractor or any of its employees, agents, or subcontractors as a partner, employee, or agent of PFH, nor shall either party to this Contract have any authority to bind the other in any respect, it being intended that each shall remain an independent contractor.

XV. **Severability.** In the event that any court having competent jurisdiction shall determine that one or more of the provisions contained in this Contract are unenforceable in any respect, then any such provision shall be deemed limited and restricted to the extent that such court shall deem it to be enforceable, and so limited or restricted shall remain in full force and effect. In the event that any such provision or provisions shall be deemed wholly unenforceable, the remaining provisions shall remain in full force and effect.

XVI. **No Waiver.** A waiver of a breach or default under this Contract shall not be a waiver of any other or subsequent default. Failure of either party to enforce compliance with any term or condition of this Contract shall not constitute a waiver of such term or condition.

XVII. **Assignment; Modification.** This Contract or any performance required by it shall not be assigned, transferred, or delegated to another party without the express prior written consent of PFH. This Contract may be amended only in a writing signed by authorized representatives of the parties.

XVIII. **Entire Agreement.** It is expressly agreed that this Contract, along with the attached appendices, embodies the entire understanding of the parties in relation to its subject matter, and that no other agreement or understanding, verbal or otherwise, relative to its subject matter exists between the parties at the time of execution of this Contract

[Signatures appear on the following page.]

ACCEPTANCE OF CONTRACT AWARD

Signing this Contract indicates acknowledgement and acceptance of the terms outlined above and in all appendices.

For the Contractor:

By: _____ **(signature)**

Printed Name: Dana Inman

Title: President and CEO

Date: 3/21/2019

For Partners for HOME:

By: _____ **(signature)**

Printed Name: Cathryn Marcman

Title: Executive Director

Date: 3/21/19

APPENDIX A: Outline of Funds & Budget

Scope of Work

This initiative will assist people experiencing literal homelessness as defined by HUD to quickly identify employment, benefits, and training. The goal is to connect people to employment opportunities in order to gain or maintain housing, promote independence, and to prevent returns to homelessness. This program will allow PFH to embed connections to employment resources and services within Coordinated Entry. The program will be used to provide employment navigation, streamlined coordination with employment focused agencies, and provide training stipends to people experiencing homelessness. As a new initiative, ACSS agrees to adapt to changing needs within the CoC and provide flexible services that may need to transition to mobile CES access points, Gateway, shelters or other locations as identified by the implementation workgroup.

Services and Expectations

Financial Administration

- Administer financial assistance in the form of client stipends for training.
- Disbursement, tracking, and management of client stipends.
- Track cost per participant and other financial data for all clients.

Employment Navigators

- Leverage and partnership with existing employment agencies, both public and private, and SOAR trained providers.
- Collaborate directly with Atlanta CoC to build capacity and create system-level coordination around connection to employment and training.
- Assess employment and income needs and work to remove barriers to employment with participants.
- Coordinate an employment and income plan including vocational rehabilitation and supportive employment services as needed.
- Navigation of clients to obtain supplemental security income utilizing SOAR techniques.
- Partner with community providers of job readiness and employment training to ensure participant has necessary skills needed to obtain and keep employment.
- Assist participant with navigating benefit programs and eligibility.
- Assist participant with connection to childcare.

- Provide or refer to a community partner that can offer access to a computer lab with internet, professional clothing closet, and transportation for employment and employment opportunities.

- Ensure that the participant has access to resources that are related to benefits, employment, and community-based services.

Coordination

- Co-leads the employment implementation workgroup with the PFH project manager
- Convenes, as needed, employment entities for the purposes of aligning efforts and streamlining referrals, access and lowering barriers
- Coordinates updated and real time referral processes and relationships to area employment placement and training opportunities; works to improve access and lower barriers to employment agencies and resources
- Partners with PFH to leverage public employment resources
- Assists PFH with assessing ongoing need

Housing First

Although Employment Navigation is not housing, it is intrinsically tied to housing initiatives. Utilizing a Housing First philosophy when managing employment for people experiencing homelessness is imperative. This includes, but is not limited to:

- Ensure low-barrier entrance that is easily accessible to participants with various employment barriers, including people with no income, active and/or recurring substance abuse issues, and mental health needs.

- Have a commitment to serving those who are most vulnerable and in need of an immediate housing intervention. Have a proven understanding of the population and various sub-populations that will be served through this intervention.

- Assist participant with assessing barriers and actively work to address and remove those barriers at the participant's pace and voluntary involvement.

- Focus on resolving homelessness as quickly as possible, recognizing that homelessness is a crisis requiring urgent, focused, and effective crisis response.

- Allow participants to choose the services and employment they feel meets their needs, within practical limits and funding requirements.

- Participation in case management for purposes of developing and acting on a housing and employment plan may be required for some participants. This must be assessed on an individualized basis, not as an automatic requirement.

- Connect participants to supports and services of their choice available in the community that they need and desire, especially those for which they are eligible or entitled, to support long-term housing stability or to address other non-housing related needs.

Coordinated Entry

Atlanta Center for Self Sufficiency is required to participate in the Homeless Management Information System (HMIS) and will accept client referrals through Atlanta's Coordinated Entry process. This helps avoid duplication of services and participant data and provides an opportunity to document homelessness. The CES is an evidence-based strategy that focuses on housing and service coordination to link homeless consumers to the most appropriate housing solution based on their needs. The U.S. Department of Housing and Urban Development requires all homeless Continuums of Care (CoC) to utilize CES as stated in 24 CFR 578.7 (a)(8) of the Continuum of Care Program Interim Rule.

Other

ACSS agrees to regularly attend Atlanta Continuum of Care membership meetings. ACSS agrees to participate in the annual Point in Time Count led by the CoC by, at a minimum, providing volunteers for the night count.

Budget

ACSS Budget- Year One

Personnel	# of FTE	Total Budget
Program Oversight	1 FTE	$42,000.00
Employment/SOAR Navigators	4 FTE	$148,000.00
Benefits (15%)		$28,500.00
Other Non-Personnel		
Transportation (Marta tickets)		$ 6,400.00
Client Support (work uniforms, tools, IDs,		$ 1,000.00
Equipment (Computers for New Staff)		$ 6,000.00
Indirect Cost		$ 39,100.00
Temporary Financial Assistance		
Training Stipends		$ 120,000.00
Total		**$391,000.00**

APPENDIX B: Performance Measures

Measuring performance is a critical aspect of improving service delivery and ensuring effectiveness. The following performance standards articulate the expectations for performance in the operation of the Employment Navigation project. These measures align with local and federal benchmarks and will be captured in the Homeless Management Information System (HMIS) utilized by the city of Atlanta. The goals identified are intended to serve as a benchmark for success. Data quality is paramount, and it is important that timely data entry into HMIS be completed to track progress towards goals. In order to be transparent and accountable to the performance measures, quarterly performance dashboards will be published on the PFH website. Furthermore, it is expected that Employment Navigation will participate in quarterly meetings with the PFH Office of Grant and Performance Management, regarding the performance and compliance of the project.

Expected outcomes

1. Increase the number of individuals who access income and employment services.
2. Increase the income and mainstream benefits of individuals served.
3. Reduce the length of time individuals are unemployed.
4. Increase and improve data on barriers and needs related to employment services for individuals experiencing homelessness.
5. Increase the economic mobility of those who are underemployed (captured by the increase in income of those served.)

Performance measures

1. 65% of individuals will increase their income during program enrollment.
2. 65% of individuals will obtain or maintain mainstream benefits during program enrollment.
3. 95% of individuals will receive an employment assessment.
4. Navigators will assess 10 individuals per day; 50 per week; 200 per month and 2400 per year
5. 50% of individuals placed in employment will retain their job for at least 6 months.
6. 50% of individuals placed in employment will secure stable, permanent housing.

APPENDIX C: Atlanta Continuum of Care Non-Discrimination and Equal Access Policy

The Atlanta Continuum of Care (CoC), which is comprised of homeless service agencies and providers, does not, and shall not, discriminate on the basis of race, color, religion (creed), gender, gender expression, national origin (ancestry), disability, marital status, sexual orientation, or military status, in any of its activities or operations. These activities include, but are not limited to, provision of any and all services, hiring and firing of staff, and selection of volunteers and vendors. We are committed to providing an inclusive and welcoming environment for all members of our staff, clients, volunteers, subcontractors, vendors, and clients.

Additionally, the Atlanta CoC, and all affiliated agencies and providers, adhere to the *Equal Access in Accordance with an Individual's Gender Identity in Community Planning and Development Programs*, which ensures that all projects are open to all eligible individuals and families, regardless of sexual orientation, gender identity, or marital status. Equal access to all accommodations, benefits, and services are provided to individuals and families.

In accordance with the 2016 HUD Gender Identity Final Rule (24 CFR Part 5), Atlanta Center for Self Sufficiency agrees to grant equal access to facilities, and other buildings and facilities, benefits, accommodations and services to individuals in accordance with the individual's gender identity, and in a manner that affords equal access to the individual's family.

Further, in accordance with the 2012 HUD Equal Access to Housing Final Rule, Atlanta Center for Self Sufficiency agrees to ensure that all programs are open to individuals and families regardless of sexual orientation, gender identity, or marital status. Atlanta Center for Self Sufficiency agrees that a family is defined as how individual families define themselves and could include but not be limited to: two parent households, same sex households, single father households, households with adult and/or minor children, and households with teenage males.

Atlanta Center for Self Sufficiency attests that it has received and read the Non-Discrimination and Equal Access Policy and will operate in strict adherence to the Policy.

APPENDIX D: Financial Reporting Requirements

Financial Reporting Requirements are based on the size of Grantee's overall budget. Described below are the four different categories and the relevant requirements.

	Category A	Category B	Category C	Category D
	Annual revenue less than $100,000	**Annual Revenue greater than $100,000 but less than $250,000**	**Annual Revenue greater than $250,000 but less than $500,000**	**Annual Revenue greater than $500,000**
Required Materials:	• Internally prepared cash or accrual basis financial statements • Form 990, *signed by executive director and/or board chair*; • current year budget	• Compilation prepared by a CPA; • Form 990; • Past 6 months internally prepared statements; • current year budget	• Review prepared by a CPA; • Form 990; • Past 6 months internally prepared statements; • current year budget	• CPA prepared independent audit; • Form 990; • Past 6 months unaudited statements; • current year budget

The following requirements and issues are relevant to all organizations.

Due Date:

Six (6) months after the organization's year-end*

*The burden is on the organization to notify PFH and request an extension, if there will be a delay in submitting the required materials. PFH will determine if an extension will be granted.

Additional issues:

1. CPA must be licensed and in good standing in the state of Georgia.
2. All financial statements must show evidence of accounting principles in accordance with Generally Accepted Accounting Procedures and include full disclosures and appropriate notes for such things as leases, loans, investments, affiliated party transactions, etc.
3. Revenue includes cash and non-cash items.

APPENDIX E: Procurement Policies

Grantee Procurement Requirements

All purchases must be conducted in a manner that provides for practical, open and free competition. This means that grantee agencies are required to conduct a cost/price analysis.

Cost analysis is the review and evaluation of each element of cost to determine whether it is reasonable, allocable to that grant program and an allowable cost for that grant program. Cost analysis involves an examination of all the elements used in calculating a contract's total estimated cost. For example, when fixed-price contracts are based on cost estimates, grantee agencies should perform a cost analysis to determine the reasonableness of the prices. Every cost element listed in the vendor's offer must be examined. Additional cost analysis should be done if there are contract modifications that introduce new conditions or more current information is needed.

Small Purchases (<$3,500)

Purchases under $3,500 require little formal documentation; they are likely to be catalog purchases, with prices that are readily available from many vendors. A quick notation or copy of prices checked from at least one other source should be attached to the order or noted in the file. Conduct all procurement transactions in a manner that maximizes opportunities, increases quality (if a factor), and reduces the cost of the purchase.

Medium/Small Purchases ($3,500 to $10,000)

Purchases from $3,500 to $10,000 should have telephone or other quotations and simple purchase or performance descriptions. Inquire in the open market to ensure an advantageous price and quality. The file should document the inquiries made and offers received from at least three sources.

Medium/Large Purchases ($10,000 to $150,000)

Purchases from $10,000 to $150,000 should be treated more formally. Request competitive quotes in writing, from at least three different sources. The file shall document each invitation made and offer received. All requests for proposals shall contain the phrase "Equal Opportunity Employer." To ensure that there are an adequate number of bidders, you may wish to advertise and devise pre-qualification procedures aimed at vendors who allowability, need for the procurement, and the vendor selection.

Document Prices

Maintain files on all quotations solicited and offers or bids received and any criteria for selection. In all instances in which the lowest bid is not awarded in the contract, justification for the selection must be contained in the file.

General Procurement Procedures

1. Avoid purchasing unnecessary items

2. Where appropriate, an analysis is made of lease and purchase alternatives to determine which would be the most economical and practical method of procurement for each grant expenditure.
3. **When soliciting competitive bids for goods and services**, the solicitation process must provide for all of the following:

   (i) A clear and accurate description of the technical requirements for the material, product or service to be procured. In competitive procurements, such a description shall not contain features which unduly restrict competition.

   (ii) Requirements which the bidder/offeror must fulfill and all other factors to be used in evaluating bids or proposals.

   (iii) A description, whenever practicable, of technical requirements in terms of functions to be performed or performance required, including the range of acceptable characteristics or minimum acceptable standards.

   (iv) The specific features of "brand name or equal" descriptions that bidders are required to meet when such items are included in the solicitation.

   (v) The acceptance, to the extent practicable and economically feasible, of products and services dimensioned in the metric system of measurement.

   (vi) Preference, to the extent practicable and economically feasible, for products and services that conserve natural resources and protect the environment and are energy efficient.

Procurement Records

Some form of cost or price analysis shall be made and documented in the procurement files in connection with every procurement action. For price analysis, this would mean keeping copies of all the documentation of the prices and vendors that were compared, identifying which vendor was chosen, and stating why that vendor was chosen. For cost analysis, it would mean keeping written documentation of the determination of whether a cost was reasonable, allocable to that grant, and allowable for that grants.

Contract Administration

A system for contract administration shall be maintained to ensure contractor conformance with the terms, conditions and specifications of the contract and to ensure adequate and timely follow up of all purchases. Recipients (person overseeing the grant) shall evaluate contractor performance and document, as appropriate, whether contractors have met the terms, conditions and specifications of the contract.

MEMORANDUM OF UNDERSTANDING
BETWEEN
PARTNERS FOR HOME AND THE ATLANTA WORKFORCE DEVELOPMENT AGENCY

This Memorandum of Understanding ("MOU" or "Agreement") is made and entered into by and between Partners for HOME (PfH) located at 818 Pollard Blvd., SW Atlanta, GA 30315, the Atlanta Homeless Continuum of Care, and the Atlanta Workforce Development Agency, a/k/a WorkSource Atlanta ("WSA"), the public workforce system for the City of Atlanta, located at 818 Pollard Blvd., SW Atlanta, GA 30315 (collectively, the "Parties").

I. PURPOSE

The purpose of this non-financial Agreement between PfH and WSA is to define the respective roles and responsibilities that the Parties will have in implementing a service partnership for individuals utilizing WSA services.

II. OBLIGATIONS OF THE PARTIES

A. Both Parties agree to the following:

- **i.** Mutually provide information regarding services within the guidelines of confidentiality as specified by applicable local, state, and federal laws, rules and regulations.

B. WSA responsibilities include, but are not limited to, the following:

- **i.** Provide training in all pertinent aspects of WSA policies and procedures to designated PfH employment programs and their staff, including the requirements to pre-screen for Workforce Innovation and Opportunity Act participant eligibility.
- **ii.** WSA will identify, recruit and onboard Work Experience (WEx) employers to increase employment opportunities for the clients of PfH partner organizations.
- **iii.** WSA will identify Individual Training Account (ITA) opportunities to increase training opportunities for the clients of PfH partner organizations.

C. PfH responsibilities include, but are not limited to, the following:

- **i.** Act as the liaison between WSA and PfH partner organizations to educate, and inform WSA staff and clients of programs, trainings, and services available via PfH partner organizations.
- **ii.** Act as the liaison between WSA and PfH partner organizations to ensure clients referred to WSA are pre-screened for WIOA eligibility before entering WSA training and employment program.
- **iii.** Facilitate opportunities for collaboration between WSA and PfH partner organizations to promote streamlined access to employment services for Atlanta residents experiencing homelessness.

III. ASSURANCES AND CERTIFICATIONS

A. Equal Opportunity

Each Party shall comply with:

i. Workforce Innovation Opportunity Act (WIOA) Equal Opportunity and Nondiscrimination Regulations 29 CFR Part 38 and Section 188 of the Workforce Innovation and Opportunity Act of 2014 which prohibits discrimination against all individuals in the United States on the basis of race, color, religion, sex, national origin, age, disability, political affiliation, or belief, and against beneficiaries on the basis of either citizenship/status as a lawfully admitted immigrant authorized to work in the United States or participation in any WIOA Title IB financially assisted program or activity;

ii. Title VI of the Civil Rights Act of 1964, as amended, which prohibits discrimination on the basis of race, color, and national origin;

iii. Section 504 of the Rehabilitation Act of 1973, as amended, which prohibits discrimination against qualified individuals with disabilities;

iv. The Age Discrimination Act of 1975, as amended, which prohibits discrimination on the basis of age;

v. Title IX of the Education Amendments of 1972, as amended, which prohibits discrimination on the basis of sex in educational programs; and

No person may discriminate against an individual who is a participant in a program or activity that receives funds under WIOA, with respect to the terms and conditions affecting, or rights provided to, the individual, solely because of the status of the individual as a participant.

Participation in programs and activities or receiving funds under WIOA shall be available to citizens and nationals of the United States, lawfully admitted permanent resident aliens, refugees, asylees, and paroles, and other immigrants authorized by the Attorney General to work in the United States.

Participants shall not be employed under this title to carry out the construction, operation, or maintenance of any part of any facility that is used or to be used for sectarian instruction or as a place for religious worship.

B. Americans with Disabilities Act

Each Party shall comply with all applicable provisions of the Americans with Disabilities Act (Public Law 101-336, 42 U.S.C. 12101-12213) and all applicable federal regulations under the Act, including 28 CFR Parts 35 and 36.

C. Certification Regarding Lobbying

No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment or modification of any Federal contract, grant, loan or cooperative agreement.

D. Certification of a Drug-Free Workplace

Abide by the Drug-Free Workplace Act of 1988 (41 U.S.C. 81) to maintain a drug-free workplace.

E. Certification Regarding Debarment and Suspension

i. Are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transaction by any Federal department or agency;

ii. Have not within a three-year period preceding this proposal been convicted or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (Federal, State or local) transaction or contract under a public transaction; violation of Federal or State antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property.

iii. Are not presently indicted or otherwise criminally or civilly charged by a government entity (Federal, State or local) with commission of any of the offenses enumerated in certification; and

iv. Have not within a three-year period preceding this application/proposal had one or more public transactions (Federal, State or local) terminated for cause or default.

F. Entire Understanding

This Agreement is intended as the complete integration of all understandings among the Parties. No prior or contemporaneous addition, deletion, or other amendment shall have any force or affect whatsoever, unless embodied herein in writing. No subsequent notation, renewal, addition, deletion, or other amendment shall have any force or effect unless embodied in a written amendment executed and approved by the Parties of this Agreement.

G. Confidentiality of Records

In the event that either Party obtains access to any records, files, or other information of the other Party(ies) in connection with, or during the performance of this MOU, then that Party shall keep all such records, files, or other information confidential, and shall comply with all laws and regulations concerning the confidentiality of such records, files, or other information to the same extent as such laws and regulations apply to the other Party. Such information shall not include information required to be disclosed pursuant to the Georgia Open Records Act, O.C.G.A., et seq.

IV. TERMS OF AGREEMENT

A. Unless cancelled sooner as provided within this MOU, the term shall be ongoing, commencing on June 25, 2019.

B. Either Party shall have the right to terminate this MOU by giving thirty (30) days written notification (sent via USPS mail or electronic mail) of its intention to terminate the MOU. If notice is given, the MOU will terminate at the end of the thirty (30) days, and the liabilities of the Parties hereunder for further performance of the terms of the MOU shall thereupon cease, but the Parties shall not be released from duty to perform up-to-the-date of termination.

C. It is understood that the delivery of services as described in this MOU is contingent upon the availability of funds.

V. COUNTERPARTS AND FACSIMILE SIGNATURES

This Agreement may be signed in counterparts with the same effect as if the signatures to each counterpart were upon a single instrument, and all such counterparts together shall be deemed an original of this Agreement. For purposes of this Agreement, a facsimile copy of a party's signature shall be sufficient to bind such party.

Being duly authorized and representing our respective organizations, the following hereby agree to the terms of this Memorandum of Understanding.

[Signatures on the following two pages]

Partners for HOME

Signature

Cathryn Marchman

Print Name

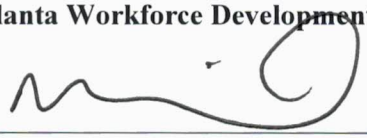
Executive Director

Title

6/24/19

Date

Atlanta Workforce Development Agency



Signature

Kimberly W Daniel

Print Name

Interim Executive Director

Title

6-26-19

Date

SPARC
an initiative of
Center for Social Innovation

SPARC ATLANTA

Initial Findings from Quantitative and Qualitative Research

Version Date: April 13, 2018

This document was prepared by the
Center for Social Innovation (C4) in Needham, MA

This document is not meant for distribution

Authors:
Marc Dones
Molly Richard
Maya Beit-Arie
Caty Wilkey
Svetlana Yampolskaya
Jeffrey Olivet, Principal Investigator

Contact:
Marc Dones
mdones@center4si.com

Background

The Center for Social Innovation (C4) launched Supporting Partnerships for Anti-Racist Communities (SPARC) in 2016 in response to overwhelming evidence that people of color were dramatically overrepresented in the nation's homeless population—across the country and regardless of jurisdiction. Since then, SPARC has worked in six communities, using mixed methods research and structured dialogue to understand how people are experiencing systemic racism in relation to homelessness, and to leverage that knowledge toward systems transformation.

Beginning in May 2017, C4 partnered with United Way of Greater Atlanta, Partners for HOME, Mercy Care, and other nonprofit service providers in Atlanta to collect qualitative and quantitative data to examine the racial dimensions of homelessness in the area. This report presents preliminary findings from these data and a discussion of the findings. Participation in SPARC is one way that United Way of Greater Atlanta has prioritized racial equity in its work and works to build culture equity into the department from the beginning.

1. Executive Summary

Beginning in May 2017, the Center for Social Innovation (C4) partnered with United Way of Greater Atlanta, Mercy House, Partners for HOME, and other service providers to amplify the issue of racial inequity and homelessness in Atlanta, Georgia. This partnership included a public town hall event, provider training, a planning session of community leaders, and collection/analysis of local quantitative and qualitative data.

In the planning session of community leaders, stakeholders from homeless service organizations identified two "Structural Change Objectives" for our work to address racial equity in our system. These are:

1. **Improving access to public transportation** in the Greater Atlanta area, by improving current infrastructure, expanding public transportation routes, and including greater community involvement in planning.

2. **Affirmatively furthering fair housing**, with a focus on redesigning the evictions process, including fair representation and adequate support services, and supporting efforts to expand inclusionary zoning.

As part of the effort to better understand the intersection of racism and homelessness in Atlanta, SPARC worked with local partners to collect qualitative and quantitative data that would elucidate the racial dimensions of homelessness in the area. Data collection included:

1. Homeless Management Information System (HMIS) data from fiscal years 2011 to 2016.[3]
2. Qualitative research, including 22 individual interviews with people of color experiencing homelessness and three focus groups— one for people of color experiencing homelessness, one for direct service providers of color, and one for community leaders in the housing and homeless services systems as well as adjacent systems.

[3] HMIS includes client-level data on the provision of housing and services to homeless individuals and families and persons at risk of homelessness.

This report presents preliminary findings from this research. In the Discussion, we present promising directions for potential systems change and further research, and in the Recommendations, we outline potential short term and long-term action steps. We also explore the links between the data and the objectives identified by the Atlanta community leaders.

1.1 Summary of Preliminary Quantitative Findings

Our analyses of HMIS data from the Atlanta Continuum of Care for fiscal years 2011-2016 explored the demographics of people experiencing homelessness compared to people in poverty and the general population, racial/ethnic disparities in location prior to homelessness and destination at exit, and race/ethnicity as a predictor of exit destination. For some analyses of entry and exit location, we broke the sample into three household statuses: 1) individuals presenting as part of a household, including heads of households 2) individuals aged 25 and older; and, 3) individuals 18 to 24.

Our findings include:

- Though the Black population in Atlanta constitutes 53.5% of the general population, this group is overrepresented among those living in deep poverty (75.7%) and among people experiencing homelessness (87.5%). On the other hand, Whites constitute 40.1% of the general population, but are markedly underrepresented in the deep poverty group (17.6%) and the population experiencing homelessness (11.3%). The disparities between the percentages in poverty and those experiencing homelessness suggests that poverty alone does not explain the overrepresentation of Black people in the population experiencing homelessness.
- Looking at prior location of each household type, entry location categories were proportional with the race and ethnicity breakdown, with the exception of the institutional care category, where Whites were overrepresented.
- Examining families specifically, the majority (55.6%) exited into permanent housing with no subsidy followed by doubled-up (15.9%) and permanent housing with a subsidy (13.6%). Most exit locations were proportional with the overall race and ethnicity breakdown.
- Nearly 40% of individuals 18-24 exited to permanent housing with no subsidy, followed by into a doubled-up situation (27.4%) and back into homelessness (15.0%). There were minimal differences by race and ethnicity.
- Almost a third (29.0%) of individuals 25 and older exited back into a homeless situation

followed by 27% into permanent housing with no subsidy and 19.3% into a doubled-up situation. There were minimal differences by race and ethnicity.

- Compared to Whites across all household types, Blacks were 9.8% less likely to exit into homelessness, and American Indian or Alaska Natives were 43.7% more likely.
- Compared to Whites, Black individuals were 44% more likely to exit into permanent housing with a subsidy and 83% more likely to exit into permanent housing without a subsidy.
- Compared to individuals over the age of 25, individuals in households were almost three times more likely to exit into housing with a subsidy *and* three times more likely to exit without a subsidy.

The findings point to the need for research that examines returns to homelessness, housing stability once exit to housing is documented, and the way age, gender, and other factors interact with race to impact people in intersectional ways.

1.2 Summary of Preliminary Qualitative Findings

- Pathways into homelessness were often characterized by:
  - *Network impoverishment:* It is not just that respondents were experiencing poverty — everyone they know was experiencing poverty, too.
  - *Threats to safety:* Narratives of violence and compromised safety, specifically within family and home environment, were common in the narratives of people we interviewed — particularly women.
  - *Unmet health needs:* Instability and trauma correlated with mental health and substance use issues, while medical health issues were also common in respondents' narratives.

- Barriers to exiting homelessness are often systemic and include:
  - *Difficulty navigating the system:* People are frustrated with program requirements and find it hard to get what they need from public assistance.
  - *Employment accessibility and economic mobility*: People find it difficult to secure employment that they can find transportation to and that pays a housing wage.
  - *Ineffective behavioral health services:* Unmet mental health and substance use issues was portrayed a barrier to exiting homelessness.

1.3 Recommendations

Based on these data, preliminary recommendations include the following, which are detailed further in the report:

1. Design an equitable Coordinated Entry system.
2. Incorporate racial equity into grantmaking and contracting for homelessness and housing programs.
3. Include racial equity data analysis and benchmarks in strategic planning to end homelessness.
4. Support organizational development to ensure racial equity at the organizational level.
5. Encourage anti-racist program delivery.
6. Promote ongoing anti-racism training for homeless service providers.
7. Collaborate to increase affordable housing availability for all people experiencing homelessness.
8. Utilize innovative upstream interventions to prevent homelessness for people of color.
9. Investigate flexible subsidies to mitigate the effects of network impoverishment.
10. Support innovative health care strategies to meet the health and behavioral health needs of communities of color.

1.4 Implications

This study is grounded in the lived experience of people of color experiencing homelessness, and it offers numerous insights for policy makers, researchers, organizational leaders, and community members as they work to address homelessness in ways that are comprehensive and racially equitable. The demographics alone are shocking—the vast and disproportionate number of people of color in the homeless population in Atlanta is a testament to the historic and persistent structural racism that exists in this country. Collective responses to homelessness must take such inequity into account. Equitable strategies to address homelessness must include programmatic and systems level changes, and they must seriously begin to address homelessness prevention. It is not enough to move people of color out of homelessness if the systems in place are simply setting people up for a revolving door of housing instability. Efforts must begin to go upstream into other systems—criminal justice, child welfare, foster care, education, and healthcare—and implement solutions that stem the tide of homelessness at the point of inflow. This report aims to present initial findings from SPARC's work in Atlanta, examine what can be learned from these data, and begin crafting strategies to create a response to the homelessness crisis that is grounded in racial equity.